

2022/23 Quarter 2 Review - Delivery Program 2022-2026

File No: X084366

Summary

This report reviews the operating and capital results against budget for the 2022/23 financial year, and progress against the performance measures identified within the Operational Plan 2022/23, within the broader Delivery Program 2022-2026.

The disruption from the Covid pandemic and its impact upon our community and our own operations has continued to impact the financial performance of the City. While the 2022/23 budget was developed to support for our economic recovery in this operating environment, the City is now facing the additional challenge of sustained inflation. Over the year to December 2022, inflation reached 7.8 per cent, its highest level since the early 1990's.

While global factors explain much of this inflation increase, domestic factors are also playing a role with widespread upward pressure on prices from strong demand, a tight labour market driving wage growth, supply chain disruptions and capacity constraints in some sectors of the economy.

These resource constraints and pricing issues are expected to continue to impact our operational services, and our capital works program, throughout the remainder of the financial year.

Council's financial performance at Quarter 2 2022/23 reflected a year to date (YTD) operating result of \$62.1M against a budget of \$60.7M. After allowing for interest income, capital grants and contributions, depreciation and capital project related costs, the Council has achieved a YTD Net Operating Result of \$74.4M against a budget of \$38.2M. The variance is predominantly related to higher than budgeted capital grants and contributions.

At this stage, Council is forecasting a favourable full year variance of \$21.8M which includes a negative operating variance, offset by increased capital grants and contributions, and interest income that reflects higher interest returns in the market than budgeted. All significant variances to budget are outlined within the body of this report, and detailed at Attachment A.

The Capital Works Program YTD expenditure of \$66.3M compares to a budget of \$95.1M. The annual forecast for the program has been revised to \$185.9M against a full year budget of \$215.0M. A summary of the 2022/23 capital project expenditure and forecast is outlined within the body of this report, and detailed at Attachment B.

The Technology and Digital Services Capital Works expenditure for projects developed internally is \$8.7M YTD, almost in line with budget. The annual forecast of \$23.7M exceeds the full year budget of \$19.9M at this time, and while this forecast continues to be reviewed, adjustments to the budget are proposed in Attachment B.

Plant and Equipment YTD expenditure, net of disposals, was \$3.4M against a budget of \$4.7M, while the full year forecast of \$12.8M is in line with the annual budget.

Property Acquisitions / Divestments (net) at Quarter 2 were \$96.5M, and currently forecast at \$116.1M for the full year.

Progress against the Delivery Program performance measures is generally satisfactory, with full details provided at Attachment C, and a number of operational achievements are highlighted within the body of this report.

The additional supplementary reports, which include details of contracts over \$50,000, major legal issues and the Quick Response, Banner Pole and Reduced Rate Grant Programs, are provided at Attachment D for information.

Recommendation

It is resolved that:

- (A) Council note the financial performance of Council for the second quarter, ending 31 December 2022, including a Quarter 2 Net Operating Result for the year of \$74.4M and the full year forecast of \$98.9M, as outlined in the subject report and summarised in Attachment A to the subject report;
- (B) Council note the Quarter 2 Capital Works expenditure of \$66.3M and a revised full year forecast of \$185.9M, and approve the proposed adjustments to the adopted budget, including bringing forward \$4.8M of funds into the 2022/23 capital budget and \$1.4M from the capital works contingency as detailed in Attachment B to the subject report;
- (C) Council note the Technology and Digital Services Capital Works of \$8.7M, net of disposals, and a full year forecast of \$23.7M, including bringing forward \$4.0M of funds into the 2022/23 capital budget and \$1.5M from the capital works contingency as detailed in Attachment B to the subject report;
- (D) Council note the Quarter 2 Plant and Equipment expenditure of \$3.4M, net of disposals, a revised full year forecast of \$12.8M;
- (E) Council note the Quarter 2 net Property Acquisitions of \$96.5M, and the full year forecast net Property Acquisitions of \$116.1M;
- (F) note the operational performance indicators and Quarter 2 achievements against the Operational Plan 2022/23 objectives, as detailed in Attachment C to the subject report;
- (G) note the supplementary reports, including contracts issued over \$50,000, major legal issues and the Quick Response, Banner Pole and Reduced Rate Grant Programs in Quarter 2, as detailed in Attachment D to the subject report.

Attachments

- Attachment A.** Financial Results Summary
- Attachment B.** Capital Expenditure Financial Results
- Attachment C.** Second Quarter Operational Plan Report 2022/23
- Attachment D.** Second Quarter Supplementary Report 2022/23

Background

1. The City's 2022-2026 Delivery Program and 2022/23 Operational Plan, including the 2022/23 budgets, were adopted by Council on 27 June 2022.
2. The Local Government Act 1993 requires quarterly progress reports against the financial objectives and six monthly reports against the Operational Plan.
3. This report provides the second quarter (Q2) and full year forecast financial results for the 2022/23 financial year, and the achievements to date against the Operational Plan objectives.
4. A Q2 Financial Results Summary, together with a detailed breakdown of income and expenditure items, and a separate report showing operating results by the principal activities identified within the Operational Plan, are provided at Attachment A.
5. The Capital Expenditure results to Q2, together with a summary of project expenditure, and proposed budget adjustments for 2022/23 and future years, are outlined within the body of this report and detailed at Attachment B.
6. Progress against the Operational Plan performance measures is generally satisfactory, with full details provided in Attachment C, and a number of operational achievements are highlighted within the body of this report.
7. Additional reports, including expenditure against contingency funds, contracts over \$50,000, major legal issues and the Quick Response, Banner Pole and Reduced Rate Grant Programs, are also provided at Attachment D for information.

2022/23 Operating Budget

8. The adopted 2022/23 budget projected operating income of \$651.1M and operating expenditure of \$530.1M, for an Operating Surplus of \$121.0M. After allowing for interest income of \$7.5M, capital grants and contributions of \$68.9M, depreciation expenses of \$114.4M, capital project related costs of \$5.8M, this was a Net Operating Result for the Year budget of \$77.1M.

Second Quarter Operating Results

9. The Q2 operating result was \$62.1M against a budget of \$60.7M, a favourable variance of \$1.4M. After allowing for interest income, capital grants and contributions, depreciation, capital project related costs and gain on sale of assets, the Net Operating Result for the Year Attributable to Council was \$74.4M against a budget of \$38.2M, a favourable variance of \$36.3M.
10. The result includes favourable variances of \$8.2M for operating expenditure, \$5.3M for interest income and \$33.2M for capital grants and contributions, all of which are partially offset by unfavourable variances in operating income of \$6.7M, depreciation expense of \$2.4M and capital project related costs of \$3.7M.

11. The primary operating income variations to the budget are detailed in the table below

Income Type	2022/23 YTD Budget Variance	2022/23 Full Year Budget Variance	Comment
	Favourable / (Unfavourable)	Favourable / (Unfavourable)	
Commercial Property	(\$0.8M)	(\$1.5M)	The unfavourable forecast reflects a number of vacancies due to continuing adverse market conditions.
Enforcement Income	(\$3.4M)	(\$6.5M)	Inclement weather disrupted operations, and an extremely tight labour market continues to impact on recruitment and retention.
Income from Advertising	(\$2.4M)	(\$2.4M)	Delays in implementation of new contract impacted income early in the financial year.
Other Building Fees	\$1.2M	\$1.0M	Increase in applications for barricade permits and larger hoarding approvals, largely driven from some of the larger CBD sites. (Metro)
Other Fees	\$1.2M	\$1.4M	A one off catch-up of caterer's turnover income, from prior years, following the finalisation of contract variation negotiations covering impact of the COVID 19 restriction period.
Rates and Annual Charges	\$1.0M	\$1.3M	An ongoing review of rate exempt properties identified commercial leases that attract rates.
Work Zone	(\$1.1M)	(\$2.0M)	There are lower volumes of work zone applications, and for shorter periods, as developers seek to reduce costs in challenging inflationary environment with supply chain constraints.

12. The primary operating expenditure variances to the budget are detailed in the table below:

Expenditure Type	2022/23 YTD Budget Variance	2022/23 Full Year Budget Variance	Comment
	Favourable / (Unfavourable)	Favourable / (Unfavourable)	
Employee benefits and on-costs	\$3.8M	\$4.8M	Predominately relates to permanent vacancies, in a very tight and competitive labour market, partially offset by an increase in agency staff used to backfill essential roles. The availability of agency staff is also subject to supply and demand forces in the current market.
Bad and Doubtful Debts	(\$0.8M)	(\$3.8M)	Additional provisions are forecast to reflect uncertainty on the collectability of rents and deferrals, from a number of commercial tenants, impacted by the ongoing effects of the pandemic.
Event Related Expenditure	\$0.9M	\$2.0M	Sydney Street Events forecast expenses reallocated to Traffic Management in Other Operating Expenditure (below)
Expenditure Recovered	\$0.9M	\$1.3M	Predominately relates to property cost recoveries at the Woolstores buildings acquired in September 2022, and a recovery of turfing costs at Prince Alfred Park following the night noodle markets.
Infrastructure Maintenance	(\$0.2M)	(\$3.9M)	Increase in roadway maintenance restorations arising from works by utility, telecommunications authorities and street furniture maintenance. Granite sealing program works are being accelerated in preparation for the World Pride event.

Expenditure Type	2022/23 YTD Budget Variance	2022/23 Full Year Budget Variance	Comment
	Favourable / (Unfavourable)	Favourable / (Unfavourable)	
Other Operating Expenditure	(\$0.5M)	(\$1.6M)	Traffic Management costs associated with Sydney Street Events and delayed Ausgrid LED rollout costs originally anticipated to be incurred last financial year.
Property Related	\$1.3M	(\$0.1M)	YTD variance is driven by reduced costs at the new Business Innovation space at 180 George Street, budgeted to be operational from September 2022. The forecast reflects an anticipated lift in reactive maintenance works.
Waste Disposal Charges	\$1.1M	\$1.8M	Lower tonnages than assumed in the budget, which anticipated a continuation of higher tonnages experienced in the prior two financial years

Income Type	2022/23 YTD Budget Variance	2022/23 Full Year Budget Variance	Comment
	Favourable / (Unfavourable)	Favourable / (Unfavourable)	
Interest income	\$5.3M	\$7.8M	Higher opening cash balance and higher interest rates than budgeted.
Capital Grants and Contributions	\$33.2M	\$18.0M	The variance is being driven by significant contributions in the CBD, including a large development in Pitt Street and Haymarket.

Expenditure Type	2022/23 YTD Budget Variance Favourable / (Unfavourable)	2022/23 Full Year Budget Variance Favourable / (Unfavourable)	Comment
Depreciation	(\$2.4M)	(\$1.3M)	<p>Impacted by the timing of roads and stormwater asset revaluations. The increased valuation to prepare the financial statements, was higher than anticipated and completed in June.</p> <p>Intangible asset class (primarily IT assets) depreciation is also higher than originally budgeted, reflecting a growing program. These assets have a short life, usually 3 years for the purposes of depreciation, and the impact of any change is quickly felt.</p>
Capital Project Related Costs	(\$3.7M)	(\$2.7M)	The variance reflects the timing of expenditure on works that cannot be capitalised (e.g. demolition costs and NSW Government owned traffic signals).
Gain on Sale of Assets	\$2.5M	\$2.5M	The gain reflects the sale proceeds exceeding the asset book value of heritage floor space

13. The adopted 2022/23 operating budget was developed as the City was emerging from the second wave of the Covid-19 pandemic. Operational contingencies in the operating budget were therefore set at \$4.5M to include an allowance for the uncertain operating and financial environment.
14. The Properties Unit within the Chief Operations Office Division, continue to experience ongoing uncertainty relating to commercial property income, and bad debts, as we progress negotiated outcomes with tenants that have been significantly impacted by the pandemic and the effects of its long tail. Market conditions are also resulting in some additional property vacancies, above that allowed in the budget.
15. At this stage the City Services Division is also forecasting to be unfavourable to budget, generally driven by revenue shortfalls in enforcement income, work zones and advertising.
16. Corporate Costs are also forecasting an unfavourable result as the City budgets centrally for the estimated rate of vacancies experienced throughout the year, while the actual savings for known vacancies are then forecast in each of the relevant Divisions as the year progresses.
17. While the Quarter 2 operating result is a positive budget variance of \$1.4M, the full year operational forecast at this stage is \$7.4M behind budget. This is predominantly due to ongoing revenue pressures from the tail impacts of the pandemic on our properties, the ongoing recovery of the City, and the labour market impact on recruiting and retaining some key resources. All divisional forecasts are being closely monitored at this stage, but should additional contingency funding required, this would be sought in a future quarterly report.

Capital Expenditure

18. The Capital Works program achieved expenditure of \$66.3M against a YTD budget of \$95.1M.
19. The full year forecast of the capital works program has been reduced from a budget of \$215.0M to \$185.9M following the latest review, which assessed the expected delivery of the projects and revised cost estimates for each individual project.
20. Capital Works projects that are finalised with savings may be utilised to offset the additional expenditure in programs requiring additional funds for project completion. Progress on a number of projects has also advanced beyond that included within the program budget projections for 2022/23. Approval is therefore sought to bring forward funds of \$4.8M from future years' capital works forward estimates, approve \$1.4M from the capital works contingency, and to reallocate funds from within relevant programs within the 2022/23 capital budget to continue to progress these projects.
21. There are also a number of changes proposed within the future years' forwards estimates. Full details are provided in Attachment B.

22. Significant variances are forecast for a number of the 2022/23 capital programs asset enhancement budgets and future years' forward estimates, including
- (a) Public Domain:
 - (i) Crown Street Public Domain; Independent peer review of the concept design has extended the community consultation phase of the project. Submissions to the Local Pedestrian, Cycling and Traffic Calming Committee and Council previously anticipated for Q2 are now scheduled for Q3/4. Forecast has been reduced accordingly to reflect a later commencement of construction works.
 - (ii) Loftus Street, Reiby Place and Customs House Lane Upgrade; The tender for the project is delayed, pushing the construction stage by at least two months.
 - (b) Properties - Community, Cultural and Recreational:
 - (i) Green Square Public School and Community Spaces; Full year favourable variance is due to delay in commencement of main works resulting from latent site conditions uncovered during inground excavation works.
 - (ii) George Street - Lend Lease Circular Quay VPA; current year favourable variance due to the fit out of the Business Innovation Space by the operator, delayed due to a base building delay.
 - (c) Open Space and Parks:
 - (i) North Rosebery Park; Current year forecast decreased due to revised longer construction period as per the successful tender program.
 - (ii) Synthetic Sports Field Installations - Perry Park; Additional funds may be required following tender and initial market response.
 - (iii) Synthetic Sports Field - Crescent Park; Additional funding may be required to deliver the project based on Quantity Surveyor's pre-tender estimate.
 - (d) Bicycle Related Works:
 - (i) Castlereagh Street Cycleway - North; Current year forecast decreased due to an extended EOI process.
23. Significant variances are also forecast for a number of the 2022/23 capital programs asset renewal budgets and future years' forward estimates, including
- (a) Open Space and Parks asset renewal:
 - (i) Open Space Renewal - Hyde Park Lighting; Forecasting the additional funding that is required to deliver the project as endorsed in the Scoping Report at Council Meeting in 2022
 - (ii) Parks General - Harry Noble Reserve; Additional funds may be required due to the extended scope arising from community consultation.

- (iii) Open Space Renewal - Woolloomooloo Playground; favourable variance in the current year due to further community consultation undertaken in December 2022. The scope review will impacted project delivery timing.
- (b) Properties asset renewal:
 - (i) Town Hall House, Façade Remediation; Additional funding may be required to deliver the project based on Quantity Surveyor's pre-tender estimate.
 - (ii) Cook & Phillip Aquatic and Fitness Centre - Works Package; Additional funds may be required due to additional scope, a more refined specification and price escalation in the market.
 - (iii) 343 George Street - Facade Remediation; Unfavourable variance in the current year is due to project delivery progressing ahead of schedule.
 - (iv) Sydney Town Hall External Works Stage 3; Unfavourable variance in the current year is due to works proceeding ahead of schedule.
 - (v) Fire Protection Provisional Upgrade; Additional funding may be required to complete scope, currently under review.
 - (vi) Sydney Park Brick Kilns - Renewal Works; Additional funding may be required as the current cost estimate is above budget and is being addressed in design development.
- 24. A financial summary of the Capital Works program, the proposed budget adjustments, and a status report on all commenced capital projects exceeding \$5.0M in value is provided at Attachment B.
- 25. Technology and Digital Services capital expenditure, for internally developed projects, is \$8.7M against a budget of \$9.5M with a forecast of \$23.7M that is \$3.8M over the full year budget of \$19.9M. These forecasts continue to be revised, however at this stage approval is sought to bring forward funds of \$4.0M from future years' capital works forward estimates and approve \$1.5M from the capital works contingency to continue to progress these projects.
- 26. Plant and Equipment expenditure incurred year-to-date, net of disposals, was \$3.4M against a budget of \$4.7M with a full year forecast of \$12.8M against a full year budget of \$13.2M at this stage.
- 27. The acquisition of 15 O'Riordan Street and the Woolstores properties occurred in the first quarter, offset partially by the divestment of heritage floor space. The forecast variance versus the annual budget reflects our best estimate on the timing of future acquisition and divestment transactions, occurring later than initially expected.

Operational Highlights

- 28. Sydney Streets returned from October 2022 in seven locations to celebrate local neighbourhoods, bring communities together and support our high street businesses. Local businesses were able to promote in-store activations and extend trading to the street outside their business. Events were held in Crown Street, Surry Hills, Harris Street, Pyrmont, Stanley Street, Darlinghurst, Redfern Street, Redfern, multiple streets in Haymarket, Glebe Point Road, Glebe and Darlinghurst Road and Macleay Street, Potts Point.

29. On Tuesday 4 October 2022, the City hosted the first Morning Tea Connections event at Maybanke Community Centre, Pyrmont in collaboration with community members. The purpose of this event was to facilitate connections while the nearby Pyrmont Community Centre is closed for upgrade. At the morning tea, 30 local community members, including two people new to the area, enjoyed tea, coffee and homemade cakes and sandwiches provided by members of the community.
30. A free local services expo for older people was held at the Ron Williams Community Centre, Redfern on 12 October 2022 to raise awareness of services available and reduce barriers to access. Approximately 80 local residents, including a large number of culturally and linguistically diverse (CALD) community members attended the event. Attendees enjoyed a free lunch and participated in a free exercise class after lunch.
31. The City hosted an official welcome for international students studying at Sydney institutions on 18 October 2022. The event also celebrated 31 international leaders for completing their 18 months ambassadorship with the City of Sydney under the International Student Leadership and Ambassador Program.
32. A new festival - Art in the Heart of Haymarket - launched in October. It is an initiative of the CBDs Revitalisation Program funded by the NSW Government and the Precinct Activation Grant Program by the City of Sydney aimed at breathing life into local economies. The program was presented by 4A Centre for Contemporary Asian Art. Events took place throughout October and included performance, music, dance, visual arts and unique experiences.
33. The Drying Green, Zetland was officially opened in October. The new green space is in the heart of Green Square, complete with grass spaces, a water feature and colourful artworks. A tiered wetland water feature collects and filters stormwater from the trunk drain before it is added back to the city's recycled water network. It reimagines the natural wetlands that existed here as rainwater flowed to Shea's Creek and on to Botany Bay. The "Green" includes an awning over the public BBQ area which is clad in solar glass, the first time this has been used in NSW.
34. The Australasian Fleet Champions Awards celebrate the achievements of fleet organisations working to reduce road deaths and injuries and reduce pollution caused by their vehicles. The City has been awarded the 'Safe Vehicles' award, recognising organisations that have improved the safety and environmental impact of vehicles used on behalf of their business. The City also received a highly commended award for 'Sustainable Journeys'.
35. The five week Neon Playground by Chinatown festival of art, lights, music, community and food ran from 15 October to 20 November 2022. The festival was supported by funding from the City of Sydney's Precinct Activation Grant.
36. In October Sydney City Farm hosted a Community Growers Morning where 70 participants enjoyed a farm tour, morning tea, bush food talk and tasting with an Aboriginal educator from Koori Kinnections, and a seed swap. The event was held in conjunction with Inner West, Woollahra, Bayside and Randwick councils.

37. 26 November 2022 the Martin Place Christmas tree was lit up at an event which included fireworks from city rooftops and a combination of choirs and roving Christmas entertainment. The event also kicked off new Christmas markets as part of a month long program of free events and festivities hosted by the City. Christmas events included free, family friendly, community celebrations at Pyrmont, Rosebery, Surry Hills, Rushcutters Bay, Glebe and Alexandria. Green Square also hosted its third Christmas fair on 3 December 2022 with live music and stalls. The QVB's iconic Christmas tree, funded with a City grant, was an Australian Wollemi Pine with First Nations' heritage represented in every aspect of its decoration, from the surrounding soundscape and the lighting to the painted flannel flower decorations that could be seen on the upper levels. A range of open days and end-of-year celebrations were also held across the network of City community centres between 19 November and 14 December 2022. The events provided an opportunity for community to come together and experience the centres and sample the activities they have to offer. Activities included luncheons, live entertainment, basketball and handball tournaments, sing along activities, dancing, craft activities, a reptile zoo, a BBQ and Christmas carols.
38. Ten additional designs have been approved for the City's creative hoarding program which aims to enliven Sydney streets. Developers building in high traffic areas are required to cover their hoardings with art by a living Australian artist or relevant historical images. Construction companies can use artworks licensed by the City of Sydney for free. This is the third round of the creative hoardings program. So far, the City of Sydney has licensed 30 high quality contemporary Australian artworks that have been used on more than 220 hoardings across the local area over the last five years.
39. The City continues to support recycling through various programs. The City hosted a Household Chemical Cleanout at Alexandra Canal Depot on Saturday, 15 October 2022 which provided residents with the opportunity to dispose of 15.12 tonnes of unwanted household chemicals including paints, gas bottles, pesticides and household cleaning products. Collected materials are recovered, recycled or treated and safely disposed as per legislative requirements. A quarterly Recycle It Saturday event was held on 26 November 2022 at Alexandra Canal Depot. This was the fourth partnership event with Woollahra and Waverley Council. The event attracted 886 attendees of which 642 were City of Sydney residents, 153 from Waverley LGA and 61 from Woollahra LGA. Recycle It Saturday events collect household items such as soft plastics, clothing, polystyrene, small metals, cardboard, gas bottles, aluminium coffee pods, electronics, printer cartridges and batteries for recycling. The City has also established a recycling pop-up at the City's Bay Street Depot to provide a place for local residents to drop off items that are not accepted in household bins. The pop-up will operate on Tuesdays between 2pm to 7pm. Additionally, the City has expanded and upgraded recycling stations by adding an additional stream and increasing the number of stations. Residents can now recycle small electronics (like headphones and tablets etc) and can continue to recycle household batteries, mobile phones and light bulbs. The new stations are now available at 16 locations throughout the City including libraries, neighbourhood service centres, community and recreational centres. Over 80% of City residents now live within a 750 metre walk of a recycling station.
40. In November, the Sydney Urban Agriculture Forum was held at City Farm in partnership with Sustain Australia. The forum attracted 75 attendees who enjoyed talks celebrating the work underway across Sydney to strengthen food systems and take part in discussions about future urban agriculture policy and practice.

41. The upgrade of Macleay Street in Potts Point was completed in November including expanded street seating, improved lighting and landscaping. The intentional slowing down of traffic with a 40km/h zone, widened footpaths and continuous paving have all contributed to a safer and more relaxed street. Other upgrades completed include the Alan Davidson Oval Cricket Nets; an upgrade of Crystal Street Plaza in Waterloo including increasing the tree canopy across the plaza and refurbishment of the Hyde Park Café.
42. The City programmed a series of initiatives as part of the United Nation's 16 Days of Activism Against Gender Based Violence from 25 November to 10 December 2022. These included online workshops for residents and people volunteering or working in the City of Sydney who will learn how violence can be prevented, how to provide support to people experiencing abuse and the services that can help and a lunch and learn session about Respectful workplaces with information on the prevention of and response to workplace sexual harassment.
43. A number of events were held throughout the city to celebrate International Day of People with Disability (3 December). The Ultimo Community Centre held an Open Day on 19 November where visitors enjoyed activities, performances and food, tried out new sports and met the Ultimo Community Centre team. On 26 November Gunyama Park Aquatic & Recreation Centre gave participants the opportunity to watch inspiring short films and learn how the impossible becomes possible at the I CAN, You CAN, We CAN Celebration Lunch. Cliff Noble Community Centre hosted a Disability Awareness Workshop. Perry Park Recreation Centre hosted a Variety Activate Inclusion Sports Day for students with a sensory, physical or intellectual disability delivered by Sport NSW. Auslan Interpreters facilitated an Edible Flowers Hands-On Workshop at City Farm. A panel discussion exploring inclusion and access in the film industry was hosted and curated by Anthea Williams at Darling Square Library. Storytime in Auslan and English was presented by the Library team and Deaf Connect at Glebe Library.
44. This year the City of Sydney ran both 9:00 pm and midnight New Year's Eve fireworks. The festivities began with a Smoking Ceremony on the Harbour at 7:30 pm. Gadigal Elders also gave a Welcome to Country at 8:57 pm, followed by Calling Country fireworks at 9:00 pm and the midnight fireworks. This year's show had the theme of diversity and inclusion and featured a rainbow waterfall cascade as a centrepiece of the show. For the first time in 12 years, fireworks were also launched from four building rooftops to frame the spectacular show of more than 100,000 individual pyrotechnic effects.

Financial Implications

45. Financial performance in the majority of the principal activities, as defined within the Delivery Program 2022-2026, continues to be impacted by Covid-19, and noted in the body of the report
46. At Quarter 2 the YTD Operating Result was \$62.1M, with a full year forecast Operating result of \$113.6M against a budget of \$121.0M, an unfavourable variance of \$7.4M. The forecasts are being closely monitored against approved funding, and should additional contingency prove to be required to support operations towards the end of the year, this will be identified and sought in a future quarterly report.
47. At Quarter 2 the YTD Net Operating Result was \$74.4M, with a full year forecast of \$98.9M against a budget of \$77.1M, a favourable variance of \$21.8M.

48. As the evolving and challenging operating environment continues this financial year, the City will continue to review in detail its operational and capital programs within the long-term financial plan, to closely monitor our forecast financial performance and ensure that all plans remain in line with our long term financial sustainability.
49. The City remains in a strong financial position with a YTD cash balance of \$708.7M that includes unrestricted funds of \$364.8M, noting that the 2022/23 year-end cash position is forecast to reduce to \$588.7M.
50. Note that surplus funds not yet required for projects are generally being directed towards specific cash reserves (restrictions), in accordance with Council's resolution and the City's long term financial plan, while the majority of the unrestricted cash is required to fund those capital programs without a specific reserve

Relevant Legislation

51. The Local Government Act 1993 and Local Government (General) Regulation 2021 require quarterly progress reports against the financial objectives and regular reports (at least six monthly) against the Operational Plan.
52. Section 406 of the Act requires councils to comply with the Integrated Planning and Reporting Guidelines, issued by the Chief Executive of the Office of Local Government.

Critical Dates / Time Frames

53. The quarterly report is due to be submitted to Council within two months of the end of the respective quarter.
54. The information contained within this report reflects Council's financial performance in the 2022/23 financial year

Public Consultation

55. There is no requirement for public consultation for this report

BILL CARTER

Chief Financial Officer

Attachment A

<h2>Financial Results Summary</h2>

Financial Summary

City of Sydney | Q2 2022/23

\$'000	Year-to-date			Full Year				
	Current Budget	Actual	Variance Fav/ (Unfav)	Original Budget	Adjustment	Current Budget	Annual Forecast	Variance Fav/ (Unfav)
Operating Income	322,998	316,255	(6,743)	651,102	-	651,102	640,840	(10,262)
Employee benefits and on-costs	128,952	125,179	3,774	256,220	-	256,220	251,409	4,811
Other operating expenditure	133,380	128,967	4,413	273,878	-	273,878	275,811	(1,932)
Operating Expenditure	262,333	254,146	8,187	530,099	-	530,099	527,220	2,879
OPERATING RESULT (before depreciation, interest, capital related costs and capital related income)	60,666	62,109	1,443	121,003	-	121,003	113,620	(7,383)
Add additional income:								
Interest Income	3,739	9,008	5,269	7,477	-	7,477	20,235	12,758
Capital grants and Contributions	34,428	67,637	33,209	68,857	-	68,857	86,838	17,981
Less additional expenses:								
Depreciation	57,737	60,163	(2,426)	114,413	-	114,413	115,750	(1,337)
Capital Project Related Costs	2,935	6,624	(3,689)	5,800	-	5,800	8,546	(2,746)
Add Net Gain on Disposal of Assets and Revaluations:								
Gain / (Loss) on Sale of Assets	-	2,463	2,463	-	-	-	2,497	2,497
NET OPERATING RESULT FOR THE YEAR ATTRIBUTABLE TO COUNCIL	38,161	74,430	36,269	77,124	-	77,124	98,894	21,769
Capital Works	95,091	66,292	28,799	212,123	2,871	214,994	185,948	29,046
Capital Works (Technology and Digital Services)	9,522	8,710	812	6,960	12,914	19,874	23,653	(3,780)
Plant and Equipment	4,718	3,447	1,271	12,984	200	13,185	12,813	372
Property Acquisitions and (Divestments)	107,736	96,475	11,261	147,798	-	147,798	116,073	31,725
TOTAL CAPITAL EXPENDITURE	217,067	174,925	42,143	379,865	15,985	395,851	338,487	57,363
Available funds:								
Opening Balance	715,040	715,040	-	482,600	232,440	715,040	715,040	-
Cash Surplus / (Deficit)	(121,170)	(6,374)	114,796	(132,000)	(72,313)	(204,313)	(126,340)	77,973
CLOSING CASH BALANCE	593,871	708,667	114,796	350,600	160,127	510,727	588,700	77,973

Quarterly Income Statement

City of Sydney | Q2 2022/23

\$'000	Year-to-date				Full Year					
	Current Budget	Actual	Variance Fav/ (Unfav)	Variance %	Original Budget	Adjustment	Current Budget	Annual Forecast	Variance Fav/ (Unfav)	Variance %
OPERATING INCOME										
Advertising Income	8,674	6,226	(2,447)	(28%)	17,456	-	17,456	15,069	(2,387)	(14%)
Aquatic Facilities Income	63	31	(31)	(50%)	125	-	125	125	0	0%
Building & Development Application Incom	2,900	2,262	(637)	(22%)	5,957	-	5,957	5,410	(547)	(9%)
Building Certificate	739	701	(38)	(5%)	1,408	-	1,408	1,396	(12)	(1%)
Child Care Fees	810	656	(155)	(19%)	1,621	-	1,621	1,362	(259)	(16%)
Commercial Properties	32,291	31,525	(766)	(2%)	68,731	-	68,731	67,229	(1,503)	(2%)
Community Properties	5,076	4,383	(693)	(14%)	11,517	-	11,517	11,096	(421)	(4%)
Enforcement Income	19,509	16,158	(3,351)	(17%)	37,922	-	37,922	31,436	(6,486)	(17%)
Footway Licences	-	0	0	-	-	-	-	0	0	-
Grants and Contributions	7,140	6,723	(417)	(6%)	17,957	-	17,957	18,722	766	4%
Health Related Income	894	975	82	9%	1,791	-	1,791	1,988	198	11%
Library Income	44	50	6	14%	88	-	88	88	-	-
Other Building Fees	5,543	6,701	1,158	21%	11,566	-	11,566	12,568	1,002	9%
Other Fees	1,712	2,959	1,248	73%	3,424	-	3,424	4,831	1,407	41%
Other Income	511	468	(43)	(8%)	621	-	621	654	33	5%
Other Revenue	-	(0)	(0)	-	-	-	-	-	-	-
Parking Meter Income	20,278	19,767	(511)	(3%)	39,300	-	39,300	38,700	(600)	(2%)
Parking Station Income	4,948	5,208	260	5%	10,200	-	10,200	10,900	700	7%
Private Work Income	2,871	3,186	315	11%	5,741	-	5,741	5,590	(152)	(3%)
Profit Share Income	-	-	-	-	-	-	-	-	-	-
Rates & Annual Charges	193,752	194,788	1,036	1%	387,503	-	387,503	388,820	1,317	0%
Sponsorship Income	150	36	(114)	(76%)	430	-	430	80	(350)	(81%)
Venue/Facility Income	5,899	5,362	(537)	(9%)	9,970	-	9,970	9,317	(653)	(7%)
Work Zone	8,133	7,068	(1,065)	(13%)	16,267	-	16,267	14,263	(2,003)	(12%)
Operating income (excluding VIK)	321,934	315,234	(6,700)	(2%)	649,594	-	649,594	639,644	(9,950)	(2%)
Value-in-kind income	1,064	1,021	(43)	(4%)	1,508	-	1,508	1,196	(312)	(21%)
OPERATING INCOME	322,998	316,255	(6,743)	(2%)	651,102	-	651,102	640,840	(10,262)	(2%)

Quarterly Income Statement

City of Sydney | Q2 2022/23

\$'000	Year-to-date				Full Year					
	Current Budget	Actual	Variance Fav/ (Unfav)	Variance %	Original Budget	Adjustment	Current Budget	Annual Forecast	Variance Fav/ (Unfav)	Variance %
EMPLOYEE BENEFITS AND ON-COSTS										
Salaries and Wages	102,364	95,086	7,278	7%	202,079	(101)	201,978	193,551	8,428	4%
Other Employee Related Costs	734	816	(82)	(11%)	1,483	-	1,483	1,515	(32)	(2%)
Employee Oncosts	4,500	3,553	947	21%	7,312	10	7,322	5,329	1,993	27%
Agency Contract Staff	4,960	10,588	(5,628)	(113%)	12,703	-	12,703	20,630	(7,926)	(62%)
Superannuation	12,216	10,880	1,337	11%	24,193	91	24,283	21,956	2,328	10%
Travelling	81	63	18	22%	171	-	171	158	14	8%
Workers Compensation Insurance	3,251	3,251	(0)	(0%)	6,502	-	6,502	6,502	-	-
Fringe Benefit Tax	300	301	(1)	(0%)	600	-	600	600	-	-
Training Costs (excluding salaries)	546	641	(95)	(17%)	1,177	-	1,177	1,169	8	1%
Employee benefits and on-costs	128,952	125,179	3,774	3%	256,220	-	256,220	251,409	4,811	2%
OTHER OPERATING EXPENDITURE										
Bad & Doubtful Debts	250	1,094	(844)	(338%)	500	-	500	4,251	(3,751)	(750%)
Consultancies	2,037	1,430	607	30%	5,264	-	5,264	4,796	468	9%
Enforcement & Infringement Costs	4,252	3,767	484	11%	8,415	-	8,415	8,081	334	4%
Event Related Expenditure	7,357	6,420	936	13%	14,418	-	14,418	12,369	2,049	14%
Expenditure Recovered	(1,722)	(2,667)	945	(55%)	(4,023)	-	(4,023)	(5,318)	1,295	(32%)
Facility Management	6,489	5,939	550	8%	12,502	-	12,502	12,340	161	1%
General Advertising	405	362	43	11%	1,092	-	1,092	1,272	(180)	(16%)
Governance	591	569	21	4%	1,756	-	1,756	1,752	4	0%
Government Authority Charges	3,712	3,842	(130)	(4%)	7,438	-	7,438	7,075	363	5%
Grants, Sponsorships and Donations	12,733	13,368	(635)	(5%)	24,665	450	25,115	25,030	85	0%
Infrastructure Maintenance	22,630	22,833	(203)	(1%)	44,073	-	44,073	48,004	(3,931)	(9%)
Insurance	2,894	2,573	322	11%	5,930	-	5,930	5,630	300	5%
IT Related Expenditure	7,532	8,418	(886)	(12%)	15,346	-	15,346	15,132	214	1%
Legal Fees	1,281	1,163	118	9%	3,190	-	3,190	3,309	(119)	(4%)
Operational Contingencies	-	-	-	-	4,500	(450)	4,050	4,050	-	-
Other Asset Maintenance	1,688	1,621	67	4%	3,561	-	3,561	3,289	272	8%
Other Operating Expenditure	5,147	5,672	(525)	(10%)	10,073	-	10,073	11,705	(1,631)	(16%)
Postage & Couriers	680	634	46	7%	1,287	-	1,287	1,283	5	0%
Printing & Stationery	654	585	69	10%	1,278	-	1,278	1,244	35	3%
Project Management & Other Project Costs	532	501	31	6%	1,119	-	1,119	1,094	25	2%
Property Related Expenditure	18,173	16,843	1,330	7%	39,686	-	39,686	39,804	(119)	(0%)
Service Contracts	11,389	10,441	949	8%	23,176	-	23,176	22,900	276	1%
Stores & Materials	2,216	2,329	(113)	(5%)	4,049	-	4,049	4,033	16	0%
Surveys & Studies	885	538	347	39%	2,287	-	2,287	2,275	12	1%
Telephone Charges	1,298	1,208	90	7%	2,598	-	2,598	2,405	193	7%

Quarterly Income Statement

City of Sydney | Q2 2022/23

\$'000	Year-to-date				Full Year					
	Current Budget	Actual	Variance Fav/ (Unfav)	Variance %	Original Budget	Adjustment	Current Budget	Annual Forecast	Variance Fav/ (Unfav)	Variance %
Utilities	6,287	6,464	(177)	(3%)	12,344	-	12,344	12,390	(46)	(0%)
Vehicle Maintenance	1,229	1,352	(123)	(10%)	2,456	-	2,456	2,805	(350)	(14%)
Waste Disposal Charges	11,698	10,647	1,051	9%	23,391	-	23,391	21,618	1,773	8%
Other operating expenditure (excluding VIK)	132,316	127,946	4,370	3%	272,371	-	272,371	274,615	(2,244)	(1%)
Value-in-kind (VIK) expenditure	1,064	1,021	43	4%	1,508	-	1,508	1,196	312	21%
Total other operating expenditure	133,380	128,967	4,413	3%	273,878	-	273,878	275,811	(1,932)	(1%)
OPERATING EXPENDITURE (excluding depreciation)	262,333	254,146	8,187	3%	530,099	-	530,099	527,220	2,879	1%
OPERATING RESULT (before depreciation, interest, capital related costs and capital income)	60,666	62,109	1,443	2%	121,003	-	121,003	113,620	(7,383)	(6%)
Add additional income:										
Interest Income	3,739	9,008	5,269	141%	7,477	-	7,477	20,235	12,758	171%
Capital Grants	32,428	61,935	29,506	91%	64,857	-	64,857	80,838	15,981	25%
Capital Grants - Works In Kind	2,000	5,702	3,702	185%	4,000	-	4,000	6,000	2,000	50%
Less additional expenses:										
Depreciation	57,737	60,163	(2,426)	(4%)	114,413	0	114,413	115,750	(1,337)	(1%)
Capital Project Related Costs	2,935	6,624	(3,689)	(126%)	5,800	-	5,800	8,546	(2,746)	(47%)
Net gain/ (loss) on disposal of assets and revaluations:										
Gain Loss on Sale of Assets	-	2,463	2,463	-	-	-	-	2,497	2,497	-
Gain Loss on Properties	-	-	-	-	-	-	-	-	-	-
Gain Loss on Investment Funds	-	-	-	-	-	-	-	-	-	-
Loss on Revaluation of IPPE	-	-	-	-	-	-	-	-	-	-
NET OPERATING RESULT FOR THE YEAR ATTRIBUTABLE TO COUNCIL	38,161	74,430	36,269	95%	77,124	(0)	77,124	98,894	21,769	28%
CAPITAL EXPENDITURE										
Capital Works	95,091	66,292	28,799	30%	212,123	2,871	214,994	185,948	29,046	14%
Capital Works (Technology and Digital Services)	9,522	8,710	812	9%	6,960	12,914	19,874	23,653	(3,780)	(19%)
Plant and Equipment	4,718	3,447	1,271	27%	12,984	200	13,185	12,813	372	3%
Property Acquisitions and (Divestments)	107,736	96,475	11,261	10%	147,798	-	147,798	116,073	31,725	21%
TOTAL CAPITAL EXPENDITURE	217,067	174,925	42,143	19%	379,865	15,985	395,851	338,487	57,363	14%

Year-to-date budget vs actual operating result by division and unit

City of Sydney | Q2 2022/23

\$'000	INCOME				EXPENDITURE				OPERATING RESULT				
	DIVISION	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance
Unit													
Chief Executive Office	-	0	0	-	4,736	4,455	281	6%	(4,736)	(4,455)	281	6%	
Office of the Lord Mayor	-	0	0	-	1,986	1,982	4	0%	(1,986)	(1,982)	4	0%	
Secretariat	-	-	-	-	905	692	213	24%	(905)	(692)	213	24%	
Councillor Support	-	-	-	-	1,106	1,004	103	9%	(1,106)	(1,004)	103	9%	
Chief Executive Office	-	-	-	-	738	777	(40)	(5%)	(738)	(777)	(40)	(5%)	
Legal & Governance	3	24	21	851%	7,001	5,775	1,226	18%	(6,999)	(5,751)	1,248	18%	
Risk Management & Governance	3	24	21	851%	3,371	2,942	430	13%	(3,369)	(2,918)	451	13%	
Legal Services	-	-	-	-	2,947	2,318	629	21%	(2,947)	(2,318)	629	21%	
Internal Audit	-	-	-	-	239	172	67	28%	(239)	(172)	67	28%	
Council Elections	-	-	-	-	444	343	101	23%	(444)	(343)	101	23%	
Chief Operations Office	38,622	37,295	(1,327)	(3%)	40,460	38,105	2,355	6%	(1,839)	(811)	1,028	56%	
Chief Operations Office	-	-	-	-	442	418	24	5%	(442)	(418)	24	5%	
City Property	37,475	36,103	(1,372)	(4%)	27,127	25,724	1,403	5%	10,348	10,379	31	0%	
Development & Strategy	-	18	18	-	1,686	1,129	557	33%	(1,686)	(1,111)	575	34%	
Infrastructure Sustainability & Performance	1,117	1,041	(76)	(7%)	2,990	3,079	(89)	(3%)	(1,873)	(2,038)	(165)	(9%)	
Professional Services	-	-	-	-	2,349	2,253	95	4%	(2,349)	(2,253)	95	4%	
Asset Strategy & Systems	-	-	-	-	419	429	(10)	(2%)	(419)	(429)	(10)	(2%)	
City Design	-	-	-	-	2,117	2,074	43	2%	(2,117)	(2,074)	43	2%	
City Projects	-	(0)	(0)	-	664	739	(75)	(11%)	(664)	(739)	(75)	(11%)	
Green Square	-	-	-	-	297	278	19	6%	(297)	(278)	19	6%	
City Transformation	-	-	-	-	96	(46)	142	148%	(96)	46	142	148%	
City Access & Transport	30	133	103	349%	2,098	1,845	254	12%	(2,069)	(1,712)	357	17%	
Green Infrastructure	-	-	-	-	-	5	(5)	-	-	(5)	(5)	-	
Project Management Office	-	-	-	-	175	179	(4)	(2%)	(175)	(179)	(4)	(2%)	
People Performance & Technology	1,398	1,266	(132)	(9%)	24,639	24,712	(73)	(0%)	(23,241)	(23,446)	(205)	(1%)	
Customer Service	1,388	1,245	(144)	(10%)	3,530	3,134	396	11%	(2,141)	(1,889)	252	12%	
Internal Office Services	-	-	-	-	148	106	43	29%	(148)	(106)	43	29%	
People & Culture	-	16	16	-	3,320	3,564	(244)	(7%)	(3,320)	(3,548)	(228)	(7%)	
Work Health & Safety	-	-	-	-	1,036	1,111	(75)	(7%)	(1,036)	(1,111)	(75)	(7%)	
People Performance & Technology	-	-	-	-	626	655	(29)	(5%)	(626)	(655)	(29)	(5%)	
Business & Service Improvement	-	-	-	-	644	656	(12)	(2%)	(644)	(656)	(12)	(2%)	
Data & Information Management Services	9	5	(4)	(41%)	4,125	3,989	135	3%	(4,115)	(3,984)	132	3%	
Technology & Digital Services	-	-	-	-	11,209	11,496	(287)	(3%)	(11,209)	(11,496)	(287)	(3%)	
City Life	12,076	12,256	180	1%	50,335	46,976	3,359	7%	(38,259)	(34,721)	3,539	9%	
Creative City	1,020	911	(109)	(11%)	18,459	17,294	1,166	6%	(17,439)	(16,383)	1,056	6%	
Grants & Sponsorship	-	62	62	-	11,881	12,507	(626)	(5%)	(11,881)	(12,445)	(564)	(5%)	
Venue Management	5,737	6,613	876	15%	4,227	3,991	236	6%	1,510	2,623	1,113	74%	
Social City	4,090	3,970	(121)	(3%)	11,206	9,541	1,665	15%	(7,116)	(5,571)	1,544	22%	
City Business & Safety	1,027	609	(418)	(41%)	2,523	1,771	752	30%	(1,496)	(1,162)	334	22%	
City Life Management	-	-	-	-	948	945	3	0%	(948)	(945)	3	0%	
Sustainability Programs	201	91	(110)	(55%)	1,090	927	163	15%	(889)	(836)	53	6%	

Year-to-date budget vs actual operating result by division and unit

City of Sydney | Q2 2022/23

\$'000	INCOME				EXPENDITURE				OPERATING RESULT			
	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance
Strategic Development & Engagement	700	845	145	21%	10,008	8,899	1,109	11%	(9,308)	(8,054)	1,254	13%
City Communications	-	-	-	-	4,334	4,103	232	5%	(4,334)	(4,103)	232	5%
Strategy & Urban Analytics	-	-	-	-	2,550	2,012	538	21%	(2,550)	(2,012)	538	21%
Strategic Outcomes	-	-	-	-	116	52	64	55%	(116)	(52)	64	55%
Resilient Sydney	700	845	145	21%	489	492	(2)	(0%)	211	353	143	68%
City Engagement	-	-	-	-	1,017	876	141	14%	(1,017)	(876)	141	14%
City Conversations	-	-	-	-	-	0	(0)	-	-	(0)	(0)	-
Sustainability & Resilience	-	-	-	-	906	789	117	13%	(906)	(789)	117	13%
Indigenous Leadership & Engagement	-	-	-	-	359	353	6	2%	(359)	(353)	6	2%
Strategic Development & Engagement	-	-	-	-	236	222	14	6%	(236)	(222)	14	6%
Corporate Costs	194,776	195,998	1,222	1%	(1,034)	6,026	(7,060)	683%	195,811	189,973	(5,838)	(3%)
Chief Financial Office	310	302	(8)	(3%)	5,905	5,830	74	1%	(5,595)	(5,529)	66	1%
CFO Administration	-	0	0	-	691	729	(38)	(6%)	(691)	(729)	(38)	(5%)
Business Planning & Performance	-	-	-	-	675	641	33	5%	(675)	(641)	33	5%
Financial Planning & Reporting	-	-	-	-	1,593	1,573	20	1%	(1,593)	(1,573)	20	1%
Rates	310	300	(10)	(3%)	1,483	1,450	33	2%	(1,173)	(1,151)	23	2%
Procurement	-	2	2	-	1,463	1,437	26	2%	(1,463)	(1,435)	28	2%
City Services	65,550	58,002	(7,548)	(12%)	100,833	94,917	5,916	6%	(35,283)	(36,915)	(1,633)	(5%)
Security & Emergency Management	-	-	-	-	3,405	3,050	355	10%	(3,405)	(3,050)	355	10%
City Rangers	19,459	16,052	(3,407)	(18%)	13,196	12,156	1,040	8%	6,263	3,896	(2,367)	(38%)
Parking & Fleet Services	25,226	24,985	(241)	(1%)	8,099	7,780	319	4%	17,127	17,205	78	0%
City Greening & Leisure	674	587	(87)	(13%)	22,233	20,327	1,906	9%	(21,559)	(19,740)	1,820	8%
City Services Management	-	-	-	-	258	282	(24)	(9%)	(258)	(282)	(24)	(9%)
City Services Strategy	-	-	-	-	426	381	45	11%	(426)	(381)	45	11%
City Infrastructure & Traffic Operations (CITO)	19,892	16,168	(3,725)	(19%)	18,415	18,178	237	1%	1,477	(2,011)	(3,488)	(236%)
Cleansing & Waste	298	210	(88)	(30%)	34,799	32,762	2,037	6%	(34,501)	(32,552)	1,949	6%
City Planning Development & Transport	9,565	10,268	703	7%	19,451	18,451	1,000	5%	(9,886)	(8,183)	1,703	17%
Health & Building	1,153	1,394	241	21%	7,540	6,858	681	9%	(6,387)	(5,465)	922	14%
Construction & Building Certification Services	5,355	6,217	862	16%	1,474	1,369	105	7%	3,881	4,848	967	25%
Planning Assessments	2,895	2,303	(592)	(20%)	7,445	7,460	(15)	(0%)	(4,551)	(5,157)	(606)	(13%)
Strategic Planning & Urban Design	163	354	192	118%	2,992	2,764	228	8%	(2,830)	(2,409)	420	15%
Council	322,998	316,255	(6,743)	(2%)	262,333	254,146	8,187	3%	60,666	62,109	1,443	2%

Full-year budget vs forecast operating result by division and unit

City of Sydney | Q2 2022/23

\$'000	INCOME				EXPENDITURE				OPERATING RESULT				
	DIVISION	BUDGET	FORECAST	Variance Fav / (Unfav)	% Variance	BUDGET	FORECAST	Variance Fav / (Unfav)	% Variance	BUDGET	FORECAST	Variance Fav / (Unfav)	% Variance
Unit													
Chief Executive Office	-	-	-	-	9,309	9,149	160	2%	(9,309)	(9,149)	160	2%	
Office of the Lord Mayor	-	-	-	-	3,841	3,864	(23)	(1%)	(3,841)	(3,864)	(23)	(1%)	
Secretariat	-	-	-	-	1,800	1,674	126	7%	(1,800)	(1,674)	126	7%	
Councillor Support	-	-	-	-	2,203	2,147	56	3%	(2,203)	(2,147)	56	3%	
Chief Executive Office	-	-	-	-	1,465	1,464	1	0%	(1,465)	(1,464)	1	0%	
Legal & Governance	5	26	21	420%	14,887	13,786	1,101	7%	(14,882)	(13,760)	1,122	8%	
Risk Management & Governance	5	26	21	420%	6,914	6,549	366	5%	(6,909)	(6,523)	387	6%	
Legal Services	-	-	-	-	6,358	5,694	665	10%	(6,358)	(5,694)	665	10%	
Internal Audit	-	-	-	-	711	713	(3)	(0%)	(711)	(713)	(3)	(0%)	
Council Elections	-	-	-	-	903	830	73	8%	(903)	(830)	73	8%	
Chief Operations Office	82,362	80,639	(1,723)	(2%)	85,259	86,974	(1,715)	(2%)	(2,898)	(6,336)	(3,438)	(119%)	
Chief Operations Office	-	-	-	-	877	799	78	9%	(877)	(799)	78	9%	
City Property	80,466	78,630	(1,836)	(2%)	57,291	60,436	(3,145)	(5%)	23,175	18,194	(4,981)	(21%)	
Development & Strategy	-	-	-	-	4,227	3,597	629	15%	(4,227)	(3,597)	629	15%	
Infrastructure Sustainability & Performance	1,834	1,834	-	-	6,178	6,075	104	2%	(4,344)	(4,241)	104	2%	
Professional Services	-	-	-	-	4,670	4,637	33	1%	(4,670)	(4,637)	33	1%	
Asset Strategy & Systems	-	-	-	-	833	835	(2)	(0%)	(833)	(835)	(2)	(0%)	
City Design	-	-	-	-	4,466	4,095	371	8%	(4,466)	(4,095)	371	8%	
City Projects	-	-	-	-	929	1,123	(194)	(21%)	(929)	(1,123)	(194)	(21%)	
Green Square	-	-	-	-	717	722	(5)	(1%)	(717)	(722)	(5)	(1%)	
City Transformation	-	-	-	-	191	(18)	209	110%	(191)	18	209	110%	
City Access & Transport	62	175	113	184%	4,532	4,320	212	5%	(4,471)	(4,145)	325	7%	
Green Infrastructure	-	-	-	-	-	4	(4)	-	-	(4)	(4)	-	
Project Management Office	-	-	-	-	348	350	(2)	(1%)	(348)	(350)	(2)	(1%)	
People Performance & Technology	2,797	2,547	(250)	(9%)	52,634	48,998	3,636	7%	(49,837)	(46,451)	3,386	7%	
Customer Service	2,777	2,535	(242)	(9%)	7,329	6,824	505	7%	(4,552)	(4,288)	263	6%	
Internal Office Services	-	-	-	-	294	296	(1)	(0%)	(294)	(296)	(1)	(0%)	
People & Culture	-	-	-	-	6,688	6,826	(139)	(2%)	(6,688)	(6,826)	(139)	(2%)	
Work Health & Safety	-	-	-	-	2,183	2,167	16	1%	(2,183)	(2,167)	16	1%	
People Performance & Technology	-	-	-	-	1,244	1,250	(7)	(1%)	(1,244)	(1,250)	(7)	(1%)	
Business & Service Improvement	-	-	-	-	1,136	1,286	(150)	(13%)	(1,136)	(1,286)	(150)	(13%)	
Data & Information Management Services	20	12	(8)	(40%)	8,275	7,891	384	5%	(8,255)	(7,879)	376	5%	
Technology & Digital Services	-	-	-	-	25,485	22,458	3,027	12%	(25,485)	(22,458)	3,027	12%	
City Life	21,010	21,611	601	3%	97,920	93,949	3,972	4%	(76,910)	(72,338)	4,573	6%	
Creative City	1,447	1,082	(365)	(25%)	34,940	33,731	1,209	3%	(33,493)	(32,649)	844	3%	
Grants & Sponsorship	139	139	-	-	24,665	24,565	99	0%	(24,526)	(24,426)	99	0%	
Venue Management	9,129	9,885	755	8%	7,235	6,941	293	4%	1,895	2,943	1,049	55%	
Social City	8,095	7,838	(258)	(3%)	21,209	18,806	2,403	11%	(13,114)	(10,968)	2,146	16%	
City Business & Safety	1,983	2,436	453	23%	5,451	5,656	(205)	(4%)	(3,468)	(3,220)	248	7%	
City Life Management	-	-	-	-	2,103	1,995	108	5%	(2,103)	(1,995)	108	5%	
Sustainability Programs	216	232	16	7%	2,318	2,255	63	3%	(2,102)	(2,022)	79	4%	

Full-year budget vs forecast operating result by division and unit

City of Sydney | Q2 2022/23

\$'000	INCOME				EXPENDITURE				OPERATING RESULT				
	DIVISION	BUDGET	FORECAST	Variance Fav / (Unfav)	% Variance	BUDGET	FORECAST	Variance Fav / (Unfav)	% Variance	BUDGET	FORECAST	Variance Fav / (Unfav)	% Variance
Unit													
Strategic Development & Engagement	834	979	145	17%	19,918	18,835	1,082	5%	(19,083)	(17,856)	1,227	6%	
City Communications	84	84	-	-	8,766	8,306	460	5%	(8,681)	(8,221)	460	5%	
Strategy & Urban Analytics	-	-	-	-	4,874	4,489	385	8%	(4,874)	(4,489)	385	8%	
Strategic Outcomes	-	-	-	-	220	222	(2)	(1%)	(220)	(222)	(2)	(1%)	
Resilient Sydney	700	845	145	21%	1,211	1,154	57	5%	(511)	(309)	202	40%	
City Engagement	-	-	-	-	2,011	1,877	133	7%	(2,011)	(1,877)	133	7%	
City Conversations	-	-	-	-	-	-	-	-	-	-	-	-	
Sustainability & Resilience	-	-	-	-	1,523	1,368	156	10%	(1,523)	(1,368)	156	10%	
Indigenous Leadership & Engagement	50	50	-	-	930	1,034	(104)	(11%)	(880)	(984)	(104)	(12%)	
Strategic Development & Engagement	-	-	-	-	383	385	(3)	(1%)	(383)	(385)	(3)	(1%)	
Corporate Costs	393,408	394,726	1,317	0%	1,218	12,918	(11,700)	(961%)	392,190	381,807	(10,383)	(3%)	
Chief Financial Office	550	550	-	-	11,203	11,142	61	1%	(10,653)	(10,592)	61	1%	
CFO Administration	-	-	-	-	1,339	1,343	(4)	(0%)	(1,339)	(1,343)	(4)	(0%)	
Business Planning & Performance	-	-	-	-	1,350	1,317	33	2%	(1,350)	(1,317)	33	2%	
Financial Planning & Reporting	-	-	-	-	3,184	3,083	101	3%	(3,184)	(3,083)	101	3%	
Rates	550	550	-	-	2,354	2,458	(104)	(4%)	(1,804)	(1,908)	(104)	(6%)	
Procurement	-	-	-	-	2,976	2,941	35	1%	(2,976)	(2,941)	35	1%	
City Services	130,428	119,172	(11,255)	(9%)	199,221	194,270	4,952	2%	(68,793)	(75,097)	(6,304)	(9%)	
Security & Emergency Management	-	-	-	-	6,758	6,011	747	11%	(6,758)	(6,011)	747	11%	
City Rangers	37,821	31,246	(6,575)	(17%)	26,180	24,347	1,833	7%	11,641	6,899	(4,742)	(41%)	
Parking & Fleet Services	49,500	49,618	118	0%	16,070	15,540	530	3%	33,430	34,078	648	2%	
City Greening & Leisure	1,373	1,329	(44)	(3%)	43,328	42,309	1,019	2%	(41,955)	(40,980)	975	2%	
City Services Management	-	-	-	-	512	516	(4)	(1%)	(512)	(516)	(4)	(1%)	
City Services Strategy	-	-	-	-	846	669	177	21%	(846)	(669)	177	21%	
City Infrastructure & Traffic Operations (CITO)	41,075	36,370	(4,705)	(11%)	36,138	37,812	(1,674)	(5%)	4,936	(1,442)	(6,379)	(129%)	
Cleansing & Waste	659	609	(50)	(8%)	69,389	67,066	2,324	3%	(68,730)	(66,457)	2,274	3%	
City Planning Development & Transport	19,708	20,589	882	4%	38,529	37,199	1,331	3%	(18,822)	(16,609)	2,212	12%	
Health & Building	2,245	2,723	479	21%	14,802	13,497	1,305	9%	(12,558)	(10,774)	1,784	14%	
Construction & Building Certification Services	10,710	11,620	910	8%	2,922	2,861	62	2%	7,788	8,759	972	12%	
Planning Assessments	5,947	5,440	(507)	(9%)	14,700	14,467	234	2%	(8,753)	(9,027)	(273)	(3%)	
Strategic Planning & Urban Design	806	806	-	-	6,104	6,374	(270)	(4%)	(5,298)	(5,568)	(270)	(5%)	
Council	651,102	640,840	(10,262)	(2%)	530,099	527,220	2,879	1%	121,003	113,620	(7,383)	(6%)	

Summary of Income and Expenditure by Principal Activity

City of Sydney | Q2 2022/23

\$'000	Operating income			Operating expenditure			Operating result		
	Budget	Actual	Variance Fav / (Unfav)	Budget	Actual	Variance Fav / (Unfav)	Budget	Actual	Variance Fav / (Unfav)
Responsible governance and stewardship	234,515	234,405	(111)	77,422	80,685	(3,263)	157,093	153,720	(3,373)
A leading environmental performer	1,665	1,381	(284)	46,458	43,910	2,548	(44,793)	(42,528)	2,264
Public places for all	20,518	16,716	(3,802)	36,585	35,205	1,380	(16,066)	(18,489)	(2,423)
Design excellence and sustainable development	9,565	10,268	703	22,856	21,674	1,182	(13,291)	(11,407)	1,885
A city for walking, cycling and public transport	26,149	25,896	(253)	7,528	6,974	555	18,621	18,923	302
An equitable and inclusive city	3,905	3,699	(206)	20,116	17,892	2,224	(16,211)	(14,193)	2,018
Resilient and diverse communities	25,241	22,791	(2,450)	26,128	23,821	2,308	(887)	(1,030)	(143)
A thriving cultural and creative life	321	393	72	6,806	7,434	(628)	(6,485)	(7,041)	(556)
A transformed and innovative economy	1,119	706	(413)	16,663	14,628	2,035	(15,543)	(13,922)	1,622
Housing for all	0	0	0	1,771	1,924	(154)	(1,771)	(1,924)	(154)
Council	322,998	316,255	(6,743)	262,333	254,146	8,187	60,666	62,109	1,443

Capital Budget Review Statement

City of Sydney | Q2 2022/23

All figures in \$'000	Year-to-date			Full-year					
	Current Budget	Actual	Variance Fav / (Unfav)	Original Budget	Adj.	Current Budget	Proposed Adj.	Proposed Budget	Forecast
Public Domain	22,577	14,932	7,645	36,639	(735)	35,904	307	36,211	30,698
Properties - Community, Cultural and Recreational	10,406	3,766	6,640	19,561	4,580	24,141	346	24,486	20,320
Open Space & Parks	5,665	3,300	2,365	18,362	5,132	23,494	968	24,462	19,041
Public Art	1,100	204	896	2,774	233	3,007	321	3,328	2,602
Green Infrastructure	575	516	59	2,119	(482)	1,637	80	1,717	1,620
Bicycle Related Works	7,564	7,203	361	21,819	(7,653)	14,167		14,167	12,297
Properties - Investment and Operational	2,017	1,209	808	1,062	3,162	4,224		4,224	3,758
Stormwater Drainage	227	80	146	9,315	(8,250)	1,065		1,065	898
Capital Programs Asset Enhancement	50,130	31,211	18,919	111,651	(4,012)	107,639	2,022	109,661	91,233
Public Art	382	343	39	1,201	94	1,295		1,295	985
Open Space & Parks	8,835	6,620	2,214	21,308	852	22,160	1,701	23,861	16,355
Public Domain	14,227	7,798	6,429	24,045	4,056	28,101	83	28,184	27,393
Properties Assets	14,770	12,976	1,794	29,173	4,437	33,610	2,724	36,335	35,244
Infrastructure - Roads Bridges Footways	5,427	6,072	(644)	11,764	0	11,764	145	11,909	11,745
Stormwater Drainage	1,320	1,273	47	2,981		2,981		2,981	2,992
Capital Programs Asset Renewal	44,961	35,082	9,879	90,472	9,440	99,912	4,653	104,565	94,715
Contingency				10,000	(2,557)	7,443	(2,897)	4,546	
Project expenditure not creating asset value	(2,935)	(6,624)	3,689	(5,800)		(5,800)		(5,800)	
Net Capital Expenditure	92,156	59,669	32,487	206,323	2,871	209,194	3,778	212,972	185,948
Plant and Equipment	4,718	3,447	1,271	12,984	201	13,185		13,185	12,813
Capital Works (Technology and Digital Services)	9,522	8,710	812	6,960	12,914	19,874	4,986	19,874	23,653
Property Acquisition / Divestment	107,736	96,475	11,261	147,798		147,798		147,798	116,073

Capital Budget Review Statement

City of Sydney | Q2 2022/23

All figures in \$'000	Year-to-date			Full-year					
	Current Budget	Actual	Variance Fav / (Unfav)	Original Budget	Adj.	Current Budget	Proposed Adj.	Proposed Budget	Forecast
Capital Funding									
Stormwater Management Reserve	1,023	1,023		2,045	(92)	1,952		1,952	2,045
Developer Contributions (General)	16,986	38,927	(21,941)	46,035	3,907	49,942		49,942	33,322
Commercial Property	98,038	98,038		98,038		98,038		98,038	
Infrastructure Contingency Reserve		3,398	(3,398)	2,666	542	3,208		3,208	4,239
Green Infrastructure Reserve	521	437	84	861	154	1,015		1,015	997
Green Square Reserve				40,000		40,000		40,000	
Alternative Heritage Floor Space Scheme Reserve				2,597		2,597		2,597	
Renewable Energy	24	37	(13)	1,032	(932)	100		100	101
Specific Reserve Funding	116,592	141,859	(25,268)	193,274	3,579	196,852		196,852	40,703
General Funding	97,541	26,442	71,099	180,791	12,407	193,198		196,976	297,784
Total Funding	214,132	168,301	45,831	374,065	15,986	390,051		393,829	338,487

Cash and Investments Budget Review Statement

City of Sydney | Q2 2022/23

All figures in \$'000	Op.Balance	Year-to-date			Full-year		
	Actual	Transfer to	Transfer from	Actual	Transfer to	Transfer from	Forecast
Externally Restricted							
Developer Contributions (General)	36,340	52,512	(38,927)	49,924	75,650	(73,322)	38,668
Specific Purpose Unexpended Grants	3,137	7,011	(7,018)	3,130	13,908	(13,922)	3,123
Domestic Waste Reserve	36,872	31,640	(30,608)	37,904	63,878	(61,355)	39,395
Stormwater Management Reserve	-	1,023	(1,023)	-	2,045	(2,045)	-
Total Externally Restricted Cash and Investments	76,349	92,185	(77,576)	90,958	155,480	(150,643)	81,186
Internally Restricted							
Supported Accommodation, Affordable and Diverse Housing Fund	9,348	-	(185)	9,163	-	(3,000)	6,348
City Centre Transformation Reserve	-	-	-	-	-	-	-
Commercial Property	98,038	-	(98,038)	-	-	(98,038)	-
Employee Leave Entitlement Reserve	6,500	1,273	(1,051)	6,722	2,380	(1,846)	7,034
Green Infrastructure Reserve	12,125	-	(437)	11,688	-	-	12,125
Green Square Reserve	86,325	-	-	86,325	-	(40,000)	46,325
Heritage Conservation Fund	73,955	3,993	(2,128)	75,819	3,993	(2,597)	75,351
Public Liability Insurance Reserve	646	-	-	646	-	-	646
Renewable Energy	7,350	-	(37)	7,313	-	-	7,350
Performance Cash Bonds	28,322	3,936	(3,546)	28,712	8,175	(8,008)	28,489
Workers Compensation Reserve	26,300	221	-	26,521	441	-	26,741
Total Internally Restricted Cash and Investments	348,909	9,422	(105,422)	252,909	14,989	(153,488)	210,410
Total Restricted Cash and Investments	425,258	101,607	(182,999)	343,867	170,469	(304,132)	291,596
Unrestricted Cash and Investments	289,782			364,799			297,104
Total - Cash and Investments	715,040			708,667			588,700

Contingency Report

City of Sydney | Q2 2022/23

\$'000		CEO	General	Capital Works	Total
Adopted budget - contingency		3,000	1,500	10,000	14,500
15/08/2022	\$1.1M Capital Works contingency Re-Phased to Future Years Fwd est as approved at Q4 2021/22			(1,108)	(1,108)
Less Approved Contingency Allocations:					
Approval Date					
19/09/2022	Support for the People of Pakistan - Oxfam Australia		(50)		(50)
19/09/2022	Support for the People of Pakistan - UNICEF		(50)		(50)
31/10/2022	Additional Support for Sydney WorldPride 2023		(300)		(300)
12/12/2022	Ukrainian Council of NSW Inc -to hold an event to raise funds to provide humanitarian aid & support.		(50)		(50)
27/10/2022	Gadigal Avenue, Potter, and Crystal Streets Cycleway project			(85)	(85)
Q1 Jul - Sep	Capital Works contingency as per adopted Q1 report attachment B			(857)	(857)
Q2 Oct - Dec	PAIT Renewal - Endorsed by Council - December 2022			(508)	(508)
Allocated:		-	(450)	(2,557)	(3,007)
Funds Available:					
	Operational	3,000	1,050		
	Capital			7,443	
Unallocated contingency		3,000	1,050	7,443	11,493

Attachment B

Capital Expenditure Financial Results

Capital Works Expenditure Summary

City of Sydney | Q2 2022/23

All figures in \$'000	Year-to-date					Full-year			Total Project				
	Prior Year Actual	Dec YTD Budget	Dec YTD Actual	Variance Fav / (Unfav)	Life-to-date actual (Prior Years + YTD)	2022/23 Current Budget	2022/23 Current Forecast	Variance Fav / (Unfav)	4 Years Budget Total	2026/27 - 2031/32 Budget Years Total	Budget	Forecast	Variance Fav / (Unfav)
Public Domain	180,906	22,577	14,932	7,645	195,838	35,904	30,698	5,206	135,558	146,435	462,899	462,355	544
Properties - Community, Cultural and Recreational	123,052	10,406	3,766	6,640	126,817	24,141	20,320	3,821	64,269	84,221	271,542	270,301	1,240
Open Space & Parks	73,116	5,665	3,300	2,365	76,416	23,494	19,041	4,453	85,903	135,283	294,302	299,656	(5,354)
Public Art	5,996	1,100	204	896	6,200	3,007	2,602	405	11,189	8,100	25,285	25,070	215
Green Infrastructure	24,548	575	516	59	25,064	1,637	1,620	17	6,480	1,192	32,220	33,846	(1,626)
Bicycle Related Works	25,340	7,564	7,203	361	32,544	14,167	12,297	1,870	65,597	17,142	108,080	109,979	(1,899)
Properties - Investment and Operational	2,873	2,017	1,209	808	4,082	4,224	3,758	466	5,671	63,330	71,874	71,824	50
Stormwater Drainage	80,015	227	80	146	80,095	1,065	898	167	10,771	45,912	136,697	136,530	167
Capital Programs Asset Enhancement	515,846	50,130	31,211	18,919	547,057	107,639	91,233	16,406	385,439	501,614	1,402,900	1,409,562	(6,662)
Public Art		382	343	39	343	1,295	985	309	4,429	5,114	9,543	9,403	140
Open Space & Parks		8,835	6,620	2,214	6,620	22,160	16,355	5,805	103,781	157,537	261,318	265,688	(4,370)
Public Domain		14,227	7,798	6,429	7,798	28,101	27,393	708	68,174	84,707	152,881	152,173	708
Properties Assets		14,770	12,976	1,794	12,976	33,610	35,244	(1,634)	148,785	178,029	326,814	335,189	(8,376)
Infrastructure - Roads Bridges Footways		5,427	6,072	(644)	6,072	11,764	11,745	20	60,866	127,600	188,466	188,447	20
Stormwater Drainage		1,320	1,273	47	1,273	2,981	2,992	(11)	20,981	22,250	43,231	43,242	(11)
Capital Programs Asset Renewal		44,961	35,082	9,879	35,082	99,912	94,715	5,197	407,016	575,237	982,253	994,142	(11,889)
Contingency		0	0	0	0	7,443	0	7,443	7,443	0	7,443	0	7,443
TOTAL CAPITAL WORKS	515,846	95,091	66,292	28,799	582,138	214,994	185,948	29,046	799,899	1,076,851	2,392,596	2,403,704	(11,108)

Capital Works Commenced projects - Individual Projects > \$5M

City of Sydney | Q2 2022/23

Project Name	\$'000		Q2 December 2022 Status Comments
	Cost to date	Total budget	
City Centre - Barrack St masterplan	43	5,699	Master planning to commence next financial year.
Zetland Ave (West) - Paul St to Portman St	7,957	9,267	Construction completed. South section of roadway open to public 1 April 2022. Northern half expected to be open late 2023.
Green Square to Ashmore Connection	20,007	34,944	Completion of construction of the eastern block is expected early 2023. Works on the western block are well underway.
Crown Street Public Domain	683	27,900	Concept design finalised. Community consultation commenced in August/September 2022, including the Surry Hills Business Forum meeting held on 12 September 2022. Independent peer review of the concept design is in progress. A further community meeting is planned for early 2023 to present the revised upgrade plan to residents and businesses. Initial services investigation is planned for February and April 2023, weather permitting. LPCTCC and Council submissions are currently programmed for March and May 2023, respectively.
George Street South Pedestrianisation	35,781	43,500	Hay Street was completed in mid December 2022. Remaining George St works (south of Rawson Place) will be completed in next few months.
Loftus St, Reiby Pl & Customs House Ln Upgrade	83	8,000	Planning and Road approvals granted. Tender documentation for construction currently being finalised. Construction to commence late 2023.
George Street North Pedestrianisation (Hunter to Alfred Sts)	33	30,000	Temporary closure of George St between Hunter St and Bridge St has been completed in January 2023. Tender documentation for construction currently being finalised. Permanent works to commence late 2023.
Green Square Public School and Community Spaces	4,339	24,719	Excavation for inground works including extensive removal of buried structures and services is almost complete. Main works will start early in Q3.
Huntley Street Recreation Centre - Development	1,579	19,980	Progressing with DA assessment and approval. Continuing with design documentation and remediation.
George Street - Lend Lease Circular Quay VPA	1,165	8,838	Base building works are now complete for the Business Innovation Space, Plaza and public cycle facility.
Pymont Community Centre Upgrade	1,497	7,690	Demolition completed, ground floor works for new building underway.
Drying Green Park	22,088	22,130	New passive park for the Green Square Town Centre was opened to the community on 14 October 2022.
Wimbo Park Surry Hills	1,550	9,869	Construction commenced 1 November 2022. Works duration of around 12 months, weather permitting.
City Centre Playground Works	1,132	7,770	Project on hold pending Native Title compliance review.

Capital Works Commenced projects - Individual Projects > \$5M

City of Sydney | Q2 2022/23

Project Name	\$'000		Q2 December 2022 Status Comments
	Cost to date	Total budget	
North Rosebery Park	1,582	6,622	Tender approved and contracts executed. Construction works to commence shortly.
Synthetic Sports Field Installations - Perry Park	1,014	9,977	Negotiations for entering into a construction contract underway following rejection of Tenders.
Alexandria School and Park Synthetic Sportsfield - Joint Use	6,323	8,175	Construction works substantially complete.
Sydney Park Impact Mitigation Works	627	5,182	Construction contract executed and works scheduled to commence in early 2023.
City North - Macquarie Place Park - CMP Works implementation	137	5,000	Conservation Management Plan/Masterplan under review is underway.
Gunyama Park Stage 2 & George Julius Avenue North	161	18,433	Design consultants tender closing.
Oxford street west and Liverpool Street Cycleway	1,074	11,576	80% design package complete and under review. Tender documents being finalised
Erskineville Alexandria Precinct Cycleway Links	6,285	9,631	Completion of cycleways is expected early to mid 2023.
Castlereagh Street Cycleway - North	1,188	22,396	Design complete and tender documents being finalised for tender release.
Belmore Park	362	13,362	Pre-planning underway as part of Haymarket and City South and Central Precinct public domain plans.
Open Space Renewal - Hyde Park Lighting	1,135	15,987	Scoping Report endorsed at Council in December 2022. Progressing tender documentation.
Customs House – Façade Upgrade stage 2	723	9,581	Head Design Consultant Tenders received & under review.
Town Hall House, Façade Remediation	813	12,444	Construction tenders received & under review.
343 George St - Facade Remediation	3,653	16,676	Barrack Lane façade construction is in progress.
Sydney Town Hall External Works Stage 3	12,909	16,495	Stone and roof construction is being completed with scaffolding being removed from site. Stained glass restoration is ongoing.
Sydney Park Brick Kilns - Renewal Works	581	16,000	Design development progressing.

Capital Works Commenced projects - Individual Projects > \$5M

City of Sydney | Q2 2022/23

Project Name	\$'000		Q2 December 2022 Status Comments
	Cost to date	Total budget	
Goulburn St Parking Station - Whole of structure remediation	18	26,000	Consultants engaged and trial works planned to inform the remediation scope of works.
Bay Street East - Depot Redevelopment	11	42,500	Head Design consultant tenders received and being evaluated.
Woolworths Building - Façade Remediation	5,590	6,004	Works substantially complete.

Capital Works Budget Adjustments

City of Sydney | Q2 2022/23

Project Name	2022/23 Financial Year					Proposed Budget Adjustments in Future Years					Total		Q2 2022/23 Status Comments
	Full Year Budget	Contingency Fund	In-Year Budget Adjustments	Brought Forward from Future Years	Proposed Adjusted Full Year Budget	2023/24	2024/25	2025/26	2026/27	2027/28 - 2032/33	Current Project Budget	Proposed Project Budget	
Open Space Renewal - Prince Alfred Park Meadows Pathways	64	0	0	234	298	(234)	0	0	0	0	979	979	Bring funds forward due to the accelerated delivery program.
Parks General - Peace Park	419	0	0	687	1,106	(687)	0	0	0	0	1,485	1,485	Bring funds forward to match the revised construction schedule. Program has been confirmed to commence works on site early January 2023 - Duration 4 months.
Open Space Renewal - Wattle Ln Park Playground Ultimo	57	0	0	0	57	200	0	0	0	0	966	1,166	Additional budget required for additional scope, walling rectification, tree removal and cost escalation.
Open Space Renewal - Douglas St People's Park Redfern	45	0	0	11	56	178	0	0	0	0	464	652	Additional budget required for additional scope and cost escalation.
Parks General - Michael Kelly Reserve	334	0	0	0	334	202	0	0	0	0	419	621	Additional budget required for additional scope walling rectification works / tree removal to address structural walling rectification works and the cost escalation.
Future Capital Projects - Open Space Renewal	2,096	0	0	0	2,096	(591)	0	0	0	0	115,593	115,002	Funding for Wattle lane, Douglas St and Michael Kelly rest area.
Parks General - Blackwattle Bay Park	229	0	0	686	915	(686)	0	0	0	0	1,098	1,098	Bring funds forward to match revised construction schedule.
Water Recycling Renewal and Improvements - Various	100	0	0	15	115	(15)	0	0	0	0	115	115	Bring funds forward to add Sydney Park leachate water management system electrical board renewal to the scope.
Survey Mark Renewal	523	83	0	0	606	0	0	0	0	0	5,860	5,943	Additional budget required in order to have the resources to deliver the program.
343 George St - Facade Remediation	3,011	0	0	1,851	4,862	(1,866)	0	48	(10)	57	16,676	16,756	Bring funds forward as the construction has sped up due to a revised construction methodology.
Future Year Properties Renewal - Provisional		0	0	0	0	(80)	0	0	0	0	118,139	118,059	Funding for the above project.
Alexandria School and Park Synthetic Sportsfield - Joint Use	2,610	0	0	950	3,560	(950)	0	0	0	0	8,175	8,175	Bring funds forward is required to align with the revised program to completion, agreed Deed variation (endorsed by Council) and anticipated future variation for the delivery of the synthetic field and Park Road.
Aquatic Centres Electrification and Refrigerant Replacement	250	0	0	0	250	(622)	912	0	0	0	1,901	2,190	Additional budget required following further investigation of equipment prices, construction costs and salary costings
Property Portfolio Electrification		0	0	0	0	0	(290)	0	0	0	2,145	1,855	Funding for above project.
Sydney Town Hall External Works Stage 3	2,584	0	0	700	3,284	(700)	0	0	0	0	16,495	16,495	Bring contingency budget forward to be spent in the current financial year, mostly for latent conditions.
Public Art - Sculpture Walk review - conservation and deace	200	0	0	321	521	(321)	0	0	0	0	2,284	2,284	Bring funds forward to the current financial year to complete fabrication works ready for construction May 2023.
Sydney Park Stoneyard Depot Site Restoration	505	137	0	0	642	0	0	0	0	0	780	917	Additional budget required to address the unexpected asbestos fragments.

Capital Works Budget Adjustments

City of Sydney | Q2 2022/23

Project Name	2022/23 Financial Year					Proposed Budget Adjustments in Future Years					Total		Q2 2022/23 Status Comments
	Full Year Budget	Contingency Fund	In-Year Budget Adjustments	Brought Forward from Future Years	Proposed Adjusted Full Year Budget	2023/24	2024/25	2025/26	2026/27	2027/28 - 2032/33	Current Project Budget	Proposed Project Budget	
Footway Renewal	4,168	0	0	145	4,313	0	0	(145)	0	0	96,569	96,569	Bring funds forward to rectify the footpath as a result of urgent tree removal.
Parks Water Re-use : Erskineville Parks Cluster	148	0	80	0	227	213	1,314	51	0	0	323	1,981	Additional budget required to allow the implementation of Parks Water Reuse: Erskineville Parks Cluster - Stormwater Harvesting Irrigation Reuse Scheme
Parks Water Reuse Projects		0	(80)	80	0	0	(596)	(894)	(169)	0	4,982	3,323	Funding for above project.
Open Space Renewal - Arthur St Reserve Surry Hills	37	0	0	0	37	518	0	0	0	0	384	902	Additional budget required for additional scope for Arthur Street frontage, Phelps Lane and contingency.
Future Capital Projects - Open Space Renewal	2,096	0	0	0	2,096	(518)	0	0	0	0	115,593	115,075	Funding for above project.
Alexandra Canal Depot Signage	60	152	(56)	0	156	56	0	0	0	0	60	212	Additional budget required for the implementation of the signage audit and re-phased as per program.
Parking Meters 4G upgrade		751	(444)	0	307	444	0	0	0	0	0	751	Upgrade parking machine modem to 4G, make modification to mainboard, software/configuration upgrades.
Open Space Renewal - Hyde Park Lighting	350	0	68	0	418	(6,346)	7,227	4,340	0	0	15,987	21,276	Additional budget required to deliver the full scope of works.
Hyde Park Master Plan - remaining works		0	(68)	68	0	0	(68)	0	(5,000)	(221)	30,000	24,711	Funding for above project.
Urban Ecology strategy implementation works		0	0	18	18	(18)	0	0	0	0	1,159	1,159	Bring funds forward to carry out the installation and monitoring of nest boxes at various sites across the LGA.
Parks General - Harry Noble Reserve	888	0	0	0	888	0	1,750	0	0	0	2,604	4,354	Budget and time is sought to address site wide upgrade for Harry Noble reserve.
Future Capital Projects - Open Space Renewal	2,096	0	0	0	2,096	0	(1,750)	0	0	0	115,593	113,843	Funding for the above project
Parks General - James Watkinson Reserve	860	0	0	0	860	194	0	0	0	0	1,836	2,030	Additional budget required to address 80% design cost estimate by Quantity Surveyor.
Future Capital Projects - Open Space Renewal	2,096	0	0	0	2,096	(194)	0	0	0	0	115,593	115,399	Funding for above project.
North Rosebery Green Link Stage 1	1,285	0	0	0	1,285	464	0	0	0	0	2,249	2,713	Additional budget required due to the recommended tender exceeding the pre-tender estimate.
Future Open Space - New and Enhanced Parks		0	0	0	0	0	0	0	0	(464)	65,904	65,441	Funding for above project.
Synthetic Sports Field Installations - Perry Park	2,281	0	0	0	2,281	2,000	1,564	0	0	0	9,977	13,541	Additional budget required following the receipt of tenders and recommendation to reject & negotiate in the tender report due to Council.
Sports Field Development Program (including Synthetic System)		0	0	0	0	0	0	0	(3,564)	0	11,770	8,205	Funding for above project.
Broughton Street kindergarten soft fall replacement		86	0	0	86	0	0	0	0	0	0	86	Budget required to replace the outdoor soft fall.

Capital Works Budget Adjustments

City of Sydney | Q2 2022/23

Project Name	2022/23 Financial Year					Proposed Budget Adjustments in Future Years					Total		Q2 2022/23 Status Comments
	Full Year Budget	Contingency Fund	In-Year Budget Adjustments	Brought Forward from Future Years	Proposed Adjusted Full Year Budget	2023/24	2024/25	2025/26	2026/27	2027/28 - 2032/33	Current Project Budget	Proposed Project Budget	
Chippendale childcare centre soft fall replacement		66	0	0	66	0	0	0	0	0	0	66	Budget required to replace the outdoor soft fall.
KGV Recreation Centre soft fall replacement		98	0	0	98	0	0	0	0	0	0	98	Budget required to replace the outdoor soft fall.
Lift Upgrade/Replacement – Various Sites Phase2		0	361	0	361	100	1,628	2,500	2,500	2,500	0	9,588	Split the budget into Phase 1 and Phase 2. Re-phase the project budget to align with the proposed delivery programs for both Phase 1 and Phase 2 and the associated asset condition ratings.
Lift Upgrade/Replacement – Various Sites Phase1	861	0	(361)	0	500	(100)	(1,628)	(2,500)	(2,500)	(2,500)	11,931	2,343	
Jubilee Oval Park + Sportsfield Amenities	200	0	100	0	300	0	0	150	0	0	2,000	2,250	Additional budget required based on bench marking against the three recent projects.
Jubilee Park West Public Toilets and Amenities	100	0	(100)	0	0	(150)	0	0	0	0	444	194	Funding for above project.
Corporation Building - Façade, Roof, Window, Awning Repairs	160	36	0	0	196	0	0	0	0	0	4,505	4,541	Additional budget required for tenant relocation costs and additional TfNSW fees in association with Light Rail shutdowns and access fees.
Total Capital Works Projects	30,226	1,410	(500)	4,845	35,980	(8,588)	10,064	3,550	(8,743)	(627)	900,570	901,979	
Smart Digital Forms	1,357	0	0	488	1,845	(488)	0	0	0	0	4,837	4,837	Bring funds forward to fast track the project.
Enterprise Service Management Platform (ESMP)	749	0	939	0	1,688	344	0	0	0	0	1,228	2,511	Additional budget required due to the extended reject and negotiate planning phase and the increase in vendor implementation costs.
Future TDS Initiatives		0	(939)	939	0	0	0	0	(1,283)	0	7,000	5,717	Funding for above project
Enterprise Booking and Event Management Solution for Community Spaces, Courses and Events - Phase 2	250	0	909	0	1,159	1,013	(600)	0	0	0	3,350	4,672	Additional budget required to align with the updated cost post market scan
Future TDS Initiatives		0	(909)	909	0	0	0	0	0	(1,322)	7,000	5,678	Funding for above project.
One CRM Platform	622	324	0	0	945	0	0	0	0	0	3,051	3,375	Additional budget required for additional scope to include seven additional forms to align with the Smart Digital Forms fulfillment project.
Contract Mgt Lifecycle System	732	990	(491)	0	1,231	491	0	0	0	0	1,500	2,490	Additional budget required for additional scope to include guided buying module and allow all contract types to be tested and additional resources to support the project. Budget re-phased as per program.
Enterprise Booking and Event Management Solution Phase 1 - Ungerboeck Cloud Upgrade	705	174	0	0	878	0	0	0	0	0	849	1,023	Additional budget required for additional licencing.
DR Server Migration	871	0	0	400	1,271	(400)	0	0	0	0	1,301	1,301	Bring funds forward to fast track the project.
Production Data Centre Compute Refresh / Migration CC	1,050	0	0	284	1,334	(284)	0	0	0	0	1,450	1,450	Bring funds forward to fast track the project.

Capital Works Budget Adjustments

City of Sydney | Q2 2022/23

Project Name	2022/23 Financial Year					Proposed Budget Adjustments in Future Years					Total		Q2 2022/23 Status Comments
	Full Year Budget	Contingency Fund	In-Year Budget Adjustments	Brought Forward from Future Years	Proposed Adjusted Full Year Budget	2023/24	2024/25	2025/26	2026/27	2027/28 - 2032/33	Current Project Budget	Proposed Project Budget	
SKYPE V TEAMS Migration	663	0	0	971	1,634	(971)	0	0	0	0	1,663	1,663	Bring funds forward as the project progressed faster than anticipated.
Total TDS Capital Works Projects	6,999	1,487	(491)	3,990	11,985	(294)	(600)	0	(1,283)	(1,322)	33,228	34,716	

Attachment C

**Second Quarter Operational Plan Report
2022/23**

City of Sydney – Operational Plan – Quarter 2 Report 2022/23

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SD01 Responsible governance and stewardship

Our organisation continues to evolve to provide governance and leadership for the city and communities

1.1 The City of Sydney provides effective governance and leadership

Major Programs	Progress To Date	Status
Governance, risk and audit frameworks		
Implement systems and practices to embed a strong risk management and corporate compliance culture at the City	Work is underway to improve the City's Compliance Obligations Register including mapping out and populating requirements and controls. More extensive use of the City's new Governance, Risk and Compliance system's capabilities continue to be rolled out and work continues on updating the Risk Management Framework. Additional work is also underway on a new Risk Appetite Statement. New Guidelines for Risk Management were released by the Office of Local Government in late December. A current state assessment against the guidelines is underway.	On Track
Improve the health, safety and wellbeing of our workers through the implementation of the safety management system and a mentally healthy workplace plan	A series of employee workshops were held in October as part of Mental Health Month. These promoted the importance of mental health and wellbeing to employees in the City's Depots and City Rangers. Evaluations showed that the workshops were very well received and 100% of participants indicated that they would welcome further similar workshops in the future.	On Track
Continue to deliver governance programs to support compliant, ethical and transparent decision making and community confidence in the City	The new Code of Conduct awareness campaign is being implemented, including monthly Know Your Code articles in Our News, supported by Manager Talking Points and digital notice board messages. The Register of Delegations was updated in December 2022. The City's integrity framework was supported by a number of specific governance initiatives, referencing in particular the Fraud and Corruption Action Plan 2022/23. Governance continues to maintain and monitor the register of recommendations arising from investigations to ensure that these recommendations are appropriately implemented. Code of Conduct training for new starters was presented on a monthly basis. Additional code of conduct training to a number of new advisory panels was also developed and delivered and a tailored privacy awareness training session was delivered for relevant staff.	On Track
Continue to implement a risk based and comprehensive annual internal audit plan	The three year internal audit plan for FY2022/23 was approved in May 2022. All reviews (including audits deferred from 2021/22) have been allocated to the relevant service providers.	On Track
Deliver completed annual financial statements without qualification by the Audit Office of NSW	The 2021/22 Annual Financial Statements received an unmodified (unqualified) audit opinion from the Audit Office of NSW, and were endorsed by Council at the 31 October 2022 meeting. The Financial Statements were subsequently provided to the Office of Local Government, in accordance with requirements.	On Track
Continue to deliver and enhance the Integrated Planning and Reporting and business planning framework to improve integrated long-term planning and sustainability	The City's vision Sustainable Sydney 2030-2050 Continuing the Vision and our Community Strategic Plan Delivering Sustainable Sydney 2030-2050 were endorsed by Council in June 2022. The 2022-2026 delivery program, 2022/23 operational plan and 2022 resourcing strategy were also adopted by Council in June 2022. In June an addendum to the 2022/23 operational plan outlining the City's 2022/23 grants program was placed on exhibition for community feedback and this was adopted in August 2022. The City's 2021/22 Annual Report is now complete and was endorsed by Council in November 2022.	On Track

Foster leadership capabilities

Ensure Councillors have access to relevant information and assistance to enable them to fulfil their obligations to lead, govern and serve the community

Councillors receive regular information updates and comprehensive briefings on all current issues and following the December 2021 election, an induction program was provided to all Councillors. The City is committed to delivering Councillors with access to ongoing training and professional development programs that meet their individual needs. In December, each Councillor was invited to develop an Elected Member Professional Development Plan. These plans will capture all of the professional development initiatives applicable to the individual Councillor for the current term of Council. Councillors can also access the provisions of the Councillors' Expenses and Facilities Policy which financially supports the ongoing professional development of Councillors.

On Track

High quality internal legal advice and representation

Provide legal services and support to the organisation, optimising outcomes for the City

Responsive and proactive legal advice was provided across the organisation, with substantial support in particular directed to significant property transactions, contract variations on major contracts, delivery of major events and several complex planning matters.

On Track

Governance, risk and audit frameworks

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
GIPAA Formal Access Applications received	No.	40	29	-	4	7	-	-	11		Indicator Only
GIPAA Informal Access Applications received	No.	3,751	3,545	-	891	752	-	-	1,643		Indicator Only
Public interest disclosures received	No	3	2	-	2	1	-	-	3		Indicator Only
Lost time injuries	No	46	22	-	12	11	-	-	23		Indicator Only

Foster leadership capabilities

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status	
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD			
Complaints upheld regarding breaches of the code of conduct by City Councillors	No.	-	-	-	-	-	-	-	-	-	Reported annually in June	Indicator Only
Complaints upheld regarding fraud or corruption by City staff	No.	2	3	-	2	0	-	-	2		Four fraud or corruption matters remain under investigation in this reporting period. Details of each matter were provided to ICAC who determined that it was appropriate to leave all with the City to investigate and finalise. One report made to ICAC was referred to the City after ICAC decided not to investigate.	Indicator Only

1.2 The City of Sydney has the capacity, capability, information, data and systems to serve the community into the future

Major Programs	Progress To Date	Status
Continuous improvement		
Identify and implement business and service improvements to optimise the efficiency and effectiveness of key services	A major focus for 2022/23 is to improve the efficiency and effectiveness of internal corporate services. This will streamline our processes, free up staff time and improve employee satisfaction. A prioritised program is being developed. Other services being reviewed are asset management and processes to embed sustainability.	On Track
Refine and revise asset management policy, strategy and long term asset management plans for critical infrastructure assets, including resilience and maturity assessment recommendations	Asset Management Policy and Community Asset Management Plan were updated and approved by Council in June 2022. Resilience has been defined in an infrastructure asset management context, for inclusion into future community asset management plan and critical asset management plans.	On Track
Deliver initiatives to improve information and data management with a focus on privacy, security, ethics, quality, and sharing	Lawful destruction of information and data according to retention policies is a requirement of the State Records Act. Customer service and asset related information and data that exceeded retention timeframes were destroyed. Smart Productivity Solutions contribute to the City's Digital Transformation, providing high quality data at point of capture, information and data security, and efficiency by eliminating manual processes. 29 new or improved Smart Productivity Solutions were delivered.	On Track
Digital services		
Develop responsive digital services that are easy for our community and employees to access and use	The implementation of Smart Digital Forms, City Connect, Unified Customer View and One-CRM continued. Together these projects will enhance the community's service experience through the provision of more seamless and connected digital services. 86 forms have been reviewed and designed for the Smart Digital Forms implementation in March/April 2023.	On Track
Develop and maintain the City's technology and communications infrastructure to support service delivery and business continuity	IT infrastructure was upgraded including the operating system for servers and identity management. Annual disaster recovery testing for key enterprise systems was completed.	On Track
Access to City information and data		
Provide and promote equitable public access to City information and data to meet the spirit and requirements of the Government Information (Public Access) Act	The City complied with GIPA Act mandatory and proactive access obligations by: publishing 10,973 planning application documents through the on-line Find a DA service; completing 1,611 requests for information and section 41 access applications; publishing two new open data sets to the City's Data Hub; and publishing 1,205 submissions relating to 359 planning applications. A primary channel for proactive disclosure is the City's website, which was visited ~1.8 million times, had ~3.9 million page views, and 192,019 document downloads. Access was further improved through: the digitisation program, with 54,430 pages digitised and made available through self-service or on request; the Reading Room (80 visitors); and the Virtual Reading Room (107 requestors).	On Track
Proactively publish to the City's Data Hub and Archives & History Resource Catalogue to inform, educate and improve services to the community, including Aboriginal and Torres Strait Islander communities.	An Indigenous businesses interactive map was published to the City Data Hub with a tool to crowd-source Indigenous businesses. In total, 9,960 items were published to the Archives & History Resources catalogue. 4,500 were from the Vic Solomons Transport Collection, a new donation documenting the end of the tram network in Sydney. Photographs donated by C.Moore Hardy in relation to the LGBTIQ+ community were also made available.	On Track
Business and spatial intelligence		
Deliver business and spatial intelligence for better planning, operations, and decision making	18 internal dashboards were deployed to support a range of business services and activities.	On Track

Strengthen workforce capability, diversity and inclusion

Implement the City's People Strategy to strengthen the workforce's capacity to deliver the outcomes in the community strategic plan

The City progressed its People Strategy actions with work undertaken on workplace flexibility, strengthening employee connection to our purpose and vision, and improving employee connectedness, energy and engagement. Additional actions commenced on the City's Employee Value Proposition, adapting ways of working to streamline and improve experiences for employees.

On Track

Implement actions in the City's Diversity and Inclusion Plan

The Cultural Inclusion Plan was finalised. All employee networks were reactivated with employee events held for young workers, Aboriginal and Torres Strait Islander employees and female employees. Employee workshops were held for International Day of Disability and to raise awareness of Australian South Sea Islander culture and history.

On Track

Continuous improvement

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Approved full time equivalent (FTE) establishment positions	No	1,929.25	1,932.82	-	1,934.77	1,934	-	-	1,934		Indicator Only
Vacancy rate	%	9.87	10.33	-	10.53	10.9	-	-	10.72		Indicator Only

Digital services

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Contacts via Online Business Services (OBS)	%	48	57	-	60	61	-	-	60.5	For July - December 2022, 61% of service related contacts were received through digital channels.	Indicator Only
Contacts by other channels (calls, counter)	%	51.25	43	-	40	39	-	-	39.5		Indicator Only
Calls answered within 30 seconds	%	68.5	59.75	65	63	65	-	-	64		Watch
Calls completed at first contact	%	93	89	80	83	84	-	-	83.5		On Track
Requests received	No.	235,727	231,390	-	44,329	46,611	-	-	90,940		Indicator Only
Requests actioned within agreed service standards	%	88.75	85.96	90	81	82	-	-	81.5	Time taken to action requests continues to be impacted by Covid and other labour market challenges.	Watch

1.3 The City of Sydney is financially sustainable over the long-term

Major Programs	Progress To Date	Status
Financial sustainability		
Continue detailed costing reviews of core services, business cases and opportunities to ensure value for money outcomes, and appropriate equitable fees and charges	A detailed review of the City's fees and charges continues to progress. An analysis and review of customer service activities and channel costs was recently completed, while a broad review of Waste Service charges is underway.	On Track
Integrated planning and reporting		
Develop, monitor and report against the City's long term financial plan and financial recovery plan to ensure and demonstrate council's financial sustainability, and intergenerational equity	Financial recovery plans are now embedded in business-as-usual, and accordingly incorporated in quarterly reporting to Council. Commencing in January 2023, the annual budget process will contribute to an update of the City's Long Term Financial Plan, which targets financial sustainability over a ten year view, incorporating the capital works program and emerging operational performance trends.	On Track
Advocacy and policy initiatives		
Continue to collaborate with the NSW Government to achieve positive rating legislative reforms	The City continues to collaborate with other councils, the NSW Government, and IPART by providing comment and feedback in relation to rates and annual charges reviews. Currently, IPART is undertaking a further review of the rate peg to which the City has input. The City also participated in a Rating Reference Group for the NSW Office of Local Government to develop Regulations and supporting guidance for rating reforms.	On Track
Strategic property management		
Continue to manage the City's investment property portfolio to optimise revenue opportunities	The property market continues to slowly recover from the effects of the pandemic. CBD occupancy measured at the end of November is 58% and foot-traffic is still 30 - 40% below pre-pandemic levels. Hybrid work arrangements were largely established since the start of 2022 and continue. The City purchased a significant commercial property in Alexandria to complement its existing commercial portfolio.	On Track
Best practice procurement		
Ensure best practice procurement and contract management focused on value for money, optimised risk allocation and improved sustainability	Best practice procurement, including improvement opportunities and appropriate governance are the continuing focus. The contract management program will help to improve our capability in this area, enabling a focus on innovation and achieving more value from the City's procurement of goods and services. Tender documents including social and sustainable procurement schedules will be refined and developed to address and target appropriate categories.	On Track

1.4 The City of Sydney is an active contributor to the governance of metropolitan Sydney

Major Programs	Progress To Date	Status
Advocacy		
Research, assess and make submissions on intergovernmental policy issues to NSW and the Federal Government where appropriate	The City continues to make submissions to the NSW and Federal Governments on matters impacting the city, our workers, visitors and residents. This includes submissions for: NSW Legislative Council's Select Committee on the conduct of elections; IPART's rate methodology and review into water regulation; NSW Dept Primary Industry's consultation on the draft Biosecurity and Food Safety Strategy; Department of Planning and Environment's Bays West Stage 1 rezoning proposal; Transport for NSW's White Paper on enabling local Business Improvement Districts; Greater Sydney Commission's 'Six Cities' discussion paper; Department of Customer Service's consultation on pets in residential rental tenancies; Department of Enterprise, Investment and Trade's discussion paper on liquor licensing reform; and Office of Local Government's procurement guidelines consultation.	On Track

1.5 The transformation of the city is enabled by successful partnerships and collaboration

Major Programs	Progress To Date	Status
Partnerships		
Strengthen local and regional partnerships through collaboration, consultation, advocacy and knowledge exchange to facilitate improved decision making and outcomes for the community, including mechanisms such as the Resilient Sydney Program	Housing affordability is an increasing issue of concern across metropolitan Sydney. Resilient Sydney has partnered with Southern Sydney Regional Organisation of Councils (SSROC) to collaborate for Action 7 – advocate for affordable housing. On 27 October 2022 a Mayoral Summit brought together city leaders with 19 councils present from across metropolitan Sydney to discuss actions to provide affordable rental housing. This included 17 Mayors and Deputy Mayors with the event hosted by the Sydney Lord Mayor, Clover Moore. They met together with state and local government partners and the community housing industry to share new insights into housing affordability challenges and solutions for Sydney. Ongoing projects continue to implement the Resilient Sydney strategy with other collaborations focused on urban heat, urban greening, resilient places and net zero planning.	On Track
Strengthen state and national partnerships through collaboration, consultation, advocacy and knowledge exchange to improve decision making and facilitate the achievement of shared objectives. Partnerships include Council of Capital City Lord Mayors and the Greater Cities Commission	The City continues to engage with a wide range of state and national partners to ensure shared objectives are achieved. We have engaged with metropolitan Sydney councils as well as with Ministers and Departmental representatives on issues and projects relevant to the City, such as homelessness and transport, our response to Covid-19 and how we can support the recovery of our economy. Meetings continue with relevant stakeholders in Local and NSW Government about the implementation of the Resilience Plan for Sydney. The City continues to participate in the Council of Capital City Lord Mayors, attending meetings with capital city counterparts on the night time economy, city safety, economic development, climate action, homelessness, affordable housing, community infrastructure and advocacy to the Federal Government including Ministerial meetings in Canberra, in September.	On Track

Utilise international partnerships' programs to facilitate knowledge exchange and ensure the City benefits from the best and most current knowledge and processes to improve outcomes for the community and the area, including C40 and Global Resilient Cities Network

City staff continue to meet peers from international organisations to facilitate knowledge exchange. In September the City hosted officers from Austin, Texas, USA through the Bloomberg Leadership Exchange. In October the City hosted Neil McInroy, Senior Fellow for the Global Advancement of Community Wealth Building at The Democracy Collaborative – A USA based Research and Development lab, to discuss how local government can shape more resilient local economies and communities, and initiatives to progress economic and social wellbeing in local communities post Covid-19. In October, City staff attended the World Cities Culture Forum (WCCF) Summit in Helsinki, Finland. Cities have agreed to ongoing collaboration on a broad range of common issues including making space for culture and Indigenous recognition in cities. In October City staff attended the annual Carbon Neutral Cities Alliance (CNCA) meeting in Adelaide to share city program information with global cities working on carbon reduction. Updates were also provided to the C40 cities program on clean air, waste and net zero buildings approaches. In November the Resilient Sydney Office attended the Asia-Pacific X-Change hosted by the Bangkok Metropolitan Administration and global Resilient Cities Network. Cities shared experiences and learnings from managing the Covid-19 pandemic and large scale climate disasters impacting the resilience of cities and communities in our region.

On Track

Deliver a high-value community engagement program, both face-to-face and online, to inform decision making, build capacity and develop a shared responsibility for action with the community

46 projects were open for feedback from July to December. Activities included a mix of online forums, digital surveys and feedback forms and face to face opportunities. A City Talk was held in November, bringing together government and business leaders to discuss renewable energy and Australia's decarbonised future. Projects on consultation included developing community visions for Haymarket, Wentworth Park, and the neighbourhood around the Redfern community centre. A survey was conducted on activities and services in community centres and libraries. Early engagement was undertaken for our street tree master plan. Consultation also took place on a range of policy reviews, planning proposals, 9 local park and greening projects and 2 cycling projects. Targeted stakeholder and business engagement took place for the business needs survey, economic development strategy and city north public domain plan. 4 projects included targeted engagement activities with Aboriginal and Torres Strait Islander communities and 3 included targeted engagement with children and young people. The City strives to ensure all engagement processes are inclusive and accessible.

On Track

SD02 A leading environmental performer

The city is part of a decarbonised world. Our communities live in a city that is regenerative and makes a positive contribution to the planet, to society and to individual lives. We are innovative leaders in climate change adaptation and innovation

2.1 The city reaches net zero emissions by 2035 with embodied carbon significantly reduced

Major Programs	Progress To Date	Status
Net zero emissions – City assets and operations		
Manage and analyse low and zero emissions options for the City's light and heavy vehicle fleets and use fleet analytics to encourage low emission driving behaviour and reduce CO2 emissions	Currently the City operates 23 fully electric vehicles, including one fully electric truck which is being trialled between multiple user groups to inform further purchasing strategies, along with a number of Hybrid vehicles. With more and more electric passenger vehicles filling the car market, pricing is beginning to become more competitive with the petrol vehicle sector, predominantly in the small passenger vehicle segment. Further planning is also underway to improve charging infrastructure to support growth in zero emission vehicle procurement. Telematics data is being used to inform savings strategies in relation to driver behaviour that can reduce emissions and rationalisation of fleet numbers.	On Track
Actively manage the replacement of conventional lights with LED lights for all public domain light types in the city	The change-over of Ausgrid-owned street lights to LED lights on residential streets is complete with over 3,000 light fittings upgraded and a reduction in electrical consumption of approximately 750 MWh a year, representing 2.5% of the City's grid electricity use. The changeover of Ausgrid-owned street lights to LED lights on main roads is well progressed with completion expected this financial year. To date, 4,142 out of 4,530 light fittings have been upgraded. This stage of the program will realise a further reduction in the City's electrical consumption and greenhouse gas emissions of about 3,000 MWh/year and 2,600 tCO2/year respectively.	On Track
Implement new net zero framework to drive electrification in City buildings and switching to zero-emissions and improved energy efficiency	The City has developed a Net Zero Framework for the building operations. Additionally, the City is developing Energy Efficiency targets which would help further improve energy efficiency across the buildings and the organisation.	On Track
Net zero emissions in the LGA		
Support building owners and occupants to implement a net zero pathway through targeted programs and grants	The City supports commercial building owners on a journey to net zero emissions through sector focused partnerships for building owners including the Better Buildings Partnership and the Sustainability Destination Partnership. These are focused on improving efficiency, driving electrification of buildings and increasing renewables procurement. Office tenants are supported through the CitySwitch program which has launched a net zero pathway. Support for apartment building owners has focused on NABERS ratings, efficiency upgrades and renewables procurement. This work is being delivered through Smart Green Apartments (which has accepted 35 new apartment buildings since July 2022) and Environmental Grants. The City is also delivering a mass market GreenPower campaign driving uptake of offsite renewable electricity.	On Track
Continue to support the community's adoption of renewable energy in line with the City's 50% renewable electricity by 2030 target	Focus since July 2022 has been on encouraging businesses to switch to renewable energy. The GreenPower Guide for small business was shared with Better Buildings Partnership and CitySwitch members receiving positive feedback from commercial tenants. A second case study on Power Purchase Agreements (PPA's) was published on City News achieved 1,300 unique page views. An online GreenPower webinar for residents was delivered in October and received positive feedback. The Sydney Solar Villages knowledge exchange grant was acquitted; this project resulted in 12 rooftop solar installations with more planned. The solar information events were an opportunity to share and explain the development application exemption guide for solar in heritage areas. This information is critical for many in our community given the prevalence of heritage areas. Rooftop solar has seen its highest uptake this year. Total rooftop solar installed in the local area has increased by 2,600kW to 23.4MW.	On Track

Actively participate in industry groups committed to creating a market for low embodied carbon steel, concrete and aluminium	The City continues to participate in the industry-led Materials Embodied Carbon Leadership Alliance (MECLA) for market transformation to low carbon materials, and endorsed a proposal for NABERS to develop an embodied carbon tool for buildings. A submission will be prepared to NABERS in early 2023.	On Track
Zero emissions transport		
Advocate to the Australian and NSW Governments on key transport emissions reduction (carbon emissions and local air quality) improvement opportunities	The City is developing a strategy for the electrification of the transport system that builds on the City's previous transport advocacy priorities. This includes asking the NSW Government to prioritise bus electrification of buses on high density routes through the City of Sydney LGA, and for the Australian Government to introduce stringent vehicle fuel efficiency standards for new vehicles. The City also made a submission in October to the NSW EPA Climate Change Strategy calling for Transport for NSW to be a regulated entity by the EPA considering that its decisions in aggregate have material impacts for local air quality and greenhouse gas emissions.	On Track
Continue to support more people walking, riding bicycles and catching zero emissions public transport	<p>The City's overall approach to reducing transport system emissions is the Draft Electrification of City Transport - Strategy and Action Plan, to go to Council in 2023. People making more of their trips by walking, riding bicycles or catching public transport reduces emissions, as well as supporting other economic and social outcomes.</p> <p>Consistent with Sustainable Sydney 2030-50 - Continuing the Vision, the City continues to work to create "the city for walking" including commencing an update of our Walking Strategy and Action Plan (2015). There will be a key emphasis on what we can do now (advocacy, leadership, city actions etc) and in the next 5 years to continue to create a city for walking. Early work includes an internal experts workshop to develop the strategic focus, and a "deep dive" into our walking data. This included the City testing the Healthy Streets approach. The City has also been developing a Zebra (Pedestrian) Crossing Policy for our local streets. The City continues to work with Transport for NSW on their Strategy for Streets which has a key focus on improving walking in the city centre.</p> <p>In terms of cycling, this FY the City has completed six new cycleways: King Street (Pitt to Phillip in the city centre), Portman Street (Green Square), Zetland Avenue (Green Square), Gadigal-Potter-Crystal (Green Square), MacDonal Street (Erskineville) and Pitt Street (King to Circular Quay).</p> <p>We provide ongoing support to residents and workers to ride, through cycling courses, maps, wayfinding signs, guided rides, a cycling advice service, bike parking and a growing safe connected bike network.</p> <p>The City's advocacy for public transport is focussing on ensuring high quality public domain around Metro West station precincts (Pymont and Hunter Street). The release of the draft City North Public Domain Plan outlines the City's current vision for more space for people on foot. The City is also engaged with Transport for NSW on transport planning in Pymont to support the Government's Place Strategy, and its emphasis on walking and public transport. The City's late 2022 submission to the Western Distributor proposal outlined in detail the risks of that project to the Place Strategy - the current status of the project is unknown.</p>	On Track
Advocate to the NSW Government for zero emissions buses	<p>The City continues to advocate for zero emissions buses, including its concept for a 304Z route. We use mechanisms such as implementation discussions around NSW Government transport strategies.</p> <p>The NSW Government announced in December 2022 further details about the transition, which appears to likely to occur depot by depot - full electrification of Leichhardt Depot is the Government's immediate priority. This will increase number of zero emissions buses on Parramatta Road and Broadway, and on route 370 (along King Street Newtown to Green Square, enroute to University of New South Wales and Coogee.)</p> <p>City staff have requested further information from Transport for NSW on the proposed timing of depot upgrades and the deployment of zero emissions buses on individual routes.</p>	On Track

Net zero emissions – City assets and operations

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Total greenhouse gas emissions for City of Sydney operations	Tonnes CO2	12,667	12,144	-	-	-	-	-	-	Reported annually in June. The City of Sydney's emissions have dropped 77 per cent since we started measuring in 2006 (our baseline). This figure has been independently verified, however confirmation under the Australian Government Climate Active program is pending at time of publication. A figure of 12,139 tonnes CO2e was previously reported.	Indicator Only
Reduction in total greenhouse gas emissions for City of Sydney operations from 2006 baseline of 52,972 tCO2e. Target 80% reduction by 2025	%	76.09	77.08	-	-	-	-	-	-	Reported annually in June	Indicator Only

Net zero emissions in the LGA

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Total greenhouse gas emissions for the City of Sydney local government area (includes emissions from electricity, gas, refrigerants, transport and waste)	Tonnes CO2	4,015,450	-	-	-	-	-	-	-	Reported annually in June. Data for the financial year 2021/22 is not available at the time of publication	Indicator Only
Reduction in total greenhouse gas emissions for City of Sydney local government area from 2006 baseline of 5,815,521 tCO2e. Target 70% reduction by 2030 & net zero emissions by 2035	%	31	-	-	-	-	-	-	-	Reported annually in June. Data for the financial year 2021/22 is not available at the time of publication	Indicator Only
Percentage of electricity demand in NSW met by renewable sources. Target of 50% by 2030	%	20.5	25.6	-	-	-	-	-	-	Reported annually in June	Indicator Only
Environmental grants approved by the City of Sydney	\$ '000	1,018.74	960.1	-	441.11	231.27	-	-	672.38	In the first half of the year, 40 Environmental grants were approved by Council. These projects were awarded through the City's Environmental performance, Green building, Knowledge exchange sponsorship, Innovation and ideas, Festival and events sponsorship, and Matching grant programs. This includes support for a 618 unit apartment building in Zetland to undertake a first-year NABERS energy and water rating, and a feasibility report into EV charging and a two-week festival focussing on the reuse and repair sector in the local area presented by the Bower Re-Use and Repair Centre.	Indicator Only

2.2 Greening has increased to create a cool, calm, and resilient city

Major Programs	Progress To Date	Status
Urban greening and canopy cover		
Deliver landscaping of parks, streets and City spaces to achieve the City's greening target	Significant projects include Bartley St and Wiley St Chippendale, Macleay St Kings Cross, and Danks St Waterloo.	On Track
Continue to deliver tree planting programs to maximise urban canopy and reduce the impacts of the urban heat island effect	Projects to increase canopy cover have continued. To date a total of 472 trees have been planted, including 224 street trees and 248 park trees. The iconic park tree planting project has been completed. The in road planting projects are progressing including completed works in Chelsea Street, Redfern and Crystal Street Plaza. Community consultation has been undertaken for Briggs Street, Camperdown and Lodge Street, Forest Lodge. Feasibility and concept design is underway for five streets, one in Forest Lodge, and two each in Rosebery and Redfern.	On Track
Urban greening resilience		
Improve urban greening resilience and diversity by reviewing the City's relevant policies and plans	The review of the Urban Forest Strategy, Street Tree Master Plan, and Tree Management Policy and Tree Donation Policy are being finalised. Early community engagement is now complete for the Street Tree Master Plan, with 559 responses received. A new Tree Species List has been developed, with 300 tree species suited for our local area and able to thrive in the changing climate. The Strategies, policies and plans were approved by Council in late 2022 for community consultation which commenced in mid-December and concludes on 28 February.	On Track
Habitat and biodiversity		
Continue to expand, improve and protect bush regeneration areas and habitat for native fauna in the City's parks and open spaces	Bush restoration sites continue to be maintained to improve habitat value for flora and fauna. Targeted hand weeding and knapsack spraying has been performed to control exotic grasses and annual weeds, resulting in improvements in the diversity and density of native flora species. Infill planting was completed in October at Minogue Crescent, Jubilee Oval and Prince Alfred Park meadow bush restoration sites to provide additional species diversity and add ground cover which will further suppress weeds. Direct seeding was also trialled at Jubilee Oval to promote a diverse and natural restoration of groundcover species. The direct seeding trial will be monitored over the next six months to assess the success of the trial in terms of species recruitment and plant density cover of the site. Favourable conditions in the last six months has meant previous plantings are establishing well, and many native plants are naturally regenerating, seeding and spreading, all of which will aid in ongoing weed suppression and habitat creation. Native birds, lizards and insects are frequently reported to be using the restoration sites.	On Track
Community greening		
Support and promote the development of community gardens, footpath gardening, laneway greening, and sites maintained and managed by community volunteer groups	The City currently supports 23 community gardens, including two footpath verge gardens and three active Landcare groups which engage over 850 community volunteers. The City encourages gardens to become self-managed to a high standard and assists groups through access to grants and donation of materials and plants, including sourcing native plants from a local Indigenous nursery. New community garden groups are forming at the park on Lyons Road, Camperdown, and the Banga Community Shed, Zetland. Two new volunteer bushcare groups are establishing at Sydney Park and the Nurses Memorial garden, Camperdown with a third group proposed for the Annandale/Glebe area.	On Track

Urban greening and canopy cover

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
New plants planted in City parks and street gardens	No.	106,383	67,365	50,000	31,912	12,682	-	-	44,594	Major planting sites included Nagoya Gardens, Hyde Park, Prince Alfred Park, Southern Cross Drive, Macleay Street, Bartley Street and Danks Street.	On Track
New and renewed public domain landscaping installed (nature strips, rain gardens, traffic treatments)	m2	11,080	9,821	7,500	3,990	3,254	-	-	7,244	There was strong growth in greening opportunities in the first half of the year and this looks to continue into the future. Major planting completed at Macleay Street.	On Track

Habitat and biodiversity

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Indigenous bird species observed from community and/or formal surveys. Maintain or increase number from 2009/10 baseline of 63 species	No.	-	63	-	-	-	-	-	-	Reported annually in June.	Indicator Only
Extent of locally-indigenous bushland	ha	12.9	12.9	13.5	-	-	-	-	-	Reported annually in June	Indicator Only

2.3 Water is managed to support a resilient, sustainable, and liveable city

Major Programs	Progress To Date	Status
Reduce water use		
Reduce potable water consumption in the City's parks through efficiency measures, continuous improvement of park management practices and identifying opportunities for use of recycled or alternative water sources	Efficiency measures have been embedded in business-as-usual service delivery. Combined with timely investigation of changes in water use and higher than usual rainfall, water consumption in the first half of FY23 was 28% lower than the same time last year. In parks where water harvesting systems are active, these systems supply on average over 90% of the water used for irrigation. The City continues to work with Sydney Water to improve the efficiency of irrigation and reduce potable water use.	On Track
Water sensitive city		
Partner with Sydney Water to support business and strata communities to improve water performance	The City is working with Sydney Water to identify high water use apartment buildings to offer the Strata Waterfix service to owners corporations. Water saving reduction at Century Towers has been promoted - after doing Strata Waterfix this 292 apartment building is saving \$64,000/year on water bills and saving 28 million litres of water/year.	On Track
Work with Sydney Water to facilitate delivery of recycled water in the Central Business District	The City has a Memorandum of Understanding in place with Sydney Water to collaborate on increasing recycled water use across the Sydney Local Government Area. This collaboration includes reviewing infrastructure opportunities to help create demand for non-potable water.	On Track

Stormwater quality

Implement and renew Pollution Control Devices and other stormwater systems to reduce stormwater pollution discharged to waterways	Gross pollutant traps will continue to be added to the City's stormwater drainage network to assist in achieving stormwater quality improvement targets for receiving waterways. The City also has a maintenance program for gross pollutant traps and renewal program for raingardens to ensure performance is optimised.	On Track
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Reduce water use

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Potable water use from City operations. Target reduction from 2006 baseline of 431,000 kL	kL	334,530	291,962	-	-	-	-	-	-	Reported annually in June	Indicator Only
City of Sydney local government area residential potable water use per person per day. Target of 170 litres by 2030	Ltr	180.01	180.02	-	-	-	-	-	-	Reported annually in June	Indicator Only
Reduction in City of Sydney local government area non-residential potable water use from 2019 baseline of 2.32 litres/sqm/day. Target 10% reduction by 2030	%	35	-	-	-	-	-	-	-	Reported annually in June. Data for the financial year 2021/22 is not available at the time of publication	Indicator Only

2.4 A circular economy approach is embedded in products, services, and systems

Major Programs	Progress To Date	Status
Reduce waste from City operations		
Review and update recycling streams and collection receptacles in City properties and implement an education and behaviour change program to increase recycling and reduce contamination	New internal bin sticker signage expected to be rolled out in January. The signage is in line with new EPA rules around organic bins as well as single use plastic bans in NSW. Clearer, refreshed signage is expected to improve recycling outcomes for City buildings.	On Track
Engage with contracted service providers to develop a pathway for reuse and refurbishment of strip out waste from City buildings	Support continues to be provided for reporting construction and demolition waste data in an accurate manner. Reporting process efficiency is currently being reviewed. A methodology for identifying office strip out projects is currently being investigated.	On Track

Sustainable procurement

Implement Social and Sustainable Procurement guidelines and related documentation and ensure it is incorporated into procurement planning and processes in relation to targeted relevant categories	Social and sustainability considerations are included in selected tender returnable schedules. These will continue to be refined and developed across our procurement planning and processes for relevant categories to optimise spend.	On Track
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Circular economy

Engage with industry and other stakeholders to create opportunities for development of circular economy outcomes in our local area	The City continues to promote and support circular economy outcomes through its Innovation and Ideas grant stream. In the most recent round, three local organisations were successful in their application for grant funding. The projects focus on packaging re-use, electric bicycle repair and re-homing furniture from commercial buildings to support people in our community.	On Track
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Advocacy

Advocate for NSW Government allocation of appropriate land resources to waste treatment, improved waste data, expanded product stewardship, funding for education and maintaining landfill levy

In April 2021 the City responded to the NSW EPA Resource Recovery Framework Review. The resource recovery framework is the policy, regulatory and compliance framework administered by the EPA to facilitate beneficial resource recovery and circular economy outcomes. Since the completion of the review City staff were invited to discuss the City's submission and to provide feedback on the report's final recommendations and how the framework might impact future service options. In its response to the review report the NSW EPA has stated that it supports, or supports in principle all of the recommendations. Key recommendations supported that were included in the City's response were the requests for a) more transparency in decision making and stakeholder engagement prior to making changes to orders and exemptions b) investigation into a pathway to enable "end of waste" outcomes for suitable, common, low risk recovered materials to assist in the transition of waste to resources c) consideration of improved resource recovery outcomes across government, including through planning instruments and development consents and d) investigation into opportunities for increased collection and publication of resource recovery data that could assist in the transition to a circular economy.

On Track

Reduce waste to landfill

Implement Resource Recovery Engagement Action Plans to foster a community that avoids, reuses and reduces waste

City staff delivered a total of 312 activities to 2,454 residents to encourage recycling and waste avoidance behaviours. In October 2022, City staff engaged with 443 City residents, workers, and visitors across seven community pop-up stalls held across Surry Hills, Newtown, and Circular Quay libraries and at Glebe Town Hall, about safe reusable alternatives to single use food and drink containers to improve waste avoidance behaviours and help the community understand the banned single use items in local businesses from November 2022.

On Track

Through the 'Ask A Waste Expert' online service, City staff responded to 225 resident enquiries and a total of 379 questions on how to help residents reuse, reduce, recycle and improve their waste avoidance behaviours at home. The most popular topics included how to recycle plastics, metal items and electronic waste.

To celebrate National Recycling Week, City waste education outreach staff presented 2 x Recycling Masterclasses and 2 x Beyond Recycling webinars about how to recycle different items and what happens to recycling after it's collected. 183 residents registered, 88 attended, and 74 viewed the webinar recording.

To help improve recycling at the source, five apartment buildings (601 households) received the Recycle Helper Service in Camperdown, Darlinghurst, Erskineville, Pyrmont, and Waterloo. City staff engaged with building managers about how they can improve recycling in their buildings by auditing bins, assessing bin rooms and making custom recommendations on how to better manage their waste and recycling.

17 residences took part in a recycling pilot across 226 social housing buildings in Redfern and Woolloomooloo. City staff conducted 12 waste audits and two doorknocks in collaboration with Department of Communities and Justice staff to provide residents with information and support about the City's recycling services.

The Clothing Reuse Resident Engagement Plan encourages reuse and waste avoidance behaviours by offering City residents greater access to local clothing reuse, repair, and recycling options. This year the City commissioned three sustainable clothing videos: 'Fabric Care and Choice 101', 'Tips for upcycling old clothes', and 'Shop your wardrobe' to encourage responsible clothing care and reuse. The City also partnered with The Clothing Exchange to deliver a clothing swap event in Potts Point that was attended by 144 residents who swapped 249kg of preloved clothing, preventing textiles from ending up in landfill.

The City hosted a Household Chemical Cleanout at Alexandra Canal Depot in October that was attended by 482 residents that dropped off 15.12 tonnes of household chemicals, paint (water and oil based), gas cylinders, lead acid batteries and other household problem waste.

The City supports the Garage Sale Trail event each year to promote the reuse and rehoming of preloved goods. This year 11,988 residents participated in the Garage Sale Trail over two weekends, selling and reusing over 279 tonnes of items and diverting over 97 tonnes from landfill.

Staff completed a total of 318 waste planning requests. This included DA referrals, re-referrals, panel requests and other requests such as conditions satisfied, pre-development applications, land and environment court cases, planning enquiries, consultant enquiries. Also the updated Waste Local Approvals Policy was endorsed by Council and the Office of Local Government and updates to Guidelines for Waste Management in New Developments and the Sydney DCP were finalised.

Plan to implement a food organics recycling service across the local government area for residents

Not Yet
Due To
Report

Increase recycling and reuse opportunities of textiles, soft plastics, electronics and other tricky items through innovative drop-off events and services for residents

The City hosted its ninth quarterly Recycle It Saturday event on 26 November 2022 which attracted 886 people that dropped off 20.09 tonnes of materials for reuse and recycling. The most popular items dropped off were electronics, textiles, gas bottles and the newly accepted small metals. This event was delivered in partnership with Waverley and Woollahra Council to make the event accessible to a wider community and increase operational efficiencies across the three Councils. The next event is scheduled for 18 February 2023.

On Track

The Ultimo Recycling Pop-Up at Bay Street Depot opened on 29 November for local residents to walk-up and drop off up to 12 streams of tricky items that are not accepted in household bins. The pop-up is open Tuesdays 2pm-7pm. City staff receive, sort and separate the items ready for collection by recycling processors. Since it opened, 63 residents have dropped off 546kgs of tricky items to recycle. An additional 60 residents stopped by to ask questions about the pop-up.

To make it more convenient for the community to recycle, the City has expanded and upgraded our recycling stations by adding an additional stream for small electronics and increasing the number of stations from 10 to 16 locations across the LGA. This means that now over 80% of City residents live within a 750 metre walk of a recycling station. Over the quarter, the recycling stations recycled 573kgs of materials (46kgs in mobile phones, 311kgs batteries, 96kgs light bulbs and 120kgs of small electronics).

To maximise recycling opportunities for residents, the City collected 8.4 tonnes of tricky items (including clothes, soft plastics and electronics) from 1,950 pickups directly from residents' homes through the Doorstep Recycling Service.

Conduct targeted patrols in the public domain to address illegal dumping, discarded cigarette butts, littering and other activity which is contrary to the provisions of the Protection of the Environment Operations Act

Rangers have completed 2,110 hours of targeted patrols and issued 135 notices this financial year to date.

On Track

Efficient cleansing and waste services

Manage the collection of waste including scheduling of waste collection services to ensure the least disruption to the community

For the financial year to date there were some delays to collection services due to labour shortages caused by seasonal flu, Covid-19, and a difficult labour market. Collections may also be impacted by severe weather events which can result in occasional delays. These are monitored closely by the waste contract management team and the City works closely with its service providers to minimise these delays and resolve any outstanding collections.

Watch

Reduce waste from City operations												
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status	
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD			
Total waste collected from City managed properties including aquatic centres	Tonnes	880.04	728.06	-	223.45	219.88	-	-	-	443.34		Indicator Only
Reduction in total waste collected from City managed properties including aquatic centres from 2019 baseline of 945 tonnes. Target 15% reduction by 2025	%	7	23	-	-	-	-	-	-	-	Reported annually in June	Indicator Only
Reduce waste to landfill												
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status	
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD			
Total residential waste collected	Tonnes	69,445.73	70,895.66	-	15,859.47	17,080.82	-	-	-	32,940.29	The total amount of residential waste collected this quarter is higher than last quarter but lower than this time last year.	Indicator Only
Total residential waste collected per capita	Kg/Capita	281.9	287.8	-	-	-	-	-	-	-	Reported annually in June. The recent census data and adjustment to historic population estimates are being re-assessed for this measure	Indicator Only
Reduction in total residential waste collected per capita from 2015 baseline of 336.74 kg/capita. Target 15% reduction by 2030	%	-	14.5	-	-	-	-	-	-	-	Reported annually in June. The recent census data and adjustment to historic population estimates are being re-assessed for this measure	Indicator Only
Percentage of source separated recycling of total residential waste. Target 35% by 2025	%	27.67	27.38	-	31	32.12	-	-	-	31.56	The amount of residential waste that is separated at the source for recycling has increased since last quarter.	Indicator Only
Percentage diversion from landfill of residential waste. Target 70% by 2025 and 90% by 2030	%	47.01	44.3	-	51	52.58	-	-	-	51.79	The amount of residential waste diverted from landfill has increased this quarter partly due to increased diversion rates from the facility that processes bulky household waste.	Indicator Only
Resource recovery of waste from the City's parks, streets and public places. Target 50% by 2025	%	52	53	-	-	-	-	-	-	-	Reported annually in June	Indicator Only
Percentage diversion from landfill of waste from City managed properties including aquatic centres. Target 90% by 2030	%	-	94	-	89	90	-	-	-	90		Indicator Only
Percentage of source separated recycling of waste from City managed properties including aquatic centres. Target 50% reduction by 2025	%	-	54	-	49	54	-	-	-	54		Indicator Only

2.5 All city residents and businesses have the capacity to reduce emissions, adapt to a changing climate and share sustainable solutions

Major Projects	Completion Date	% Complete	Progress To Date	Status
Climate risk and adaptation				
Develop a framework to understand and address climate change impacts on vulnerable community groups	2023	30	Climate adaptation and equity challenges and actions are being amalgamated into the new draft Resilience Strategy.	On Track
Major Programs	Progress To Date			Status
Air quality				
Facilitate community access to air quality data	The NSW Government has installed a second standard air quality station within the City of Sydney LGA at a City of Sydney property at Mandible Street, Alexandria in addition to the station already installed at Cook + Phillip Park. Air quality data is available from the NSW Government website and on Google Maps. A location for a third station is being investigated around the Central / Chippendale area. These regulatory grade monitoring stations show that background air quality consistently meets standard guidelines for human health. The University of Technology Sydney delivered a report in late December funded by a City of Sydney Innovation grant about options for local air quality sensing which will be communicated to Council in early 2023.			On Track
Climate risk and adaptation				
Continue research and trials in monitoring and reducing the urban heat island effect	21 sensors to measure urban heat and air quality around the city centre have now been installed. Work progresses on implementing the Greening Sydney Strategy - a key heat mitigation measure.			On Track
Programs and partnerships				
Implement projects, programs and advocate to improve environmental performance in the commercial office sector	Sydney's Sustainable Office Plan is delivered primarily through the Better Buildings Partnership (BBP) and CitySwitch programs. The BBP members attended an event hosted by the Lord Mayor where the preliminary resource savings results were announced including 75% emissions savings since FY06. CitySwitch delivered its first campaign under the new net zero framework focussed on supporting signatories on the measurement of scope 1,2 and 3 emissions. Collaboration with key industry partners continues to strengthen including working with City of Melbourne on asset manager engagement, Green Building Councils of Australia on electrification and circular fit outs and ongoing work with NABERS.			On Track
Implement projects, programs and advocate to improve environmental performance in the accommodation and entertainment sector	The Sustainable Destination Partnership endorsed its FY23 workplan following a planning workshop in October. The partnership will focus on understanding waste management practices, up-skilling in net zero planning and renewable energy procurement, and developing a marketing strategy. Three technical working groups were formed to focus on these key issues. FY22 reporting commenced in September with preliminary results released at a November partnership event hosted by the Lord Mayor. In FY22 the partnership achieved 33% emissions reduction and 48% water reduction from a FY18 baseline.			On Track

Implement projects, programs and advocate to improve environmental performance and resilience in the residential strata sector

Five apartment buildings were NABERS (energy and water) rated this report period. Monthly sustainable strata e-newsletters were sent to 3,226 subscribers. Quarterly webinars were held on a range of topics, including recycling and GreenPower. The Strata Sustainability Reference Group was delivered quarterly to drive sustainability and resilience outcomes for high density communities. The City is now represented on a state government reference group to support the uptake of electric vehicles in strata communities. The City is assisting NSW Government to recruit apartments to test a national residential energy assessment tool and its alignment with the NABERS rating to enable a clear performance information for whole buildings. The City is represented on the Australian Government's Residential Energy Efficiency Disclosure Governance Forum working with governments, industry and community representatives to agree a pathway forward on disclosure for Australian homes; the City is strongly advocating for the inclusion of apartments and apartment buildings in this work. A total of 88 Smart Green Apartments/grants buildings are participating in the food scraps recycling trial.

On Track

SD03 Public places for all

The city has more places for people who live, work, invest and visit here. The history of the city and connections to Aboriginal and Torres Strait Islander peoples is evident in our public places. The city centre is an inviting and lively place, clean and safe, day and night, and with creativity and public art at its heart. Our local main streets are thriving hubs with their own distinctive characters

3.1 Aboriginal people, their history and cultures of this place are evident in the public realm

Major Programs	Progress To Date	Status
Aboriginal and Torres Strait Islander people are influential in shaping the city		
Develop a framework / strategy, in consultation with relevant stakeholders, to assist in planning the city to address and implement Connecting with Country principles	Scoping of this Strategy is well underway to develop this important and complex piece of work.	On Track

3.2 Welcoming, inclusive and connected streets and public spaces are created and maintained

Major Programs	Progress To Date	Status
Welcoming, accessible and equitable public spaces		
Continue to deliver public domain capital works projects	Continued progress in delivery of public domain capital works projects with continued development of future public domain capital works projects. The Green Square roads projects have recently been completed including Joynton Ave, Zetland Ave (east, mid, west), Geddes Ave & Paul St, and Portman St. Additionally the Macdonald Street Widening works have been completed. The Green Square to Ashmore connection road project is in construction. The George Street South Pedestrianisation project is progressing and George Street North Pedestrianisation project is progressing through towards tender.	On Track
Maintain and enhance public domain across the local government area through an ongoing program of improvement works	Capital works upgrade and renewal projects and programs continue to maintain and enhance the public domain across the Local Government Area.	On Track
Public amenity		
Provide high quality street cleansing service that meets the needs of the community	The City's street cleansing operations provide a regular cleaning service of the City's public domain across our local area. As a result of the Covid-19 pandemic, season flu and labour market shortages, there have been some service disruptions. City staff undertook a spring cleaning program, reviewed street cleaning schedules, targeted hotspot areas for additional cleaning, and trialled new types of equipment to improve cleaning standards across the local area.	On Track
Public safety and compliance		
Maintain inspection programs to monitor legislative compliance in the areas of fire safety, building compliance, late night trading premises and public health	All inspection programs are being maintained. Where a backlog exists due to impacts caused by Covid-19, inspections are being prioritised based on risk.	On Track
Public spaces meet community needs		
Undertake periodic review of public domain design codes in the city	The revised Streets Code has recently been endorsed and is on the City's website. The draft Parks Code has been completed and is undergoing internal stakeholder review.	On Track

Welcoming, accessible and equitable public spaces

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Road renewed/treated program	m2	34,273	43,931	20,000	14,665	13,242	-	-	27,907		On Track
Footway dining in the village centres	m2	4,738.61	5,620.2	-	5,654.9	5,356.02	-	-	5,356.02	There are 498 licences for outdoor seating in the LGA outside the City Centre.	Indicator Only
Footway dining in the city centre	m2	2,498.74	2,980.1	-	3,611.59	3,134.62	-	-	3,134.62	There are 188 licences for outdoor dining in the City Centre	Indicator Only

3.3 Creativity and culture is embedded in the fabric of the city

Major Programs	Progress To Date	Status
Enable artists' contributions to the cultural life of the city		
Advocate for and support the delivery of public art in new developments and develop partnerships to enable delivery of public art projects and programs	The City supports the delivery of public art in new developments by reviewing and providing advice on all public art projects from conception to delivery in line with our Guidelines for 'Public Art in Private Developments'. Projects of strategic importance or facing particular challenges are taken to the City's Public Art Advisory Panel for review and advice which is then passed onto the proponents. This process ensures a high standard of public art is delivered to the benefit of the community, enriching the cultural life of our City. The City has developed partnerships with Place Management NSW and various Cultural Institutions along the Harbour Foreshore to deliver Yananurala, curated by Emily McDaniel as part of the Eora Journey.	On Track

3.4 Physical and visual connections to the harbour are strengthened

Major Programs	Progress To Date	Status
Connecting with the harbour foreshore		
Develop and deliver a staged implementation of public art and other projects for the Eora Journey Recognition in the Public Domain Program through the Yananurala walk	Yananurala, (formerly the Harbour Walk) curated by Emily McDaniel, provides a curatorial approach to Aboriginal recognition along the harbour foreshore in the public domain. Interpretive markers are now installed at key points along the 9km length of the walk. Four artists have been shortlisted to further develop their ideas as part of a two stage process in response to the brief for 'Sitelines and Conversations'. Sited at Ta-Ra (Dawes Point), a public art project that highlights the site where Patyegarang gifted the Sydney language to William Dawes, recording it for future generations in his notebooks, is in development with consultation underway with community and key stakeholders.	On Track

3.5 Equitable access to open green spaces, playgrounds, pools, recreational and sporting facilities supports social connection and wellbeing

Major Programs	Progress To Date	Status
Equitable distribution and access		
Continue the ongoing data collection, research and analysis to inform the City's Open Space and Recreation Needs Study priorities and directions	Research on public space use trends during Covid-19 lockdown confirmed the high value the community placed on public space and demand for spaces that are flexible enough to allow a range of recreation activities. Ongoing research to ensure latest trends in recreation and open space use inform City's planning.	On Track

Land under the care and control of the City is managed equitably

Review the City's Plans of Management as required, ensuring that public space is managed in an equitable, inclusive, resilient and regenerative way

A staged audit of the adopted plans of management is underway commencing with the Generic Plan of Management. This plan will be revised to reflect changes in community values, organisational objectives and to incorporate land acquired post adoption in 2012. It is anticipated that public exhibition and Council adoption of the revised plan will occur in 2023.

On Track

Access to pools and sporting facilities

Deliver programs and services at pools and community tennis courts that support social connection and wellbeing

Highlights of programs and services that support social connection and wellbeing include:
Cook + Phillip Pool continues to host the highly successful pickleball program each day. A Monday tea/coffee station is helping to encourage the growth of this social group. The Special Olympics SPLASH event came to ABC pool, with local organisations competing as well as Olympic legends and Special Olympic athletes. New Horizons participants with mental health conditions continue to attend a weekly workout session at Victoria Park Pool. Gunyama Park sportsfield hosted Souths Cares to run a free junior clinic.

On Track

Community connect meetings continue each month at each centre. These meetings provide direct and easy access to the centre management team to discuss issues and build connections with others in the community.

At our community tennis courts targeted programs continue, including weekly sessions of blind and low vision tennis and mental health social tennis at Prince Alfred Park and Mums on Monday's social tennis program for women. The Settlement Neighbourhood Centre after school program ran at Alexandria Park Courts and the SMASH Mental Health Program has commenced its second 12-week schedule from Rushcutters Bay. SMASH utilises tennis to help individuals suffering from mental illnesses. The centre also hosted their annual Community Championships tournament that was well received by the local community and regular players alike.

Land under the care and control of the City is managed equitably

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Parks and open space managed by the City of Sydney	ha	214	214.3	191	-	-	-	-	-	Reported annually in June	Indicator Only

Access to pools and sporting facilities

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Usage -v- capacity of sports fields (booked use) (hours used -v- hours available)	%	86.25	97.25	85	90	98	-	-	94		On Track
Attendances at aquatic and leisure centres	000	1,258	1,054.71	-	322	470.24	-	-	792.24	Attendance for aquatics has been behind in some program areas, including learn to swim and coaching, which is reflective of industry wide shortages in suitably qualified coaches and teachers. Attendance levels for recreational swimming have been impacted by inclement weather. Attendance for fitness has been performing to newly established targets post-Covid and remain below pre-Covid (FY19) numbers.	Indicator Only

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Peak Occupancy - Perry Park Recreation Centre	%	84.6	90	-	92	88	-	-	88	For the financial year to date the centre had average occupancy of 92% in quarter 1 and 88% in quarter 2, with attendance totalling 125,000. The internal run sports competition continued to grow with the addition of a new men's Sunday evening volleyball competition, weekly mixed drop in futsal, Tuesday mixed drop in futsal and a weekly Women's drop in futsal program. Events hosted included three-day school holiday netball and volleyball camps, with between 40-50 children attending each camp. Volleyball NSW also hosted a tournament for children, men's and women's, and mixed groups. Additionally, the centre hosted the Activate Inclusion sports day, which was delivered in collaboration with Sport NSW, Disability Sports Australia, and the City of Sydney City Spaces team.	Indicator Only
Peak occupancy - City's outdoor tennis courts	%	78	77	-	75	68	-	-	68	The City's tennis centres facilitated adaptive tennis sessions for people with disability each week, women's tennis programs were held twice weekly and indigenous tennis classes were delivered to students from the Redfern Jarjum college each week. A new program was introduced at Prince Alfred Park tennis courts for high school students with autism. Occupancy across all courts remained well above both facility level targets and industry averages. This can be attributed to a strong schedule of social tennis programs and the establishment of new programs. These programs included a newly established youth social tennis Friday afternoon doubles for young people aged 12-18, CALD social tennis event for players from the Chinese community and a Sunday social competition for adults.	Indicator Only

SD04 Design excellence and sustainable development

The city will continue to grow sustainably and with good design. Communities are inclusive, socially connected, healthy, and live in walkable well-serviced neighbourhoods, supported by public transport. We take the impact of our changing climate into account in the policies that influence development in the city

4.1 The city's liveability will be enhanced through well planned and designed development

Major Programs	Progress To Date	Status									
Inclusive and accessible places											
Review and update planning controls to facilitate inclusive and accessible places and support the health, wellbeing and culture of communities	<p>The City is investigating improvements to planning provisions for accessible parking and liveable housing to improve and extend access to both parking and housing. These will be considered as part of the City's LEP/DCP update in early 2023.</p> <p>The City has advanced a number of planning initiatives to support the wellbeing and culture of communities, including the Oxford Street Cultural and Creative Precinct, the Open and Creative City reforms to encourage small-scale and local cultural activity; later openings for shops and businesses in local high streets, and planning changes to more fairly manage the issue of noise from entertainment venues. Recent planning for places such as the Botany Road corridor prioritises good residential amenity by designing to mitigate the impacts of noise and air pollution.</p> <p>The City is investigating how the cultural values of specific places and communities can be recognised through planning controls - specifically for the Chinese community in the Haymarket area; and the LGBTIQ+ community in the Oxford Street precinct.</p>	On Track									
Implement entertainment sound management planning controls and explore establishing special entertainment precincts to support thriving and vibrant 24-hour economy	The City commissioned consultants to undertake a sound study to better understand the existing sound levels from entertainment venues. Measurements have been completed for nine venues within the Taylor Square and Ivy Precincts and will be reported to the City in early 2023. This information will be used to better understand the existing sound environment of entertainment precincts and inform implementation of the City's draft entertainment sound planning controls due to be reported back to Council in 2023.	On Track									
Create great places											
Review planning controls for centres, high streets, heritage areas and other strategic precincts to create great places	Reviews of planning controls have been completed for Oxford Street and Botany Road and are now finalised. The Conservation Area Review is progressing and review work is underway for Pymont and Ultimo in line with the Pymont Peninsula Place Strategy.	On Track									
Urban renewal											
Develop and implement Public Domain Plans and Placemaking Strategies for urban renewal areas as required	The City continues to deliver the new streets, open spaces, pedestrian and bike links in line with our public domain strategies. The Drying Green park is now complete. New community facilities and open spaces will be delivered as part of joint projects with the Department of Education. These include the Green Square School and Community Spaces on the former South Sydney Hospital site and the Alexandra Park Community School. Community programs and events have continued.	On Track									
Create great places											
Key Performance Indicator	Unit	2020/21 Result	2021/22 Result	2022/23 Target	2022/23 Result	Comment				Status	
Average time to determine 90% of footway applications	Days	12.26	11.6	35	19	19.14	-	-	19.14		On Track

Urban renewal											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Voluntary Planning Agreements offers	No.	16	16	-	4	2	-	-	6	The City received two new offers to enter into Planning Agreements during the quarter.	Indicator Only
Voluntary Planning Agreements executed	No.	17	14	-	2	2	-	-	4	The City executed two new Planning Agreements during the quarter.	Indicator Only

4.2 Productivity will be supported by planning for jobs, innovation, and enterprise activities

Major Programs	Progress To Date	Status
Central Sydney Planning Strategy		
Implement the Central Sydney Planning Strategy to facilitate commercial space and activity	On 26 November 2021 the Local Environment Plan was amended, delivering on the intent of the City's Central Sydney Planning Strategy. The City continues to assess site specific planning proposals consistent with the adopted Strategy. Eight planning proposals are being considered under the Strategy. The planning proposal for the Sydney Metro Hunter Street was endorsed for exhibition, and the 2 Chifley Square proposal finalised.	On Track

Planning for business, industry and economic opportunities

Conduct strategic studies and reviews to inform planning control amendments that protect and grow business, jobs and economic opportunities	The Central Sydney Planning Framework was finalised in November 2021 and implements planning controls for employment growth. Final planning controls to protect and grow jobs have been exhibited and reported for Botany Road Corridor, Oxford Street and North Alexandria and the Enterprise Area, with controls now made for each. The City is now reviewing the planning controls for Pymont in line with the NSW Pymont Place Strategy.	On Track
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Planning for business, industry and economic opportunities

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Commercial development approved	m2	196,792	257,087	-	37,812	58,977	-	-	96,789	Includes redevelopment of 201-217 Elizabeth Street (49,817m ²).	Indicator Only
Commercial development completed	m2	95,829	151,967	-	6,807	95,943	-	-	102,750	Includes 178-186 George Street (62,878m ²) and 210-214 George Street (20,148m ²).	Indicator Only

4.3 Communities will be supported by the provision of infrastructure and assets that are aligned with growth

Major Programs	Progress To Date	Status
Infrastructure planning, delivery and collaboration		
Collaborate with the private sector to deliver new or upgraded public infrastructure aligned with new development	The City has executed four new Planning Agreements with the private sector for the financial year to December. The Agreements will deliver new and upgraded public infrastructure including widened footpaths to Botany Rd, Rosebery and Bourke St, Waterloo, a shared zone to Foley Street Darlinghurst and a public domain upgrade to Chifley Square.	On Track
Review contributions plans to support the delivery of infrastructure needed by new development	Review of contributions plans initiated and will increase in 2023. Work also underway regarding local infrastructure demands arising from State Significant rezoning proposals at Central Precinct and Redfern North Eveleigh Precinct, with expectation that this work will feed into contributions plan updates.	On Track

4.4 Good design leads to buildings and public spaces that are high performing, well designed, inviting and inclusive

Major Programs	Progress To Date	Status
Design excellence		
Facilitate competitive architectural design processes to achieve design excellence	The City has facilitated the completion of two competitive architectural design processes located in Haymarket and Pymont.	On Track
Advice from expert panels		
Facilitate the Design Panels to provide expert advice on major public projects, private development and public art proposals	The Design Advisory Panel and Public Art Advisory Panel meet monthly and continue to provide valuable expert advice to the City on public domain design, park projects, major development applications and public art proposals.	On Track
Advocacy		
Engage with government led urban renewal projects to deliver design excellence, high environmental performance and provide appropriate infrastructure	The City has prepared submissions on Blackwattle Bay Precinct, Central Station, Redfern North Eveleigh and Waterloo Estate (South). The City also published a design review of the Blackwattle Bay scheme. The City is continuing to engage with relevant agencies to deliver design excellence, improved sustainability outcomes and appropriate infrastructure.	On Track

4.5 Well planned and designed development reduces environmental impacts and improves resilience, health and sustainability

Major Programs	Progress To Date	Status
Development supports a healthy environment and community		
Investigate planning controls to increase tree canopy, encourage green roofs and support biodiversity in development	Planning controls to increase tree canopy, encourage green roofs and support biodiversity in development are being investigated for inclusion in the LEP and DCP Update.	On Track

Better designed and operated buildings

Advocate for improvements to the National Construction Code Trajectory to net zero buildings	No major consultation or advocacy opportunities arose in the period.	On Track
Develop a pathway for the City's planning controls to be strengthened over time to deliver net zero energy buildings	Council and the Central Sydney Planning Committee adopted final controls in August 2022. The controls are with NSW Government for drafting and finalisation. The City is working with the Department of Planning and Environment to finalise the planning proposal.	On Track
Investigate opportunities for development to use water efficiently and improve the health of waterways through changes to the planning controls	A draft DCP amendment is being prepared and is expected to be reported 2023.	On Track

Increase resilience through well designed and planned development

Update floodplain management planning controls to manage risk and achieve good urban design outcomes	The Interim Floodplain Management Guidelines are being incorporated into the City's planning controls. The proposed planning controls are to manage flood associated risk and achieve good urban design outcomes.	On Track
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Better designed and operated buildings

Key Performance Indicator	Unit	2022/23			2022/23 Result					Comment	Status
		2020/21 Result	2021/22 Result	2022/23 Target	Q1	Q2	Q3	Q4	YTD		
Average time to determine 90% of DA applications	Days	55.15	62.9	55	74	77.8	-	-	77.8	Assessment times have been impacted by Covid, flu, leave and other labour market challenges. A fast track team was established to assist in providing quick turnaround, initially on footway applications. This team is now increasing its range of application to assist in addressing workloads across teams and improving timeframes.	Attention Required
Average processing time for construction certificates	Days	7.28	7.98	10	10	8.6	-	-	9.3	A mean average of 8.6 days was achieved in Q2 which bettered the established target of 10 days.	On Track
Average time to determine 90% of S4.55 applications (previously S96 applications)	Days	31.65	38.3	40	38.5	43.13	-	-	43.13	Assessment times have been impacted by Covid, flu, leave and other labour market challenges. A fast track team was established to assist in providing quick turnaround, initially on footway applications. This team is now increasing its range of application to assist in addressing workloads across teams and improving timeframes.	Watch
Median (net) assessment time to determine DA & S4.55 applications (previously S96 applications)	Days	42	52	45	52	57	-	-	57	Assessment times have been impacted by Covid, flu, leave and other labour market challenges. A fast track team was established to assist in providing quick turnaround, initially on footway applications. This team is now increasing its range of application to assist in addressing workloads across teams and improving timeframes.	Attention Required

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Outstanding DA & S4.55 applications over 100 days (previously S96)	%	15	19.4	20	26	29.5	-	-	29.5	Assessment times have been impacted by Covid, flu, leave and other labour market challenges. A fast track team was established to assist in providing quick turnaround, initially on footway applications. This team is now increasing its range of application to assist in addressing workloads across teams and improving timeframes.	Attention Required

SD05 A city for walking, cycling and public transport

The city is greener and calmer, with more space for people on the streets – including footpaths and cycleways. More people choose to walk, ride and use public transport. All vehicles in the city are zero emissions

5.1 Street space is reallocated for people, places and planting

Major Programs	Progress To Date	Status
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Public domain and public space programs

Ensure the needs of our diverse community are considered in the public domain master planning for transport and urban growth projects	The City is advocating for high quality and co-ordinated public domain outcomes for metro station precincts, Central Station planning and the Redfern Station upgrade. Advocacy and input into major state government development projects including Blackwattle Bay, Waterloo Estate, Barangaroo Central/Hickson Road and North Eveleigh is ongoing. The prime objective is to ensure a high quality, accessible public domain to allow people to walk and cycle to public transport and other destinations including home, work and recreation as well as new public spaces for people to recreate.	On Track
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Reallocation of street space

Continue to support the implementation of the pedestrianisation of George Street and relevant city streets	The City continues to work with Transport for NSW (TfNSW) to deliver the completion of the George Street pedestrian boulevard between Hunter and Alfred Streets. Temporary closures on Margaret, Jamison, Hunter and Bond Streets will commence on 9 January 2023. Council endorsed the scoping report in December 2022. TfNSW have approved the traffic management plan for the project.	On Track
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Partnerships to improve road safety and reduce traffic

Work in partnership with the NSW Government to reduce traffic speeds and volumes to keep people safe and reduce road trauma	The City is continuing to work with Transport for NSW to reduce speed limits to 40km/h on all roads within the City of Sydney. TfNSW are responsible for approving and installing signage for changes to speed limits. TfNSW informed the City that these changes were imminent since September 2021. We are still waiting approval. The City is working on a number of place based plans with the NSW Government which all have an objective of reducing the volumes of traffic.	On Track
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Public domain and public space programs

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Length of streets across the local government area with a speed limit of 40km/h or less	Km	295.4	328.82	-	328.82	328.82	-	-	328.82	No speed reduction program implemented since last reported quarter. From July 2021, all local roads in Woolloomooloo, Potts Point, Elizabeth Bay and Rushcutters Bay have a gazetted speed limit of 40km/h. The previous speed limit was 50km/h. The new 40km/h speed limit will improve road safety outcomes. It is anticipated that this speed reduction will reduce fatalities and serious injuries by between 30 and 40 percent.	Indicator Only

Reallocation of street space											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Footway replaced by green verge	m2	2,483	3,365	2,000	407	1,197	-	-	1,604		On Track

5.2 Most people use the high-capacity, rapid and frequent public transport network that connects the city and the metropolitan area

Major Programs	Progress To Date	Status
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Promote public transport solutions

Advocate for extension of Metro West by 2030, including stations for at least Zetland and Central	The major mechanism for the City's ongoing Metro West extension advocacy was a Transport for NSW implementation plan meeting for the Tech Central Transport Strategy in late 2022. The City continues to advocate for West Metro to be extended to Green Square.	On Track
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5.3 More people walk more, because walking is the most attractive and convenient choice for short trips in the local area

Major Programs	Progress To Date	Status
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Improve safety, connectivity and amenity

Develop and oversee a program of pedestrian crossings to make walking safer and easier	The release in mid-September of Transport for NSW's guidance on pedestrian crossings confirmed there are no obstacles to the City proceeding to install crossings on local roads consistent with its Pedestrian Crossing Policy finalised in early 2022. To maximise value for money, and access and safety benefits, City staff have begun to develop a proposed program of new crossings. This is drawing on the evidence base from detailed walking and place studies. (All new crossing proposals will continue to go to the Local Pedestrian, Cycling and Traffic Calming Committee for consideration).	On Track
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Deliver the Central Business District Streetscape Improvement program, including the installation of Smartpoles, upgraded and improved LED street lighting, traffic signals, street furniture and the installation of granite paving	The 2022/23 Central Business District Streetscape Improvement program includes the installation of 12 Smartpoles and LED lighting on Drutt and Goulburn Streets, and installation of granite paving in sections of Hay and Drutt Streets.	On Track
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Continue to implement priority public domain improvements from the Liveable Green Network strategy	The City continues to deliver actions from the Liveable Green Network strategy through our footpath renewals and upgrade programs, pedestrian access improvement programs, cycling programs, the rollout of an upgraded street furniture suite, pedestrian lighting works, construction of traffic and pedestrian facilities and the addition of green space along our streets as part of these programs.	On Track
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Encourage and monitor walking participation

Ensure all road and path users have information and training available that enables them to exhibit correct and safe behaviours	<p>The City's Share the Path program aims to make walking safer and more enjoyable, by working with bicycle riders to ensure they exhibit safe and respectful behaviours when riding in environments shared with people walking.</p> <p>City staff held 35 Share the Path onsite education sessions, including 473 free tune-ups, and 1631 maps, 351 bells and 137 lights were distributed.</p>	On Track
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Advocacy

Work with the NSW Government to decrease waiting time and journey time for people walking in areas of high pedestrian activity in the local government area	The City continues to advocate for greater priority (reduced delay) for people walking in the city centre via the City Centre Action Plan. This includes advocating for reducing waiting times, improving space and improving quality of the	On Track
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public domain for people walking. Improving priority for pedestrians in the City Centre is also one of the draft outcomes as part of the Strategy for Streets work we are undertaking in collaboration with Transport for NSW.

Improve safety, connectivity and amenity											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Transport-related projects (footpath widening, traffic calming measures, intersection upgrades, etc.) delivered as part of the City's Pedestrian, Cycling and Traffic Calming plans	No.	10	13	10	0	5	-	-	5		On Track
Footway renewed	m2	19,890	14,687	10,000	2,196	7,242	-	-	9,438		On Track
New granite infill paving	m2	4,072	1,500	1,500	0	0	-	-	-	Works are scheduled for the latter part of the financial year.	On Track

5.4 More people ride more, because it is an attractive, convenient and safe option for everyday transport

Major Projects	Completion Date	% Complete	Progress To Date	Status
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Safe, connected cycleways

Improve bicycle safety, access and amenity through small scale infrastructure changes and improved on street facilities throughout the local government area	2023	8	Continued to improve bicycle safety, access and amenity through small scale infrastructure changes and improved on street facilities throughout the local government area	On Track
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Major Programs	Progress To Date	Status
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Safe, connected cycleways

Continue the implementation of cycleways within the City of Sydney	This financial year to date the City has completed six new cycleways: King Street (Pitt to Phillip in the city centre), Portman Street (Green Square), Zetland Avenue (Green Square), Gadigal-Potter-Crystal (Green Square), MacDonald Street (Erskineville) and Pitt Street (King to Circular Quay). Construction is underway and will soon be complete on College Street in the city and Ashmore Street, Harley Streets, Henderson Road, Railway Parade, Bridge Street, Mitchell Road and Harley Street in Erskineville. Construction will start this financial year of cycleways on Castlereagh, Oxford and Liverpool Streets.	On Track
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Collaboration

Work with neighbouring councils, state and federal governments to implement a cycleway network across Sydney	City staff have been advocating for cycleways and supporting Transport for NSW and other councils, giving presentations at conferences and forums to help others with advice on accelerating delivery of cycleways. City staff have been working with Transport for NSW to improve key links with neighbouring councils, such as the state road section of Wilson Street in Newtown, between King Street and Erskineville Road which would connect the Inner West and City of Sydney bike networks. The first University of NSW Cycleway Design Course was run, an initiative prompted by City staff.	On Track
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Encourage and monitor cycling participation

Encourage bicycle riding in the City of Sydney

We provide ongoing support to residents and workers to ride, through cycling courses, maps, wayfinding signs, guided rides, a cycling advice service, bike parking and a growing safe connected bike network.

On Track

Specifically to support Green Square area residents to ride we ran a program in Green Square including guided rides, bike tune-up sessions, cycling courses, bike maintenance sessions in parks and e-bike leasing trials.

During the first half of this year, 108 adults have done a cycling course, an additional 40 staff members have completed the staff cycling course, 81 adults have done a basic bike maintenance course, two school classes have done the school cycling course and 845 young children have attended the Balance Bike Clinic to learn to ride.

City staff held 35 Share the Path onsite education sessions, including 473 free tune-ups, and 1631 maps, 351 bells and 137 lights were distributed.

Safe, connected cycleways

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
New separated cycleways provided	Km	7.51	0.54	2	0.91	2.74	-	-	3.65	The following sections of the strategic Bike Network are complete; in Sydney: King Street between Pitt Street and Phillip Street, Pitt Street between Reiby Place and King Street, and College Street between Oxford Street and Park Street; in Erskineville: MacDonald Street between Bridge Street and Hadfields Street and Henderson Road, Railway Parade and Bridge Street between Mitchell Road and Ashmore Street; in Alexandria: Harley Street and Ashmore Street between McEvoy Street and Fox Avenue; and in Waterloo: Gadigal Avenue, Potter Street and Crystal Street between Lachlan Street and Danks Street.	On Track
New on-road cycleways provided/upgraded	Km	1.2	1.24	2.6	0	0.77	-	-	0.77	While work to complete the Cycling Strategy Bike Network is focused on the design and approvals of separated cycleways, local connections in Alexandria and Erskineville were completed. These connections provide improved access to schools and separated cycleways in the area.	On Track

Encourage and monitor cycling participation

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Growth in cycling activity at key intersections around the City of Sydney	%	(5)	4	-	-	11	-	-	11	The number of bike trip segments counted during the morning and afternoon peaks (6-9am and 4-7pm) in October 2022 was up 11% from October 2021 figures.	Indicator Only
Attendees at cycle safety courses	No.	336	127	-	52	56	-	-	108		Indicator Only

5.5 Freight, servicing and parking will be managed to support the efficient functioning of the city while improving the amenity of city spaces

Major Programs	Progress To Date	Status
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Efficient freight and servicing

Work with the NSW Government and businesses to develop new and innovative solutions to freight and servicing, including more productivity from loading spaces and exploring higher-amenity options for "last mile" distribution	The City continues to work with the NSW Government on developing new and innovative solutions to freight and servicing. Staff have been testing Transport for NSW's new freight modelling tool which aims at providing guidance specific for NSW urban centres. The City is continuing to develop materials on freight in the city centre.	On Track
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Manage parking and kerbside space

Ensure the Neighbourhood Parking Policy and kerbside allocation support city outcomes, such as the need for access for people with disabilities	The City works with the community to continually improve the alignment of kerbside parking restrictions with the location-specific needs of residents, businesses and their visitors.	On Track
Manage the demand for parking to ensure there is equitable access to the constrained supply	Parking restrictions are implemented to manage parking demand and encourage turnover. Rangers proactively monitor parking across the LGA to ensure turnover and parking space availability.	On Track

Manage parking and kerbside space

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Car share bookings	No.	283,782	289,016	-	-	131,266	-	-	131,266	Minor decrease on previous reporting period	Indicator Only

SD06 An equitable and inclusive city

Everyone feels welcome and can afford to live here if they choose. Everyone can participate, prosper, and reach their full potential in a city that is fair and just

6.1 We will respectfully strengthen partnerships and relationships with Aboriginal and Torres Strait Islander peoples and prioritise their cultural, social, environmental, spiritual and economic aspirations

Major Programs	Progress To Date	Status
Partnerships, self-determination and reconciliation		
Ongoing implementation of the Stretch Reconciliation Action Plan acknowledging the Closing the Gap priority actions	The Stretch Reconciliation Action Plan is being implemented by staff who report quarterly on the status of their deliverables. There are quarterly meetings with the RAP working group and an annual report is provided to Council and the City's Aboriginal and Torres Strait Islander advisory panel.	On Track
Continue to work with the coalition of Aboriginal peak organisations and their affiliates on Closing the Gap initiatives	The City continues to hold meetings with the local NSW Coalition of Aboriginal Peak Organisations and affiliates on Closing the Gap initiatives including promoting opportunities within the City such as the Aboriginal and Torres Strait Islander collaboration fund. This funding program supports a strong and sustainable Aboriginal and Torres Strait Islander community controlled sector to deliver projects that meet the needs and aspirations of Aboriginal and Torres Strait Islander people in the local area.	On Track
Support the community's aspirations for the future use of the local Aboriginal knowledge and culture centre in Redfern at 119 Redfern Street	Following the 2022 community consultation activities, the City will work with the local Aboriginal and Torres Strait Islander community to support their use of 119 Redfern Street in light of the consultation outcomes.	On Track

6.2 Everyone feels welcome and included in the city

Major Programs	Progress To Date	Status
Inclusion		
Continue to implement the Inclusion Disability Action Plan	<p>The City's fifth Inclusion (Disability) Action Plan 2021-2025 was adopted in June 2021. In November and December 2022, the City delivered a diverse range of programs to celebrate International Day of People with Disability, including:</p> <ul style="list-style-type: none">Disability Awareness workshop at Cliff Noble Community CentreVariety Activate Inclusion Sports Day at Perry Park Recreation CentreI can, You can, We can: Celebration lunch at Gunyama Park recreation Centre, andInternational Day of People with Disability 2022 Panel discussion: Visible behind and in front of the camera, at Darling Square library. <p>These programs were supported by a social media campaign to promote positive attitudes towards people with disability. The video "We asked 5 people with disability some difficult questions in the lead up to International Day of People with Disability" was developed with and features members of the City's Inclusion (Disability) Advisory Panel. It was viewed more than 23,000 times.</p>	On Track

Support community needs

Deliver a library service which is responsive to existing and emerging community needs

Covid-19 recovery continues with the community regaining confidence to return to libraries and a slight increase in attendance this period. Attendance is still 59% less than comparable period pre-pandemic. Loans of physical items are 40% down, suggesting those attending the libraries are borrowing more items and access to digital items continues to grow, with a 40% increase in digital loans compared to pre-pandemic trends.

On Track

Ultimo Library closed on 9 December for air conditioning works, due to reopen mid February. All branches were closed from 4pm Friday 23 December and reopened at 10am Monday 3 January.

Library Outreach continues its collaboration with community centres Cliff Noble Community Centre, Reginald Murphy Community Centre and Redfern Community Centre with weekly digital skills group sessions on topics including staying safe online, keeping in touch with family and friends and accessing emovies.

For the 6 months to end-December there were:
 652 Home library service deliveries
 34,325 PC Sessions
 121,215 Library service app launches
 8,855 Online calls/email interactions

Inclusive and accessible programs and services

Deliver cultural programs and services that are inclusive, accessible and affordable for all

During the period, 21 Auslan Storytime videos were hosted receiving 8,580 views and 17 programs were Auslan Interpreted and 11 events live captioned. A total of 93% of attendees across all programs agreed or strongly agreed that the program was accessible and 10% of survey respondents identify as living with a disability. Programming across the Makerspace and Pine Street Creative Arts Centre continues to focus on providing affordable and welcoming opportunities for participants to build connections within the local community through creative practice with disability specific programming being piloted at Pine Street.

On Track

Support community needs

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Active library memberships	No.	83,853	89,858	-	94,517	98,297	-	-	98,297		Indicator Only
Items accessed from City libraries (physical and digital)	000	1,128.72	1,126.29	-	424.77	350.37	-	-	775.14		Indicator Only
Attendance to City libraries	000	293.11	367.2	-	177.81	192.02	-	-	369.83		Indicator Only

Inclusive and accessible programs and services

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Passenger trips delivered by the community transport service for programs and/or events delivered or supported by the City	No.	4,286	4,491	-	1,872	1,517	-	-	3,389	This period has seen a percentage increase of 132% compared with the same period last year (652) The increase is a result of recommencing social day outings and other centre based related transport services (post pandemic).	Indicator Only

6.3 Everyone benefits from equitable economic growth and has financial security

Major Programs	Progress To Date	Status
Build community skills and capacity		
Provide demographic, visitor and sector data and analysis to local businesses to assist in decision making and sustainable growth	Surveys, case studies and reports section of the City's website updated with latest data for external users. This includes the 2022 Housing Audit and Residential Monitor. The revised 2021 Estimated Resident Population has been updated. The 2021 Census results have been updated on the City's Census website.	On Track
Continue to advocate to ensure everyone can afford the essentials of daily life, from healthy fresh food through to services such as health care and education	City staff prepared a submission to the NSW Department of Customer Service in support of a reform to the NSW residential tenancy laws to allow people renting in NSW to keep pets. The City has focused its advocacy on sustainable food systems as a key way to improve food security. Activities included presenting on the City's grant to FoodLab Sydney at the international Milan Urban Food Policy Pact Policy Training online seminars. Work has also continued to review the City's role in food systems within our local area following the submission to the NSW inquiry into food security and equitable access.	On Track
Increased employment and access to procurement		
Develop and implement an Aboriginal and Torres Strait Islander procurement strategy	Activity continues to determine how to undertake a collaborative/consultative strategy development and drafting process with the Aboriginal and Torres Strait Islander supplier community and representatives.	On Track
Review and implement the City's Aboriginal and Torres Strait Islander workforce strategy in consultation with Aboriginal and Torres Strait Islander stakeholders and staff	A draft Aboriginal Workforce Strategy was completed in consultation with Aboriginal and Torres Strait Islander stakeholders and staff and presented to key internal stakeholders. Targeted recruitment activities were held in Aboriginal community venues.	On Track

Build community skills and capacity

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Rent concessions given by the City through the accommodation grants program – leases for social initiatives	\$ '000	-	3,525.07	-	962.55	862.71	-	-	1,825.26	In the first half of this year support was provided through the Accommodation grants program to community organisations including the Babana Aboriginal Mens' Group at Benledi House in Glebe, the Inner City Legal Centre at Darlinghurst Road in Kings Cross and the Women's Library at Brown Street in Newtown.	Indicator Only
Social grants approved by the City of Sydney	\$ '000	3,965.38	4,757.88	-	3,508.96	960.34	-	-	4,469.3	In the first half of the year, 125 Social grants were approved by Council. These projects were awarded through the City's Community services, Festival and events sponsorship, Knowledge exchange sponsorship, Innovation and ideas, Aboriginal and Torres Strait Islander collaboration fund, Matching, Quick Response and Venue hire support grant programs. Projects supported include Sydney WorldPride to activate Oxford Street during the month-long event, J & R Corporation to run a wellbeing project to improve the quality of life of Aboriginal people from the local area, and Re-Love to engage businesses in the local area to donate their unwanted furniture to people moving on from crisis.	Indicator Only

Increased employment and access to procurement

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
City of Sydney suppliers who identify themselves as Aboriginal and Torres Strait Islander	No.	190	203	-	-	216	-	-	216		Indicator Only

6.4 Communities are engaged and actively participate in the governance of their city

Major Programs	Progress To Date	Status
Community engagement		
Implement the Community Engagement Strategy to involve the community in the City's decision making processes for projects, strategies, policies and services	<p>Greater integration and alignment has been achieved across key documents. The 2022 Community Engagement Strategy incorporates the Community Participation Plan for land use planning. Community engagement outcomes are also embedded in key strategies including the Reconciliation Action Plan and Disability (Inclusion) Action Plan which both have their own reporting requirements.</p> <p>An Easy Read version of the Community Engagement Strategy has been developed and published on the City's website along with a new accessible guide to decision-making that was developed with the input from the Disability (Inclusion) Advisory Panel.</p> <p>46 projects involving a wide range of business functions were open for consultation in the past 6 months. These were conducted in line with the City's Community Engagement Strategy. Feedback on City policies accounted for 26% of open consultations; parks and open space projects (20%); land use planning (not including DAs) comprised 15% and street upgrades and cycling projects made up 17% of all consultation projects.</p>	On Track
Provide inclusive, clear, accurate and accessible information to the community		
Provide updates on our policies, projects and programs through communications that reflect and reach the diverse communities of the city	<p>So far in 2022/23, City Communications has produced a variety of communications that reflect and reach our diverse communities:</p> <ul style="list-style-type: none"> - First Nations focus: content promoting the First Nations artists and programming for Sydney New Year's Eve, the call out for a First Nations operator for the 180 George Street public plaza, the 30th anniversary of Prime Minister Paul Keating's Redfern speech, recent First Nations grant recipients, the call out for new Aboriginal and Torres Strait Islander advisory panel members, Indigenous Business Month, the Uluru Statement from the Heart winning the Sydney Peace Prize, and the latest Yananurala developments. - LGBTIQ+ focus: content promoting Wear it Purple Day, Trans Day of Remembrance, the City's support for Sydney WorldPride, the 5th anniversary of the marriage equality vote, a new hoarding artwork for Oxford Street by local queer artist Amy Blue, and recent LGBTIQ+ grant recipients. - Promotion of the return of the International Student Leadership and Ambassador program, and the Lord Mayor's international student welcome event. - Promotion of International Day of People with Disability, including a video featuring members of the Inclusion (Disability) Panel. - Promotion of the City's public domain plan for Dixon Street and the wider Haymarket precinct, following extensive consultation and communication with the residential and business community in Chinatown, Thaitown and Koreatown. - Ongoing promotion of programs and events for young people and seniors through the youth programs and community centre newsletters. - Creation of the What's On print-on-demand app for community centre and customer service staff to quickly and easily print a curated list of events for people who prefer a printed format or don't have access to the internet. - Development of a curated list of journalists interested in cultural affairs that all media releases are sent to, in order to maximise coverage of City initiatives across a wider variety of media outlets. 	On Track
Council elections		
Ensure all electoral processes are well managed and meet legislative requirements	Progress against the Non-residential Register Methodology and Plan LGE2024 remains on track.	On Track

6.5 Communities have the skills, tools and access to technology to engage and participate in a digital life

Major Programs	Progress To Date	Status
Equitable access to technology		
Deliver free access to technology throughout our community facilities and relevant programs to support digital literacy	<p>Free access to technology was delivered through our community facilities and programs to support digital literacy. Highlights include:</p> <ul style="list-style-type: none"> • 77,995 free Wi-Fi sessions via public Wi-Fi across 11 library locations. Free Wi-Fi is also offered in 12 community centres and in education and care services for use by community members and children • 17,206 PC sessions across 10 library locations. Free public access computers are also offered in five community centres and in education and care services for use by community members and children • 260 community centre sessions, 13 library sessions were delivered to improve digital literacy and inclusion in our libraries and community centres • 242 Public access computers and 22 multifunction devices across 20 community facilities providing free access to internet, printing, scanning, photocopying, Microsoft Office and Adobe Creative Suite • Mobile phone charging adapters for loan in 9 library branches 	On Track

6.6 There is equitable access to education and learning opportunities

Major Programs	Progress To Date	Status
Capacity building		
Ensure equitable and affordable community access to education programs through our community centres and libraries	<p>A range of equitable and affordable programs were offered to the community through our community centres and libraries to provide education and learning opportunities. Highlights include:</p> <ul style="list-style-type: none"> • 4,922 views of the online Auslan and English Storytime videos • 4,182 attendees at 120 face-to-face early literacy programs (2,065 adults and 2,117 children) including Auslan Storytime • 155 attendees at 14 programs developed and delivered by library staff (bookmaking, song writing, mending, retro games, Christmas Crafts) • 23 library outreach events attended with 605 attendees • 89 attendances by local young Aboriginal and Torres Strait Islander People in the Aboriginal Artefacts (Clapsticks) program at Redfern Community Centre • 66 events were delivered, both online and face to face, to 872 participants across cultural venues including Pine Street Creative Arts Centre, Makerspace and Libraries • Two online book club meetings with eight attendees • Three face-to-face book club meetings with 16 attendees 	On Track
Provide education and care services and facilities across the local area, including preschool, long day care, occasional care and out-of-school hours services	<p>The City's education and care services have supported 624 children to access services including long day care, occasional care, pre-school and outside school hours care. Highlights include:</p> <ul style="list-style-type: none"> • 14,023 sessions of care across ten services with 6,600 (47%) at a discounted rate or free • a range of educational and recreational programs, including excursions to the Botanical Gardens, local aquatic centres, cinemas, Calmsley Hill Farm and Sydney Zoo. • inclusion of vulnerable families through continued partnerships between families and support agencies • end of year events, including a community BBQ at Redfern Community Centre in collaboration with Redfern Youth Connect • temporary relocation of Surry Hills After School Care to East Sydney Creative Arts Centre and Pymont Outside School Hours Care to Ultimo Community Centre to enable required facility upgrades to be undertaken 	On Track

Capacity building											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Children supported through City operated education and care services (long day care, occasional care, preschool, outside school hours care)	No.	891	853	-	579	45	-	-	624	This represents a 1% decrease compared with the same year to date figure last year (631). There were fewer enrolments in Q2, which is usual for this period. Higher enrolments are taken in Q1 and Q3 of each year. While the enrolments are slightly lower, the sessions of care booked are higher for this period.	Indicator Only
Approved early education and care places (long day care, occasional care and preschool) in the City	No.	7,318	7,427	-	-	-	-	-	-	Reported annually in June	Indicator Only
Sessions of care provided at the City's education and care services (long day care, occasional care, preschool, out of school hours care)	No.	64,472	53,766	-	14,991	14,023	-	-	29,014	This represents a 13.5% increase compared with the same year to date figure last year (25,551)	Indicator Only
Sessions of care provided at the City's education and care services (long day care, occasional care, preschool, outside school hours care) that were discounted or free	%	-	44.31	-	44	47	-	-	47	This represents a 3% increase compared with the previous reporting period	Indicator Only
Discounted and free sessions of care provided at the City's education and care services (long day care, occasional care, preschool, out of school hours care)	No.	27,479	22,833	-	6,600	6,558	-	-	13,158	This represents a 26.8% increase compared with the same year to date figure last year (10,376)	Indicator Only

6.7 A sustainable and equitable food system that increases access to nutritious and affordable food

Major Programs	Progress To Date	Status
Research, collaborate and investigate		
Coordinate research and strategic work on local food security and urban food systems to establish priorities, roles and pathways to guide future policy, advocacy and resource allocation	City staff presented at the first Sydney Urban Agriculture Forum co-hosted by the City of Sydney and Sustain: the urban food network. Alex Greenwich, Member for Sydney, presented on the outcomes of the recent NSW inquiry into food security and equitable access. The City continues to participate in the Milan Urban Food Policy Pact and will begin to develop a sustainable food systems policy and action plan in 2023.	On Track

Improve food security

Enable community responses to improve food security through grants, partnerships, and collaborations

In the first half of the year, seven food relief related grants were approved by Council for a year to date total of \$132,181 in cash and value-in-kind. These projects were awarded through the City's Community services, Matching and Quick response grant programs. these included support for the First Nations Response to provide Aboriginal and Torres Strait Islander residents with access to food in a culturally appropriate and dignified manner and meet specific needs of the community via twice weekly food pop-ups and emergency food voucher program. During this period 38,489kgs of produce and \$10,000 in emergency food vouchers was distributed. First Nations Response hosted a Christmas food relief pop-up at Redfern Community Centre on 20 December supporting 400 families with food hampers and children's toys.

On Track

Improve food security

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Meals provided through the City's Meals on Wheels service	No.	45,375	48,086	-	10,314	10,294	-	-	20,608	This period has seen a decrease of 17% compared with the same period last year (12,522). The service has started seeing a gradual decline in service user uptake since the end of Q4 2021/22.	Indicator Only

SD07 Resilient and diverse communities

The city and its public places and infrastructure can withstand impacts from a changing climate and emergency situations. We work with communities, businesses, and other organisations to strengthen connections and networks, to prepare the city and be able to recover from most situations

7.1 Communities are connected and socially cohesive

Major Programs

Progress To Date

Status

Strengthen social cohesion

Foster cross-cultural awareness, tolerance, and connections among people from diverse cultural backgrounds including through services, programs, events and targeted initiatives

Services, programs, events and targeted activities were offered across the City to foster cross-cultural awareness, tolerance and connections among people from diverse backgrounds. Highlights include:

- 1,477 people attended end of year celebrations and open days in Community Centres
- 419 attendances at 4 events through the International Student Leadership Ambassador Program to support international students to build community connections
- 225 attendances at the Australian South Sea Islander National Recognition Day at Redfern Community Centre to celebrate and raise awareness of the culture, history and experiences of Australian South Sea Islanders
- 112 attendances at the fortnightly Aboriginal Art and Culture gathering, facilitated by an Aboriginal Artist, at Redfern Community Centre to support the community to explore art and learn about Aboriginal culture
- 27 attendances at a Spring Connection Lunch at Cliff Noble Community Centre, including Ukrainian students at the neighbouring Intensive English Centre sharing their culture through music and dance
- 11 panellists attended the inaugural meeting of the City's Multicultural Advisory Panel

On Track

Collaborate to address loneliness and social isolation

Support sectors of the community who are at risk of loneliness and isolation, including older people, people who identify as LGBTIQ+, new migrants and international students

A wide range of low and no cost programs and activities were offered through our community centres to support community members at risk of loneliness and isolation. Highlights include:

- 25 attendances at Juanita Nielsen Community Centre's RUOK day event to support people to build skills, confidence and social networks
- 37 attendances at a Roller Derby demonstration for Wear it Purple Day to foster supportive, safe, empowering and inclusive environments for rainbow young people and their allies
- 80 attendances at Ron Williams Community Centre's fortnightly partnership program with the Chinese Australian Services Society to support older Chinese residents to navigate government services
- 20 attendances at Cliff Noble Community Centre intergenerational story time program connecting seniors with pre-schoolers.
- 37 attendances at a series of 3 inclusivity training workshops in partnership with Twenty10 to build confidence in working with people of diverse genders, sexualities and/or intersex status
- 125 attendances to mark Transgender Day of Remembrance
- 28 international student volunteers supported the delivery of international student events.

On Track

7.2 Everyone has equitable and affordable access to community and cultural facilities and programs, supporting social connection and wellbeing

Major Programs	Progress To Date	Status
Equity and affordability		
Support a diverse, inclusive and accessible range of community programs and projects through community facilities	<p>A range of programs were offered to ensure community social inclusion, connection and participation. A total of 87 programs were offered, with 126,867 attendances.</p> <p>Highlights:</p> <ul style="list-style-type: none"> • 59,137 attendances at targeted initiatives to improve community health and wellbeing • 64 programs to increase inclusion and diversity • 25 programs offered with specific considerations to support the participation of people with disability • 14 programs to improve digital literacy and inclusion • 2 information sessions attended by 90 attendees were hosted at community centres to support Chinese and Aboriginal Community Members to understand and learn how to access NSW Government rebates and vouchers. 	On Track
Deliver social programs that are inclusive, accessible and affordable for all	<p>A total of 87 programs were offered to promote social inclusion, connection and participation, with 126,867 attendances across community centres and community-based programs.</p> <p>Highlights:</p> <ul style="list-style-type: none"> • 10 regular electronic newsletters are now established for community centres, youth and school holiday programs, and Green Square residents (5,687 subscribers) to provide information about local programs, events and services • 376 attendances at the Youth in the City School Holiday Program, with 31 participants receiving a fee waiver to support participation in the program • 11 free community events in community centres to increase cultural awareness and/or support culturally significant days. 	On Track
Accessibility and inclusiveness		
Manage the property portfolio to ensure that planned upgrades to community facilities make spaces more inclusive to all and optimise community needs	The City has an ongoing funding program for the renewal and upgrade of the community facility portfolio to make spaces more inclusive to all and optimise community needs . Planning for FY24 renewal and upgrade works is now underway.	On Track
Support social connection and wellbeing		
Collect, analyse and report data within the Community Indicators framework to identify wellbeing trends and to inform priority programs and services	There have been no specific updates to the Community Wellbeing Indicators (CWI) in the past six months. The 2021 Census results have been uploaded to the City's Census website. Census, Wellbeing Survey and Floor Space and Employment survey data will be updated in the next twelve months.	On Track

Equity and affordability											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Percentage of bookings of City Spaces facilities and venues at community rates	%	-	49	-	53	55	-	-	55	Bookings at community rates have increased by 7% since the same period last year. This does not include self-help groups who receive a further 50% discount on the community rate. Bookings for Library venues are included in this data from Q1 2022/23.	Indicator Only
Overall attendance at City Spaces	No.	66,949	125,212	-	66,941	59,926	-	-	126,867	Overall there has been a 157% increase in attendance compared to the same period last year (23,276) however attendance has decreased 10.5% since the last quarter (66,941). This is due to capital works project delivery at Pyrmont, Ultimo and Redfern Community Centres resulting in reduced service capacity and the impacts of severe weather resulting in cancelled sports competitions at King George V Recreation Centre.	Indicator Only

7.3 Infrastructure, services and communities are prepared for and can withstand the impacts of acute shocks and chronic stresses and emergency situations

Major Projects	Completion Date	% Complete	Progress To Date	Status
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Resilience and climate risk management planning

Develop the City of Sydney area Resilience Plan	2022	65	Draft strategy and actions have been developed with internal engagement and workshops. Next stage is external engagements to finalise the strategy.	On Track
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Major Programs	Progress To Date	Status
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Resilience and climate risk management planning

Partner with regional governments, business and the community to facilitate delivery of the Resilient Sydney Strategy for the greater Sydney region	Regular and ongoing significant storms, rainfall and flooding have marked the wettest year on record for 2022 since records began in Greater Sydney. Councils across Sydney have experienced widespread riverine and urban flooding impacting councils, properties and livelihoods. Local governments have continued to incur significant and ongoing damage to assets and infrastructure. Resilient Sydney Ambassadors from Sydney councils met with all the local State Emergency Service Units in October to discuss improving local community preparedness and planning for floods and storms. Establishing good networks between the SES and councils will enable more effective engagement with residents and businesses before, during and after major events. The Resilient Sydney team supported 30 councils of Sydney to participate in the Australian Red Cross campaign to promote Emergency Ready Week 2022 increased promotion of the actions communities can take to prepare for emergencies and Get Prepared. The implementation of the Resilient Sydney strategy continues through network and project actions.	On Track
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Continue to implement the City's Floodplain Management Policy and work collaboratively with asset owners and developers to fund and implement flood risk management plans, incorporating climate change scenarios	The City adopted the interim floodplain management policy in May 2014. Since then, the policy is being implemented through the development approval process. This policy along with the Development Control Plan (DCP) and Local Environment Plan (LEP) are being reviewed to ensure compliance with the current amendment to the planning regulations. The City continues to work collaboratively with asset owners and developers with regards to ensuring that flood risks are appropriately managed.	On Track
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Support communities to build capacity and capability for resilience

Work with the community, emergency services and relevant agencies to build capacity and resilience to prevent, prepare, respond and recover from emergencies	The City continues to coordinate the activities of the Local Emergency Management Committee (LEMC), including the recovery to Covid-19. This includes regular reporting on recovery, emerging issues, and the recommencement of LEMC projects that were suspended due to Covid-19 response activities.	On Track
Support communities beyond our local area and international communities experiencing emergency situations	In the first half of the year, two donations were approved by Council for a year to date total of \$100,000. These donations were made to Oxfam Australia and UNICEF Australia to support the flood relief in Pakistan. A further cash sponsorship of \$50,000 was provided to the Ukrainian Council of NSW Inc to support their Ukraine Crisis Appeal event.	On Track

7.4 The city economy is diversified to strengthen its resilience

Major Programs	Progress To Date	Status
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Economic diversity

Invest in projects delivered through alternative business models that support equitable and inclusive recovery	The City is developing a process to capture our investment in projects that are delivered by organisations with alternative business models (e.g. social enterprise, B-Corps and Co-ops). The City is currently funding grant programs with Digital Storytellers, a certified B Corp and Social Traders certified, and SECNA, the peak body for social enterprise in NSW and ACT, Trading Blak, a collective for First Nations businesses; and First Innovators, an Indigenous owned organisation.	On Track
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Economic resilience

Contribute to metropolitan and state-wide strategic economic planning	<p>The City continues to collect feedback from the community on its draft Economic Strategy Discussion Paper. Comments received will inform the City's new economic development strategy that will set out a 3-5 year vision for a more resilient economy. The City also continues to participate in the three-year Western Harbour Precinct Business Improvement District trial, now operating as the New Sydney Waterfront Company.</p> <p>The City made a submission to Greater Cities Commission on the Six Cities Region discussion paper, advocating for economic integration, job creation, and other economic development opportunities.</p> <p>The City is invited to sit on the Study NSW International Student Experience Consultation Committee. Its purpose is to harness collaboration to support the international student experience to grow the sector back sustainably and provide recommendations to the Study NSW International Education Advisory Board.</p> <p>The City is the founding member of the NSW Night Time Economy Councils' Committee which comprises 14 of the largest councils in NSW that meet monthly to share information, build capabilities and influence NSW Government policy through advocacy.</p> <p>The City was appointed for a second term to the NSW Government's 24-Hour Economy Advisory Group comprising 31 industry representatives, 7 Councils and Local Government NSW. The group provides opportunities for networking and collaboration and has been successful in assisting business to bounce back from the pandemic, bring a vibrant nightlife back to the city, increase the diversity of night-time activities and promote Sydney as a global 24-hour economy.</p> <p>The City is the Chair of the Council of Capital City Lord Mayors National Economic Development group concerned with monitoring and sharing information on economic recovery. The group has oversight of two research reports including the annual Australian Night Time Economy report which highlights the impacts of Covid-19 in 2020/21 and the City Pulse Quarterly Report which provides a snapshot of changes in key indicators and comparisons across capital cities.</p>	On Track
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7.5 People feel safe in the city

Major Programs	Progress To Date	Status
Collaboration		
Provide community safety information and effective emergency contact services for the community	The City supports and assists the community with emergency and safety information through its contact channels of 24x7 call centre, email, digital, face-to face and corporate website. For the period July 2022 to December 2022, staff responded to 247,999 contacts.	On Track
Deliver programs that support community safety	<p>The City supported Domestic Violence NSW and Wirringa Baiya Aboriginal Women's Legal Service to deliver a coercive control forum at Customs House, attended by over 140 domestic and family violence specialists, legal professionals and policy makers to discuss legislative considerations to improve safety for victim-survivors of domestic and family violence.</p> <p>The City hosted the Inner City Domestic and Family Violence Forum with Domestic Violence NSW, NSW Police, Wirringa Baiya Aboriginal Women's Legal Service and Women's Legal Service NSW attended by over 60 professionals to champion change for safer communities.</p> <p>As part of the United Nation's International day for the elimination of violence against women, the City supported the NSW Vigil Collective to host a vigil at Customs House forecourt to acknowledge the lives of women and children lost due to domestic and family violence in 2022. Over 100 people attended, marking the start of the 16 Days of activism which included the following City initiatives:</p> <ul style="list-style-type: none"> • Domestic Violence Prevention and Ally Workshops in partnership with the Women and Girls Emergency Centre (gender-based violence prevention and support); • Respectful Workplaces workshop for businesses in partnership with Full Stop Australia (prevention and response to workplace sexual harassment) • eSafety Sessions for Women and LGBTIQA+ Community in partnership with eSafety and ACON (to improve resilience and confidence when interacting online) 	On Track
Work with police and other organisations to deter, detect, delay, and respond to incidents in the public domain	<p>The City is participating in a number of precinct security working groups to improve communication, services, and responses to incidents in public places.</p> <p>By end Q2, we had received 674 applications for CCTV footage, with 475 items of footage released to support police in investigating and prosecuting offences.</p> <p>The City is also a member of a number of precinct security groups including, Martin Place, Pitt Street Mall , Circular Quay, St Andrews Square, and Anzac Memorial. These groups provide an opportunity for businesses and landowners to collaborate and coordinate efforts to ensure the safety of crowded places.</p>	On Track
Embed the NSW Child Safe Standards		
Develop and implement strategies to embed the NSW Child Safe Standards across our organisation	The City's Child Safety Policy was reviewed to align to the NSW Child Safe Standards in line with the requirements of the Child Safe Scheme, which is mandatory for all Councils in NSW. The revised policy was endorsed by Council in September 2022. The City has in place numerous operational Child Safety procedures that give effect to the commitments in the Policy. The NSW Child Safe Standards will be further embedded into practice as related operational procedures are reviewed. The City's new Statement of Commitment to Child Safety and Wellbeing has been published on the City's website.	On Track
Community safety		
Operate patrols to monitor legislative compliance and respond to complaints including but not limited to parking, development consents, companion animals, noise and unlawful trading	City Rangers have spent over 21,000 hours in patrols to monitor legislative compliance and respond to customer complaints, including but not limited to Development Applications, companion animals, noise, litter and unlawful trading.	On Track

7.6 Communities are empowered to lead the change they want to see in the city

Major Programs	Progress To Date	Status
Community led solutions		
Research and understand the role of volunteering in delivering social impact within the City	The City undertook a desktop literature review and prepared a summary report with initial findings on the state of volunteering in NSW. This report will inform the next stage of research into the role of volunteering within the City.	On Track
Strong Aboriginal and Torres Strait Islander community-controlled sector		
Provide support through the City's grants and sponsorship program to Aboriginal and Torres Strait Islander led organisations to respond to the needs and aspirations of the community	In the first half of the year, 35 grants were provided to Aboriginal and/or Torres Strait Islander individuals, groups and organisations for a year to date value of \$1,211,427 in cash and value-in-kind. These projects were funded through the City's Aboriginal and Torres Strait collaboration fund, Community services, Culture and creative, Knowledge exchange sponsorships, Innovation and ideas, Festival and events sponsorship, Matching and Quick Response grant programs. This includes support for Gadigal Information Service to deliver the Yabun Festival in 2023, the Indigenous Entrepreneur Network to help Aboriginal and Torres Strait Islander owned businesses to connect, tell their stories, and access new technology, and the Metropolitan Local Aboriginal Land Council to develop new resources addressing Aboriginal community development matters.	On Track
Strengthen young people's civic engagement		
Deliver youth civic engagement programs	Eight young people who participated in the City's 2022 Civics Launchpad program took part in a youth consultation session to consider and discuss youth access, inclusion and safety in relation to late night activity and major events in the city.	On Track

SD08 A thriving cultural and creative life

We are proud of the city. We are all able to participate in, contribute to and benefit from the city's cultural life

8.1 We value our cultural life and champion our creative industries

Major Programs

Progress To Date

Status

Public art

Deliver the City Art program including commissioning public art works and maintaining, conserving and communicating the City Art Public Art collection

As part of the City Centre Public Art Plan there is a further laneway artwork 'In through the out door' by Callum Morton in development and due for installation by mid-2023. Originally commissioned for the City Art Temporary Laneway program Katy Plummer's artwork 'We Are All Astonishingly Wise' is being acquired into the City Art Public Art Collection and the 'Barlow Street Forest' by the Dirt Witches is undergoing a redesign to allow the remnant Eastern Suburbs Banksia Scrub to remain as a permanent pocket of green in Barlow Street near the newly pedestrianised George Street in Haymarket.

A series of free public art tours continue to be offered to the public as part of the City Art Public Art program, allowing people to experience and engage with the City Centre and Chinatown through public art.

In Green Square under the guidance of Curator Amanda Sharrad, the Connecting Project 'Here is Here. And Everywhere' by Tobias Rehberger is currently in detailed design development and Kerrie Poliness's 'Stream' was launched as part of the Drying Green Park in October 2022.

The maintenance and conservation of the City Art public art collection is ongoing with a specialised program of conservation and restoration, as well as preventative maintenance ensuring the future integrity of the collection of more than 200 works. Significant conservation to 3 cast iron Canopy fountains and the Archibald Memorial fountain, is almost complete, with major works to Wuganmagulya (Farm Cove) and Chinatown gates currently underway. A heritage study and condition assessment to inform conservation works for Earth Mother have also been completed. The tender for basic maintenance of the collection which includes inspections and cleaning is currently being advertised.

On Track

Investment in local creation and production

Provide support through our cultural funding and programs to a range of cultural groups that offer opportunities for creative participation, enhance creativity in the public domain and strengthen the sustainability and capacity of local cultural and creative industries

To date, 91 cultural projects were approved by Council contributing to a total of \$2,675,493 in cash and value-in-kind. These projects were awarded through the City's Cultural and creative, Festivals and events sponsorship, Knowledge exchange sponsorships, Innovation and ideas, Aboriginal and Torres Strait Islander collaboration fund, Quick response, Street banner sponsorships, and Venue hire support grant programs. This includes support for a capacity building program to improve the business, strategic planning and marketing outcomes for Sydney based creatives delivered by the Creative Plus Business Group, a month-long series of events activating the Haymarket precinct with public art and free accessible events presented by 4A Centre for Contemporary Asian Art, and a new podcast series from Milk Crate Theatre.

A total of \$1,331,815 in rent foregone was provided to cultural organisations through our Accommodation grant program for long term use of the City's spaces, this includes Big Fag Press at the Jubilee Viaducts in Glebe, First Draft Incorporated in Woolloomooloo and Darlinghurst Theatre Company at the Eternity Playhouse in Darlinghurst.

On Track

Sydney is an innovative, creative and global city

Produce an annual program of events and festivals that showcase local stories internationally, champions local cultural production, actively engages with local communities

Seven Sydney Streets events took place in October and November 2022, celebrating local communities in East Sydney, Glebe, Haymarket, Redfern, Potts Point, Pyrmont and Surry Hills. Local businesses were involved in the creation of the events and activation on the day, and opportunities were provided for local performers and roving entertainers.

On Track

The City's Sydney Christmas program ran in November and December and featured local artists and performers through choir programs, roving entertainment and a series of six Christmas concerts.

Sydney New Year's Eve showcased local artists and creative industries to a global audience of more than 400 million people. Local First Nations artists Re-Right Collective developed the 9pm Calling Country fireworks, engaging a composer, visual artists, musicians, dancers and performers, as well as engaging with children from three schools across the Sydney metropolitan area in the development of the show. The midnight show celebrated Sydney Harbour with the work of local projection, lighting and pyrotechnic suppliers, all set to a bespoke soundtrack created by Australian producer Stace Cadet with vocals by local singer KLP.

Prioritise local culture

Continue to implement the City's history and curatorial programs

There were two events in this period that engaged with the City's history, archival collections and curatorial programs: special focus tours of Sydney Town Hall's clocktower as part of Sydney Open, and an in-person guided tour of the exhibition 'Developing Sydney' at Customs House. Work continues to present the oral history collection online. The Barani website continues to be a major access point for Sydney's Aboriginal history.

On Track

Connect with and engage the community

Deliver an inclusive, welcoming cultural program within relevant City cultural venues

During this period a total of 47 programs were delivered, both online and face-to-face with 621 participants across cultural venues including Pine Street Creative Arts Centre and Libraries. Online Auslan and English Storytime videos attracted 8,580 views. Highlights included a film makers panel event in celebration of International Day of People with Disability, Australian Life 2022 Artist Talks, a special storytime celebrating 50 years of friendship between China and Australia and the return of four-week short courses at Pine Street Creative Arts Centre. Of 490 survey responses across all programming 79.5% of people attending programs reported feeling welcome and included.

On Track

Investment in local creation and production

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Cultural grants approved by the City of Sydney (excluding major events)	\$ '000	3,268.36	2,514.19	-	2,065.28	610.21	-	-	2,675.49		Indicator Only

8.2 Aboriginal and Torres Strait Islander people and their cultural practice are visible and respected

Major Programs	Progress To Date	Status
Continue to work with Aboriginal and Torres Strait Islander people to improve local cultural representation		
As part of the City Art Public Art program, commission a series of public artworks to deliver the Eora Journey: Recognition in the Public Domain program	The City has completed 4 of the 7 public art projects in the Eora Journey; Recognition in the Public Domain program, curated by Hetti Perkins, to take place over a 10 year period. The most recent being 'bara', Monument for the Eora by artist Judy Watson. Yananurala, curated by Emily McDaniel, is in development in partnership with Place Management NSW and project partners including cultural institutions. Consultation has commenced as part of the Redfern Waterloo public domain planning work, for the second stage of the Redfern Terrace project which sees the corner terrace on Hugo and Caroline Streets transformed into a living museum of life on 'The Block'.	On Track

8.3 An increasing number of creative workers live or work in the city

Major Programs	Progress To Date	Status
Encourage investment in new creative employment space		
Investigate innovative partnerships, financing models and revenue streams to support the delivery of new cultural infrastructure at scale	<p>The newly formed Cultural and Creative Advisory Panel held its second meeting in November with discussions around the impacts of the pandemic, the ongoing recovery of the creative sector and City's 2030-2050 target of providing an additional 40,000 sqm of creative space by 2036. The meeting included an overview of the Oxford Street Creative Precinct Planning Controls and how they will be used in precinct planning to unlock creative infrastructure as well as an overview of Creative space technical guidelines developed by ARUP in partnership with the City of Sydney.</p> <p>City staff continued knowledge exchange discussions in partnership with the City of Austin, exploring different models for delivering dedicated, fit-for-purpose affordable cultural space in Sydney.</p>	On Track

Encourage creative and cultural organisations and operators to live and work in Sydney

Deliver cultural programs and liaise with providers to deliver programs	<p>Joynton Avenue Creative Centre, operated by 107 Projects (107), had an occupancy rate of 100% for the period, supporting 30 creatives across 13 tenancies.</p> <p>Brand X, operator of East Sydney Community and Arts Centre had an occupancy of 68% for the period for their rehearsal space. Brand X opened applications for Ground Zero, a new performing arts residency program for LGBTIQ+ artists who identify as disabled or with a disability. Brand X also held three performances as part of the Flying Nun Program which provides access to rehearsal space, marketing and technical support and for short-run productions to develop and support emerging artists.</p> <p>The City of Sydney Creative Studios operated by Brand X has now been open for 6 months. Casual or short-term rehearsal continues to grow with long term tenant spaces now at 100% occupancy. Brand X's residency program has resulted in a range of artists accessing free use of development space and a mix of benefits including mentoring by industry professionals and access to equipment and support.</p>	On Track
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Encourage investment in new creative employment space

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Creative organisations in creative spaces supported by the City of Sydney	No.	78	67	-	80	73	-	-	73	The City provided spaces to organisations through a number of programs: Accommodation Grants Program, William Street Creative Hub, Creative Live Work Spaces, Venue Support sponsorship and Short Term Empty Property program. Several galleries, creative studios and theatres welcomed back their first major exhibitions and annual events that have been on hold since Covid-19 lockdowns began in 2020. However, venues and organisations are still recovering from the economic setbacks from Covid-19 and measuring ongoing impacts and unpredictable levels of activity.	Indicator Only

8.4 Sydney's cultural life reflects the diversity of our communities

Major Programs	Progress To Date	Status
Diversity of workers and audiences		
Deliver cultural programs and events that represent the cultural and social diversity of the community	<p>The City has been working on an artistic program for Sydney Lunar Festival, which includes community performance, live art, lanterns and banners developed by local artists. The City has hosted several community forums seeking feedback and ideas on programs for the 2023 Festival.</p> <p>Metropolitan Local Aboriginal Land Council (MLALC) provided Elders for a Welcome to Country projected on Sydney Harbour Bridge pylons and a message stick for Sydney New Year's Eve 2022. MLALC were also engaged to provide local Elders for Welcome to Country ceremonies at all City events.</p> <p>The City engaged local First Nations creative organisation Re-Right Collective to develop the 9pm Calling Country fireworks as part of Sydney New Year's Eve. Re-Right coordinated new artworks, a bespoke soundtrack and a live performance track from established and emerging Indigenous artists.</p> <p>Gadigal Information Service was engaged by the City to present NAIDOC in the City in July, presenting a significant program of visual art, markets, music and cultural workshops across the day.</p> <p>Art & About continues to present a diverse program of events across the City. This included the Australian Life and Little Australian Life photography exhibitions as well as the commissioning of a new mural celebrating the life and contribution of Patyegarang and William Dawes.</p>	On Track

Diversity in creative workforce and leadership

Provide support to a range of cultural groups that offer opportunities for creative participation and enhance creativity in the public domain

The City has awarded grants to over 80 creative projects this financial year through the City's Festivals and Events Sponsorship, Creative, Innovation and Ideas, Quick Response, Street Banner Sponsorships, and Venue Hire Support grant programs. The projects funded provide a wide range of opportunities for City communities to participate in creative events, workshops, artist talks, live music, dance, professional development for local artists. There has been an increase in the number of grant funded programs inclusive of people with a disability and First Nations artists. Projects include The Red Room Company to activate public spaces with First Nations voices poetry, Indigenous Digital Story Development by the First Innovators and the development of resources and training by the Australian Festivals Association to reduce harm occurring at festivals in the city. Additionally, over \$650,000 in rent foregone was provided to cultural organisations in our Accommodation Grant Program for long term use of the City's spaces, which includes the Museum of Chinese Australian History at 744 George Street and Screen Culture Association at Benledi House in Glebe.

On Track

Diversity in creative workforce and leadership

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status	
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD			
Creative personnel supported by City of Sydney programs	No.	6,051	9,024	-	-	7,828	-	-	-	7,828	Creative personnel have been engaged primarily through creative spaces programs, major events, and cultural programs.	Indicator Only

8.5 There is an increased supply of accessible creative space

Major Programs	Progress To Date	Status
Stable and affordable creative space		

Develop planning and regulatory reforms to support the provision of cultural infrastructure and activities

The City has finalised a planning reform package for the Oxford Street Cultural and Creative Precinct. The package will incentivise investment in the precinct, generating up to an additional 11,000m² of dedicated cultural and creative floorspace. This space can include cinemas, live music spaces, art production spaces, galleries, design studios and creative industry offices.

The NSW government has worked with us to finalise our Open and Creative City package of planning reforms. The City's work has triggered state-wide changes to allow a greater variety of temporary small-scale cultural uses to take place without need for development approval in premises that are currently shops or food and drink premises. The City will work with the NSW government to provide guidance to these changes to operators, and to look for opportunities to extend the approach to business, office, and warehouse premises.

The City continues to work with government and stakeholders to finalise new planning controls for the management of entertainment sound from venues.

On Track

Stable and affordable creative space

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status	
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD			
Accommodation concessions given by the City through the accommodation grants program – leases for cultural initiatives	\$ '000	1,626.22	2,874.25	-	653.61	678.2	-	-	-	1,331.82	In the year to date, support was provided through the Accommodation grants program to cultural organisations including the Museum of Chinese Australian History at 744 George Street, Screen Culture Association at Benledi House in Glebe and Radio Eastern Sydney at Paddington Town Hall, Oxford Street.	Indicator Only

SD09 A transformed and innovative economy

The city maintains its position locally, nationally, and internationally as a destination for business, investment, and talent. Innovation is central to the economy and transformation has occurred across all industries. Wealth and benefits are shared equitably

9.1 An expanding innovation economy will support Sydney's future prosperity

Major Programs

Progress To Date

Status

Develop and promote the Tech Central Innovation precinct

Work collaboratively with the Camperdown Ultimo Alliance, Greater Cities Commission and other agencies and organisations to position Tech Central as the driver of place-based innovation

The City has been working collaboratively with the Greater Cities Commission and the Tech Central Alliance to develop the Tech Central Prospectus document to promote the area to prospective investors, talent and the local ecosystem. The prospectus was completed and the print version was launched on 16 November 2022. A digital version will be launched in early 2023 and will be available on the Tech Central website. The City is also currently negotiating a sponsorship package with Greater Cities Commission to work on the City's 2023 Visiting Entrepreneur Program, which will focus on activating the Tech Central precinct and promoting key tech sectors, local entrepreneurs and businesses within the Tech Central precinct.

On Track

A safe and desirable destination

Work collaboratively with relevant organisations to help promote Sydney to potential investors, global companies, entrepreneurs, researchers and talent

The City continues to work closely with Business Events Sydney to support the attraction of domestic and international business events for Sydney for the period 2022 to 2026. During the July-December 2022 period, BESydney secured nine business events. This will bring an estimated 6,310 delegates to the city and deliver over \$25.5 million estimated direct expenditure to our local economy. They are also currently working on securing an additional five future business events for Sydney, to which City of Sydney funding is allocated.

On Track

Through the Knowledge Exchange Grants program, the City supports the 'Sydney Landing Pad Program', the first program of its kind in NSW to support the expansion of international tech companies into NSW, delivered in partnership with Haymarket HQ. The current program is underway, supporting 14 new international companies with a combined valuation of \$60 million to establish themselves in Sydney. The program includes coworking space, online education modules, workshops and sector-specific expert mentoring sessions. The City is also collaborating with Investment NSW, Tech Central and Tech Central Alliance to develop a promotional prospectus to promote Tech Central precinct and Sydney as Australia's innovation centre nationally and internationally.

Support local businesses – technology and innovation

Deliver and support free capacity building programs for businesses and tech startups that encourage innovation, diversification, and adoption of new technologies across emerging and priority sectors

The City published the 2022 Business Needs Survey Report in December, produced by economic consultant BIS Oxford Economics based on 550 survey responses. The report identifies emerging trends, challenges and opportunities for our local business sector as we continue to recover from the pandemic. Three new Innovation and Ideas grants to build the capacity of the local tech and small business ecosystem were approved by Council in November, including Business of Culture Incubator, an intensive incubator program for five local creative and arts entrepreneurs to bring their developed creative ideas to the market as scalable business models; Artselerate Program, a creative business accelerator to upskill up to 40 creative industry professionals; and the Indigenous Digital Storytelling program to support Indigenous businesses to tell their stories, connect, and build stronger businesses. Six funded programs for Chambers of Commerce and Industry Associations continue to be delivered in this quarter for activities including networking events, capacity building programs, destination marketing, support for women in business and more.

On Track

Support creative industries

Deliver and facilitate opportunities for skills development, collaboration and capacity building to ensure cultural sector resilience and sustainability

During the report period the City collated a regular digest email of support information, funding and collaborative opportunities relating to the sector, which was distributed regularly to cultural tenants and cultural grant recipients. The Creative Leadership Program is a capacity building program delivered for cultural tenants and grant recipients. Two sessions were delivered in this period, including a session on environmental sustainability and diversity, equity and inclusion. A creative catch-ups session was delivered at the City of Sydney Creative Studios in September 2022 to support networking, collaboration and sector resilience. The event was attended by cultural tenants in the Accommodation Grants, Short Term Empty Property and Creative Live/Work Space programs. Planning is now underway for the 2023 Creative Leadership Program, to support skills development in grant writing and application – with a focus on First Nations cultural awareness, accessibility, sustainability and diversity, equity and inclusion.

On Track

Support local businesses – technology and innovation

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Economic grants approved by the City of Sydney	\$ '000	6,161.93	5,208.19	-	744.1	55	-	-	799.1	In the first half of the year, 33 economic grants were approved by Council. These grants were awarded through the City's Business support and Festival and Events sponsorship grant programs. This includes support for projects such as Mary's Underground for the Au Natural Festival at the Entertainment Quarter and the Sydney Comedy Festival for the Happy Hour showcase at the Metro Theatre.	Indicator Only

9.2 The transition to a zero-carbon economy offers new economic opportunities

Major Programs	Progress To Date	Status
Innovation and commercialisation of research		
Work closely with the City's Business Innovation Space, Circular Quay operator to provide affordable workspace, capacity building programming, and access to funding for green and climate tech startups	Work is ongoing to finalise the construction and fitout of the City's Business Innovation Space, 3 levels of commercial space within the Salesforce Tower on 180 George Street at Circular Quay. The space will be operated by local venture capital firm Investible under the City's accommodation grant program. The space will be launched as "Greenhouse" and will provide 3,800 sqm of affordable space, support and programming for climate tech startups and scale-ups ready to expand into global markets.	On Track
Promote and support development of key green sectors		
Explore opportunities to position Sydney as a regional hub for sustainable finance, in collaboration with the NSW Government, Australian Sustainable Finance Initiative, and other key stakeholders	Representatives from the City participated in the Australian Sustainable Finance Summit organised by the Australian Sustainable Finance Institute (ASFI) in October. The vision of making Sydney a regional hub for sustainable finance was discussed with many key stakeholders attending the summit. The City's Economic Strategy Discussion Paper, includes a key strategic direction to "transition to a green and circular economy" and feedback is currently being sought from the ASFI.	On Track

9.3 An inclusive city economy provides opportunities for everyone to participate and share in its prosperity

Major Programs	Progress To Date	Status
Collect, analyse and share data		
Provide demographic and economic development information to enable enhanced community decision making	The first and second releases of the 2021 Census results and the revised Estimated Resident Population from the Australian Bureau of Statistics have been added to the City's Community Profile website. The 2022 Housing Audit and Residential monitor have been uploaded to the website to inform the community.	On Track

9.4 Creativity and great experiences fuel the vitality of the city

Major Programs	Progress To Date	Status
Activation of places and precincts		
Activate local precincts through fostering collaboration within the business community and investment in year-round creative programming	<p>Throughout October & November, the City delivered seven events as part of the Sydney Streets Program, transforming our high streets into spaces for walking, shopping and dining. A total of 70 businesses extended onto the road with activations such as outdoor dining, retail stalls and performances. Post event survey respondents reported an average of 38% increase in their turnover (compared to a regular Saturday) and 99% said they'd like more events like this in the future. The City employed 283 artists as part of the roving entertainment at these events.</p> <p>Since its launch in November 2020, the City has supported over 500 businesses to access more than 6,000 square metres of space for outdoor dining as part of the alfresco dining program. In November, Council approved an extension of outdoor dining fee waivers to June 2025. Total fees waived since commencement of the program is valued at more than \$6,000,000.</p> <p>Four activations were delivered as part of the Precinct Activation Grant Program including: 'Walsh Bay Open Day' (40 free events in one day programmed by 8 arts companies) with over 3,500 visitors; 'Neon Playground', a 6-week program in Haymarket with 36 participating artists and performers and 19 activations at local businesses; 'Hollywood Quarter festival' which featured a series of activations and events by 15 local businesses; and 'The Heart of Surry Hills', a month long festival in November with 42 hospitality venues creating bespoke dining and beverage experiences.</p>	On Track

Streamlined regulation and compliance

Design and deliver a Business Concierge service to assist small businesses in navigating Council processes to enable place activation	The Business Concierge team supported the Grants program assisting applicants with their enquiries, and the Sydney Streets and Christmas in the City programs visiting, phoning and emailing businesses in Glebe, Pyrmont, Surry Hills, Haymarket, East Sydney, Redfern & Potts Point.	On Track
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Support the visitor economy

Continue to invest in, support and promote major festivals and events that attract local and global audiences which contribute to Sydney's vibrancy

Sydney Fringe returned for its first physical festival since 2019. The festival ran for six weeks from mid-August presenting over 500 events and 2500 artists. Over 76,000 people attended the festival, an increase of 10% on expected audiences.

On Track

Other smaller festivals presented this year welcomed international and interstate guest performers and speakers back into their post pandemic programs and in doing so extended their audience reach attracting more people from outside of the Sydney metropolitan area. Sydney Craft Week attracted over 69,000 people to Sydney, with over 2,700 interstate or international visitors, whilst the Sydney Contemporary achieved record attendance of 28,912 visitors, with 55% having not attended before. It is reported an estimate over \$23 million in art sales was achieved during Sydney Contemporary, with follow on sales still occurring.

Collaborate with relevant visitor economy peak bodies and agencies to rebuild and promote the visitor economy, with particular focus on Sydney experiences, tourism and international education

The City continues to work closely with the Tourism sector, Destination NSW and Place Management NSW to deliver visitor services in Sydney. The City's Roaming Ambassador and Cruise Meet & Greet Ambassador programs both commenced on 22 September 2022. For the period September to December 2022, the Ambassadors assisted 19,560 visitors and greeted 14 international cruise ships. Wayfinding and distribution of maps are some of the key requests for assistance.

On Track

The City is reviewing the Visitor Information Centre offering at Customs House to address issues of limited signage, location and access of service areas. Peak tourism bodies are keen to work closely with the City to ensure all concierge and visitor services teams are briefed on all new events and attractions. The City is looking at hosting future concierge industry briefings on a quarterly basis.

Destination NSW launched their Summer in Sydney campaign highlighting all of the events, shopping, dining and attractions happening over the summer holiday period including the launch of Christmas in the City and New Year's Eve celebrations.

The City continues to work closely with the international education sector to build the visitor economy. The City has a memorandum of understanding with the University of Sydney and the University of Technology, Sydney and regularly meets with the universities to share knowledge and discuss areas of mutual collaboration.

Study NSW invited the City to participate on the new Study NSW Student Experience Consultation Committee. Its purpose is to harness collaboration to support the international student experience as critical to grow the sector back sustainably and provide recommendations to the Study NSW International Education Advisory Board.

Develop and deliver tourist information programs to meet visitor requirements

We are now using the QMS Community Screens to deliver select geo-targeted information. Information about Visitor Ambassadors has featured on the screens in the vicinity of Circular Quay during the full cruise season.

On Track

A discovery project to investigate activating interactive elements of the screens for wayfinding and visitor services has progressed to a prototype, which has been tested with visitor ambassadors and international students. This work will continue with the view to launch a minimum viable product in 2023.

Customs House is being promoted as a Visitor Information destination, with new information flags installed on the flagpoles in the courtyard.

A paid campaign to encourage new applications for visitor ambassadors was run on social media including Instagram. New photography of the current ambassadors was taken at Circular Quay.

The visitor information page on the City's corporate website (city.sydney/visitor) has been refreshed to improve user experience.

We continue to build on the successful CBD revitalisation campaign, using What's On as a year-round destination for event information.

Collaborate with the NSW Government and event organisers of Sydney WorldPride to deliver a world-class global event that celebrates the culture and raises awareness of the human rights issues of the LGBTIQ+ community

The City's is working closely with Sydney WorldPride, Sydney Gay and Lesbian Mardi Gras and NSW Government agencies to deliver a world class event in February and March 2023. The City has allocated more than \$2 million in funding towards Sydney WorldPride including \$262,299 to Sydney Gay & Lesbian Mardi Gras which will mark the return of the Mardi Gras parade to Oxford Street. Funding will also go towards the beautification of Oxford Street with activations in vacant shops, vibrant shop fronts, pride themed living colour floral displays and banners down Oxford Street, lighting of the Taylor Square fountain, a refreshed rainbow crossing and increased street cleaning services. An artwork by Amy Blue, a local artist engaged by the City, adorns Oxford Street construction sites celebrating Oxford Street's LGBTIQ+ communities past and present.

On Track

The City is also working closely with the event organisers to enable up to 40 retail businesses to activate on-street within the Pride Villages of Crown, Riley and Oxford Streets. A Sydney Streets event in Kings Cross on 19 February and a temporary plaque in Taylor Square will commemorate the 1978 protest that signifies the start of the Sydney Gay and Lesbian Mardi Gras movement.

Implement projects and programs to support the recovery of the international education sector impacted by Covid-19

The latest release of data shows 165,564 international students are now enrolled to study in NSW. While 135,359 international students are studying in NSW, approximately 18% or 30,205 international students remain overseas. The largest cohort remaining overseas are Chinese nationals with 32% still offshore. The total arrivals of international students into Australia in the year-to-date July 2022 was 252,100 international students, which is 41% of the pre-Covid arrivals. Arrivals from China were 20% of what they were in 2019. On 18 October 2022 the City hosted a combined Lord Mayor's Welcome and an international student ambassador graduation ceremony at Sydney Town Hall to welcome and orientate nearly returning students and thank the City's student leaders and ambassadors.

On Track

Support the visitor economy

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Bids for business events submitted	No.	6	18	-	-	11	-	-	11	Business Events Sydney submitted a total of 11 bids between July and December 2022 - six between July and September, and five additional bids between September and December.	Indicator Only
Events secured	No.	6	11	-	-	9	-	-	9		Indicator Only
Economic impact of events secured	\$M	25	53.8	-	-	25.5	-	-	25.5		Indicator Only
Delegate numbers of events secured	No.	6,300	22,900	-	-	6,310	-	-	6,310		Indicator Only
Delegate days of events secured	No.	25,950	72,200	-	-	26,690	-	-	26,690		Indicator Only

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Grants approved by the City of Sydney including all commercial creative and business events and relevant knowledge exchange grants	\$ '000	425.3	584.99	-	569.86	105.39	-	-	675.25	In the first half of the year, 12 significant Economic grants were approved by Council. These projects were awarded through the City's Commercial creative and business events sponsorships, Knowledge exchange sponsorships and Innovation and ideas grant programs. This includes support for the Indigenous Entrepreneur Network to assist Aboriginal and Torres Strait Islander owned businesses to connect, tell their stories, and access new technology, and for Purity Design to undertake a research and feasibility study for a social impact fintech that aims to direct transaction fees into money for 'giving'.	Indicator Only
Grants approved by the City of Sydney for major events	\$ '000	5,664.43	5,706.36	-	352.59	695	-	-	1,047.59	In the year to date the City supported five major events, including the City2Surf, Sydney Fringe Festival, Vogue American Express Fashion Night Out, SXSW Sydney and a community event for the Sydney Opera House's 50th Anniversary.	Indicator Only
Domestic visitor overnight trips	No.	2,794,791	3,228,093	-	-	0	-	-	-	Data for this period is not available at the time of publication. Data for previous report period is now available and has been included	Indicator Only
International visitor average number of nights	No.	3.65	6.6	-	-	0	-	-	-	Data for this period is not available at the time of publication. Data for previous report period is now available and has been included	Indicator Only
International overnight visitors	No.	10,703	128,712	-	-	0	-	-	-	Data for this period is not available at the time of publication. Data for previous report period is now available and has been included	Indicator Only
International students studying in the City of Sydney LGA	No.	129,939	156,767	-	-	-	-	-	-	Reported annually in June	Indicator Only

9.5 Unique local neighbourhoods and the global city centre support thriving economic activity

Major Programs	Progress To Date	Status
Promote economic activity and local neighbourhood identity		
Support the development and implementation of the Oxford Street LGBTIQ+ Place Strategy	<p>Through a series of facilitated workshops with community groups and businesses, the City has completed the first draft of a LGBTIQ+ Business Charter for the Oxford Street precinct. The charter supports businesses to adopt practices that are inclusive of diverse LGBTIQ+ communities and to work together to celebrate the LGBTIQ+ history and character of the precinct. A community reference group has been established to oversee the implementation of the charter in 2023.</p> <p>The City has commissioned an artwork to be displayed on the hoardings cladding construction sites on the northern side of Oxford Street from Riley Street to Taylor Square. The artwork is by local artist Amy Blue and features a “Gay-B-C” of Oxford Street, an illustrated history of LGBTIQ+ people and places from Oxford Street’s past and present. A DA has been submitted for a Pride-themed mural to be installed on the façade of the Burdekin Hotel on the corner of Oxford and Liverpool Streets.</p> <p>Plans are in place for a refreshed rainbow crossing and rainbow lighting of the fountain at Taylor Square.</p>	On Track
Economic diversity		
Continue to implement the Eora Journey Economic Development Plan by facilitating access to appropriate space, skills development programs and employment opportunities in the city centre for Aboriginal and Torres Strait Islander business	<p>During the report period, the City has received a range of grant applications from organisations identifying as Aboriginal and Torres Strait Islander including social enterprises and not-for-profit organisations.</p> <p>The Indigenous Entrepreneur Network, First Innovators, an Indigenous led not-for-profit organisation, will run an Indigenous Digital Story Program to support Indigenous businesses to connect, tell their stories, and access technology to build stronger, more resilient, and well-connected businesses. Blak Table Talk is a social enterprise start-up who will run a pilot program for a web series featuring 3 diverse First Nations women raised in the City of Sydney.</p> <p>Various organisations also accessed the City’s new Aboriginal and Torres Strait Islander Collaboration Fund including the Metropolitan Local Aboriginal Land Council to build the capacity of local Aboriginal and/or Torres Strait Islander owned and/or led organisations and businesses through a dedicated resource.</p>	On Track
Develop and promote vibrant, safe and sustainable 24-hour precincts that offer a diverse range of leisure and entertainment options, inviting public spaces and connected transport options in collaboration with NSW Government 24-Hour Economy Office	<p>The City has been working with NSW Government 24-Hour Economy Office on the Uptown district accelerator program and the Purple Flag Accreditation Scheme aimed at developing and promoting vibrant, safe and sustainable 24 hour precincts.</p> <p>A total of 24 micro-precincts within the City of Sydney local government area participated in the 6-week Uptown district accelerator program designed to fast-track the formation and capacity building of local business communities. Each participating micro precinct will be eligible to apply for NSW Government grant funding to support marketing and delivery of their plans. The City will continue to support local business communities through the City’s business support and grant programs.</p> <p>The YCK (York, Clarence, Kent) Laneways precinct within the City of Sydney is the first area to be assessed under the NSW Government’s Purple Flag Scheme. Licensed by NSW Government, the UK accreditation scheme is designed to encourage and promote excellence in nightlife precinct management. The City is a member of the working group supporting preparation of the YCK Laneways precinct application to become the first area to be accredited under the scheme in early 2023.</p>	On Track

SD10 Housing for all

This is a city where everyone has a home. Social, affordable, and supported housing is available for those who need it. High-quality housing is available for everyone

10.1 People sleeping rough or at risk of experiencing homelessness have access to adequate accommodation, services, and support to meet their needs

Major Programs	Progress To Date	Status
Collaboration and advocacy		
<p>Advocate for innovative responses, and build the capacity of City staff, non-government services and the community to contribute to preventing and reducing homelessness</p>	<p>The City continues to advocate for the needs of individuals experiencing homelessness. Highlights include:</p> <ul style="list-style-type: none"> • Chairing the Aboriginal Case Coordination Group, Homeless Assertive Outreach Response Team (HART) and Non-Resident Case Coordination Groups • member of the Non-Resident Advocacy and Strategy group, with Health and sector partners and people with lived experience • attended and coordinated Local Government workshop at the Australian Alliance to End Homelessness (AAEH) • coordinated and chaired the first Local Government homelessness communities of practice • monthly place making meetings with mobile voluntary services to ensure compliance with the City's Guidelines • Established the Mob Space at the Mary McDonald Centre with Inari Housing Inc and other partners to provide support to First Nations People experiencing or at risk of homelessness • 112 outcomes at the Woolloomooloo Integrated Support Hub (WISH) for people experiencing or at risk of homelessness • developing Boarding House Guidelines with Health and sector partners to help respond to issues in boarding houses in the city 	On Track
<p>Partner and support the delivery and coordination of services to link people sleeping rough with services and support</p>	<p>The Homelessness Assertive Outreach Response Team (HART) coordinated by the City and Department of Communities and Justice (DCJ) continued weekly patrols and place-based operations to ensure a coordinated approach to safe, supported long-term housing. The HART has engaged with 3,939 people since March 2019 and 370 people have been housed since March 2017.</p> <ul style="list-style-type: none"> • 49 people assisted to exit homelessness and 37 people prevented from entering homelessness as a result of programs funded by the City • established and chaired inaugural Local Government Communities of practice to improve homelessness delivery across the State. • consulted and worked with State Government, Local Government and key Specialist homelessness services to continue developing a Boarding House Response. 	On Track
Access to safe, secure and sustainable housing		
<p>Monitor patterns of homelessness, and services available for people who are homeless or at risk of homelessness to identify gaps and trends</p>	<p>The City did not conduct the Street Count in August 2022 due to the ongoing impacts of the pandemic. The summer street count will proceed in February 2023.</p> <p>The City's Public Space Liaison Officers continue to patrol seven days a week, including during periods of heavy and extreme rainfall, and provide partners, including the Department of Communities and Justice (DCJ) and NSW Health, with information about the needs of people street sleeping, and the numbers of people requiring support.</p>	On Track

Collaboration and advocacy											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
People assisted to exit homelessness into long term housing as a result of a program supported by the City of Sydney	No.	229	147	-	44	49	-	-	93	This represents a 27.5% increase compared to the same period last year (34). This is influenced by an increase in the number of people housed through Launchpad youth services, with 41 this quarter compared with 27 in the same period last year. General housing outcomes have decreased in Way2home but is a sector wide trend that is currently being reviewed by the Department of Communities and Justice.	Indicator Only
People prevented from becoming homeless through the City supported brokerage program	No.	145	144	-	32	37	-	-	69	This represents a 1% increase compared to the same period last year (35)	Indicator Only
Access to safe, secure and sustainable housing											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
People sleeping rough in the city area	No.	272	225	-	-	0	-	-	-	No Street Count was conducted in this period. The next count will be February 2023	Indicator Only
10.2 The supply of well maintained, safe, secure and sustainable social housing is increased to support diverse communities											
Major Programs				Progress To Date						Status	
Safe, cohesive and connected neighbourhoods											
Provide and support community capacity building initiatives in social housing neighbourhoods				The City worked with Mission Australia, state and local services to support social housing tenant representatives through chairing the monthly Waterloo Wellbeing and Safety Action Group and participating in 5 local Neighbourhood Advisory Boards. The City supports a tenant-led model for residents to collaborate with government and non-government agencies to improve the lives of people living in areas of high-density social housing.						On Track	

Collaboration

Work in partnership to enhance the safety, liveability and amenity of social housing communities and properties

The City continues to work in partnership with the Department of Communities and Justice and NSW Land and Housing Corporation, convening a monthly Housing Operations Group to implement collaborative responses to safety and amenity issues. Since July 2022, 50 issues were escalated to the issues log with 29 issues (58%) resolved. In September, the City of Sydney hosted Northcott Pet Day in Ward Park, Surry Hills in partnership with the Surry Hills Neighbourhood Advisory Board, The Cat Protection Society of NSW, RSPCA NSW and Counterpoint Community Services. The event attracted 250 residents and 87 companion animals including 60 dogs, 25 cats and 2 rabbits. The Cat Protection Society of NSW, RSPCA NSW, Sydney University Veterinary Teaching Hospital, Animal Welfare League NSW, and local veterinary hospitals provided free pet health checks and advice to pet owners. Residents and their companion animals also accessed free City of Sydney collars, leashes and gift bags, City of Sydney engraved pet tags, flea and worming treatment, microchipping and desexing bookings. The City works in collaboration with Waterloo social housing residents, NSW Health, NSW Department of Communities and Justice and NSW Land and Housing Corporation and non-government organisations to improve the coordination of human services to the Waterloo social housing community through the Waterloo Human Services Action Plan.

On Track

Support people during urban renewal and development

Support communities to participate in social housing redevelopment projects

The City funds Counterpoint Community Services to provide capacity building and community development for social housing residents through the NSW Government's Waterloo social housing estate redevelopment. This includes stakeholder management, community advocacy, the coordination of monthly Waterloo Redevelopment Group community meetings and resident only meetings. This program continues to support the design and implementation of the Waterloo Human Services Plan. The City has funded Redfern Legal Centre to provide social housing residents impacted by current and future redevelopments in Glebe and across the local area with tenancy support, advocacy and legal services.

On Track

Advocacy

Advocate to ensure that the renewal of the housing estates are well planned and deliver improved social housing outcomes

Planning proposals for the provision of social housing and/or affordable housing have been completed on sites at Elizabeth Street and Cowper Street. The City's planning proposal for Waterloo Estate (South) was approved by Council in February 2021, however the NSW Government took back the plan making authority in March 2021. The planning proposal has now been exhibited and the City made a submission. The City's proposed built form was largely incorporated into the NSW Government's proposal. The City continues to advocate for more social housing and affordable housing than what is proposed by the NSW Government and is also working with the NSW Government on the delivery of infrastructure.

On Track

10.3 An increased supply of affordable housing supports diverse communities and the economy

Major Programs	Progress To Date	Status
Partnerships		
Work with councils across metropolitan Sydney to increase affordable housing supply	<p>The City works in collaboration with other councils, community housing providers and the Department of Planning and Environment (the Department) to encourage the provision of affordable housing elsewhere in Greater Sydney. The Resilient Sydney Diverse and Affordable Housing Steering Committee (Steering Committee) first convened in March 2021 to work together to identify solutions to Sydney's housing affordability crisis. The Steering Group is chaired by the City's Chief Executive Officer. The Steering Committee, on the advice of councils, identified 3 project areas for immediate focus, including:</p> <ul style="list-style-type: none"> • assisting councils in the implementation of affordable housing contribution schemes; • improving the availability of housing related data to assist councils in developing appropriate policy settings; and • fostering partnerships between interested councils and community housing providers for delivery of affordable housing via innovative delivery models. These projects are all underway. 	On Track

Planning controls to encourage affordable rental housing

Facilitate affordable housing through the planning system, optimising programs, leveraging site specific opportunities and investigating opportunities for innovative approaches	<p>The City's LGA wide affordable housing levy came into effect in July 2021. The expanded levy is estimated to result in up to 1,100 additional affordable dwellings. Planning proposals for NSW Land and Housing Corporation sites at Cowper Street, Glebe and Elizabeth Street, Redfern and Waterloo Estate (South), Waterloo, will increase social and affordable housing. The City is working with other Councils to also encourage and mentor them in the development of affordable housing levy schemes. In June 2022 Council and Central Sydney Planning Committee (CSPC) approved a planning proposal for public exhibition to increase the contribution requirement in Ultimo/Pymont. The planning proposal was publicly exhibited in October - November 2022 and will be reported back to Council and the CSPC in 2023. About \$7.6M from the City's Employment Lands Affordable Housing Levy has been allocated to Bridge Housing through a tender process with NSW Department of Communities and Justice to deliver affordable housing in Glebe.</p>	On Track
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Planning controls to encourage affordable rental housing

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status	
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD			
Affordable rental housing units in the city area	No.	-	-	-	-	-	-	-	-	-	Reported annually in June (new report to commence in June 2023)	

10.4 Every neighbourhood has a mix of housing accommodating diverse and growing communities

Major Programs	Progress To Date	Status
Facilitate supply of diverse range of housing		
Monitor the balance of residential development to non-residential development in the city including the quantity and type of dwelling types	<p>As at 31 December 2022 there were:</p> <ul style="list-style-type: none"> • 11,879 private residential dwellings approved or under construction in the city • 3,905 non-private residential dwellings approved or under construction in the city • 1,790 private residential dwellings lodged but not yet approved in the city • 829 non-private residential dwellings lodged but not yet approved in the city <p>In the second quarter of 22/23 there were:</p> <ul style="list-style-type: none"> • 35 private dwellings completed • 15 non-private dwellings completed 	On Track

Facilitate supply of diverse range of housing

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Grants for Affordable and Diverse Housing Fund and homeless funding approved by the City of Sydney	\$ '000	5,200	1,414.89	-	1,371.86	0	-	-	1,371.86	In the first half of the year, five grants were approved by Council for a year to date total of \$1,371,855 cash. Support was provided through the Affordable and diverse housing fund to extend the role of the Aboriginal Affordable Housing Engagement Coordinator at St George Housing Limited, and the Community services grant program to support four specialist Homelessness Services in the local area.	Indicator Only
New dwellings approved	No.	1,079	2,800	-	139	227	-	-	366		Indicator Only

10.5 There is an increased supply of culturally appropriate social and affordable housing for Aboriginal and Torres Strait Islander peoples

Major Programs	Progress To Date	Status
Partner with the Aboriginal and Torres Strait Islander community to deliver improved housing outcomes		
Work with Aboriginal and Torres Strait Islander communities, housing providers, the NSW government and others to provide culturally appropriate affordable and social housing for Aboriginal and Torres Strait Islander peoples	The City initiated a requirement for a minimum amount of social and affordable housing for Aboriginal and Torres Strait Islander households in the Design Guide for Waterloo Estate (South). The guide also requires this housing to be designed so that it is culturally appropriate. The guide will come into effect February 2023. A project to develop culturally appropriate housing guidance has been initiated and discussion to confirm scope are ongoing.	On Track

GLOSSARY

BASIX – Building sustainability index, is a NSW Government planning measure to reduce household electricity and water use by setting minimum sustainability targets for new and renovated homes.

B-Corp – B Corporation (also B Lab or B Corp) is a private certification of for-profit companies of their social and environmental performance. Companies are required to seek re-certification every three years to retain B Corporation status.

C40 Cities – A network of the world's megacities committed to addressing climate change.

Canopy cover – The proportion of land area occupied by the tree's crown or canopy, or combined canopies, when visualised from directly above. It is often expressed as a percentage of the total area covered.

CALD – Culturally and linguistically diverse peoples referencing the many Australian communities that originally came from different countries and therefore have cultures and languages that are different to those of Australians born here generation after generation.

CBD – Central Business District. The Sydney Central Business District is the historical and main commercial centre of Sydney. Geographically, its north-south axis runs from Circular Quay in the north to Central railway station in the south. Its east-west axis runs from a chain of parkland that includes Hyde Park, The Domain, Royal Botanic Gardens and Farm Cove on Sydney Harbour in the east, to Darling Harbour and the Western Distributor in the west.

CCAP – Climate Change Action Plan - City is a web-based software application owned by Kinesis designed to aggregate, analyse and report disparate urban data to measure, track, report and manage energy use and sustainability performance.

CWI – Community Wellbeing Indicators developed in partnership with the Institute for Sustainable Futures at the University of Technology, Sydney and the McCaughey Research Centre from the University of Melbourne which provide a critical evidence-base on changing trends and issues affecting the community over time that can inform policy development and service provision investment planning.

DA – Development application for land use.

DCJ – Department of Communities and Justice supports vulnerable people and families to participate in social and economic life and build stronger communities.

DPE – Department of Planning and Environment provide services in urban and regional planning, natural resources, industry, environment, Aboriginal and social housing, and regional New South Wales. Previously known as **DPIE** – Department of Planning, Industry and Environment.

Environmental Management System (EMS) – Is a structured system designed to help manage environmental impacts and improve the environmental performance of the City's operations.

EPA – NSW Environment Protection Authority is the primary environmental regulator for New South Wales. Its purpose is to improve environmental performance and waste management for NSW.

ERP – The estimated residential population is the official measure of Australia's population based on the concept of usual residence, developed by the Australian Bureau of Statistics for use in between each Census.

Greenhouse gas emissions – Gases that trap heat in the atmosphere. Greenhouse gases from human activities are the most significant driver of observed climate change since the mid-20th century.

HART – Homelessness Assertive Outreach Response Team is a partnership between NSW Department of Communities and Justice and City of Sydney who collaborate with specialist health, homelessness, and other non-government services to provide services for people sleeping rough.

ICAC – The Independent Commission Against Corruption in an independent organisation to protect the public interest, prevent breaches of public trust and guide the conduct of public officials in the NSW public sector.

LGBTIQA+ – evolving acronym to signify lesbian, gay, bisexual, transgender, intersex, queer/questioning and asexual people collectively.

IPART – Independent Pricing and Regulatory Tribunal. Is the independent regulator that determines the maximum prices that can be charged for certain retail energy, water and transport services in New South Wales and also reviews certain matters relating to local government, including the annual rate peg.

LGA – local government area. The Sydney LGA is made up of 33 suburbs wholly or partly contained within our Local Government Area boundary. They are Alexandria, Annandale, Barangaroo, Beaconsfield, Camperdown, Centennial Park, Chippendale, Darlinghurst, Darlington, Dawes Point, Elizabeth Bay, Erskineville, Eveleigh, Forest Lodge, Glebe, Haymarket, Millers Point, Moore Park, Newtown, Paddington, Potts Point, Pyrmont, Redfern, Rosebery, Rushcutters Bay, St Peters, Surry Hills, Sydney, The Rocks, Ultimo, Waterloo, Woolloomooloo and Zetland.

MPEP – Major Properties Efficiency Project, implemented by the City to investigate and deliver cost-effective options for reducing emissions generation and water consumption at 14 City properties which together account for at least 80% (electricity), 95% (gas) and 70% (water) of utility usage across the City's property portfolio.

NABERS – National Australian Built Environment Rating System is a national rating system that measures the environmental performance (energy efficiency, water usage, waste management and indoor environment quality) of Australian buildings and tenancies and their impact on the environment.

Net zero emissions – Balancing the amount of carbon released with an equivalent amount offset by purchasing carbon credits to make up the difference.

Non-potable water – Water that is not of a quality for drinking and cooking purposes, used for purposes such as laundry, gardening, car washing and cooling towers.

Potable water – Treated water that is safe enough for consumption, use in kitchens and bathrooms. Water that is of drinking water quality for use in bathrooms, kitchens and for consumption.

PPE – Personal protective equipment or clothing used and/or worn to provide personal health and safety.

Recycled water – Former wastewater (sewage) is treated to remove solids and impurities and used for non-potable water needs, rather than discharged into waterways.

RMS – Roads and Maritime Services is an operating agency within TfNSW responsible for setting the strategic direction and guiding an extended network of public and private service delivery agencies to provide improved transport outcomes.

Renewable energy – Energy from resources which are naturally replenished on a human timescale, such as sunlight, wind, rain, tides, waves, and geothermal heat.

Resilience – The capacity to survive, adapt and grow no matter what kinds of chronic stresses and acute shocks are experienced.

RMS – Roads and Maritime Services is an operating agency within TfNSW responsible for setting the strategic direction and guiding an extended network of public and private service delivery agencies to provide improved transport outcomes.

Sustainability Management and Reporting Tool (SMART) – the utilities tool used to record and report the Council's utility consumption for its buildings, parks, civic-spaces and street lighting.

SRAP – Stretch Reconciliation Action Plan. Adopted by the City in 2020, this reconciliation action plan outlines our vision and action we will take for reconciliation that values the living cultures of Aboriginal and Torres Strait Islander people, embraces the truthful reflection of the history and experiences of First Nations peoples, and is dedicated to equity, opportunity and respect for Aboriginal and Torres Strait Islander communities.

SSROC – South Sydney Regional Organisation of Councils is an association of 11 councils spanning Sydney’s southern, eastern, central and inner west suburbs which provides a forum through which member councils can interact, exchange ideas and work collaboratively to solve regional issues and contribute to the future sustainability of the region.

TfNSW – Transport for NSW is responsible for improving the customer experience, planning, program administration, policy, regulation, procuring transport services, infrastructure and freight.

Water sensitive urban design (WSUD) – A design approach which integrates the urban water cycle into urban design to reduce environmental degradation and improve aesthetic appeal.

Attachment D

Second Quarter 2022/23 Supplementary Reports

- Major legal issues
- Grants
- Community facilities – fee-waived and discounted community hire
- International travel
- Property, land use and other matters approved under delegation
- Contract order details

Major Legal Issues – Quarter Q2 2022/23

Nil

Grants and Sponsorships Policy – Quarter 2 2022/23

In a report adopted by Council on 15 September 2014, it was stated the following programs would be reported to Council as part of the quarterly financial reports:

- Quick response grants
- Street banner sponsorship
- Venue hire support grants and sponsorship

The remaining grants and sponsorships programs require Council approval in advance.

This Report

In the 2nd quarter of the 2022/23 financial year 26 grants have been awarded across the Quick response, Street banner sponsorship and Venue hire support grants and sponsorship programs to a total value of \$118,586 in cash and a further \$46,957 in value in kind support.

The tables below include details of:

- Quick response, Street banner and Venue hire support grants and sponsorships approved by the City in Q2 of financial year 2022/23
- Venue hire support grants and sponsorships may include support approved by the City in previous financial years with 2022/23 commitments.

1. Cash grants

The table below provides detail on the 17 grants approved under the Quick response grant program during the quarter. The value approved total is the amount of cash and value in kind approved.

Table 1 – Q2 Quick response grants

Organisation	Project	Cash amount	Value in kind
Alexandria Residents' Action Group	Alexandria Sunday Funday 2023	\$10,000	\$0
Bobby Goldsmith Foundation	HalloQueen Trivia	\$3,000	\$0
C3 Central City Incorporated	Living Hope Holiday Food Program	\$10,000	\$0
Indigenous Remote Communications Association Aboriginal and Torres Strait Islanders Corporation	First Sounds at Yabun 2023	\$10,000	\$0
Media Arts Foundation Ltd	Open-Air Screening of New Eternity Film, Written in Chalk	\$7,843	\$0
Michelle Blakeney	Continuing Aunty Selena's Legacy with Matora Mob Committee	\$7,243	\$0
Milk Crate Theatre	Stories From the Street – A Podcast Series	\$10,000	\$0

Organisation	Project	Cash amount	Value in kind
National Art School as auspice for EO Gill	Development and Presentation of Sydney WorldPride Exhibition 'Fulgora'	\$6,000	\$0
People with Disability Australia Ltd	To Support Members and Supporters at the 2023 Sydney Gay and Lesbian Mardi Gras Fair Day and Parade	\$5,000	\$0
Redfern Youth Connect (Australia) Ltd as auspice for All Blacks Basketball Club	End of All Blacks Basketball Season Celebration	\$10,000	\$0
Surrender Australia as auspice for Scarred Tree Indigenous Ministries	Voice & The Church	\$10,000	\$0
Sydney Figure Skating Club Inc as auspice for Caroline Goodsir-Cullen	Representing Australia at the World Junior Synchronized Skating Championships	\$500	\$0
Sydney Figure Skating Club Inc as auspice for Kylie Barbouttis	Representing Australia at the World Junior Synchronized Skating Championships	\$500	\$0
Tenants' Union of NSW Co-operative Limited	Through a Renter's Lens: Photography Exhibition	\$4,000	\$3,700
The Uniting Church in Australia Property Trust (NSW) as auspice for Kevin Street	MSIC Client Newsletter Pilot	\$6,500	\$0
University of Technology Sydney as auspice for Hossein Ghaemi	A Live Performance and Procession of 'O'	\$8,000	\$0
Weave Youth & Community Services Ltd	Essential supplies for individuals and families in crisis	\$10,000	\$0
Total Q2	17	\$118,586	\$3,700
Total year to date	20	\$141,486	\$3,700

2. Value in kind grants

The tables below provide detail on the 9 grants approved under the Street banner sponsorship and Venue hire support grants and sponsorship programs during the quarter.

Table 2 – Q2 Street banner sponsorship

Organisation	Project		Value in kind*
Australian National Maritime Museum	Brickwrecks Sunken Ships in LEGO Bricks		\$7,800
Museum of Applied Arts and Sciences	Powerhouse Nowrouz 2023		\$7,800
Total Q2		2	\$15,600
Total year to date		3	\$23,400

* Figures are rounded to the nearest dollar

Table 3 – Q2 Venue hire support grants and sponsorship – landmark venues

Organisation	Project	Venue	Value in kind*
NSW Government Schools	End of Year Recognition Day, Paddington Public School	Paddington Town Hall	\$3,109
Public Education Foundation Ltd	Proudly Public!	Sydney Town Hall	\$8,150
The Australian & New Zealand Diocese of the Russian Orthodox Church Outside of Russia	Orthodoxy in Australia: Easter Concert of Choral Chants and Music	Sydney Town Hall	\$8,700
Total Q2		3	\$19,959
Total year to date		11	\$111,125

* Figures are rounded to the nearest dollar

Table 4 – Q2 Venue hire support grants and sponsorship – community venues

Organisation	Project	Venue	Value in kind*
Alcoholics Anonymous	Alcoholics Anonymous meeting	Redfern Town Hall	\$1,787
Augustine Fellowship (SLAA)	Newcomer meeting	Brown Street Community Hall	\$757
Narcotics Anonymous	Narcotics Anonymous Meeting	Brown Street Community Hall	\$1,218
Rainbow Pride Inc	Sydney World Pride Martial Arts Championships - LGBTI and Allies	KGV Recreation Centre	\$3,936
Total Q2	4		\$7,698
Total year to date	19		\$69,379

* Figures are rounded to the nearest dollar

Community facilities approved fee waiver requests – Quarter 2 2022/23

In a report adopted by Council on 27 June 2022, information was requested to track fee-waived and discounted community hire in 2022/23 to support the community to recover from the Covid-19 pandemic.

In the second quarter, 14 requests were approved for a Covid-19 fee waiver for community venue hire for local community groups. This includes 124.5 hours of use to the value of \$4,571.50.

Since 1 July, 36 requests have been approved for a Covid-19 fee waiver for community venue hire for local community groups. This includes 800.25 hours of use to the value of \$30,109.44.

The following provides details of approved fee waiver requests for the use of community facilities for the year to date.

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
11 Feb 2022	Redfern Community Centre	Redfern Community Centre – performance space	6	\$213.50
8 Jul 2022	Uniting Harris Community Centre	Ultimo Community Centre – indoor court	3	\$178.50
8 Jul 2022	First Nations Response	Redfern Community Centre – activity room	240	\$7,320.00
15 Jul 2022	Rotary Club of Sydney Cove	Abraham Mott Hall	6	\$252.00
20 Jul 2022	Pymont Ultimo Glebe Men’s Shed	Harrold Park Community Hall	5.25	\$187.69
22 Jul 2022	Tribal Warrior	Redfern Community Centre – performance space	5.5	\$167.75
22 Jul 2022	Millers Point Community Resident Action Group	Harry Jensen Community Centre	3	\$78.00

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
22 Jul 2022	Genius Productions	Sydney Town Hall		\$4,125
25 Jul 2022	Pymont Ultimo Glebe Men's Shed	Harold Park Community Hall	12	\$429.00
25 Jul 2022	Glebe Youth Service	Peter Forsyth Auditorium	5	\$157.50
28 Jul 2022	Millers Point Movement Association	Harry Jensen Centre	2.5	\$36.00
02 Aug 2022	U3A Book Club Glebe	Benledi Room	22	\$561.00
02 Aug 2022	Youth & Family Connect	Juanita Community Centre – community room 1	1	\$28.50
08 Aug 2022	Redfern Youth Connect	Redfern Community Centre – basement	126	\$3,843.00
09 Aug 2022	REDWatch	Redfern Community Centre – performance space	3	\$90.00
12 Aug 2022	Autistic Adults Peer Support Groups Sydney	Ultimo Community Centre – seminar room 1	8	\$420.00
14 Aug 2022	Friends of Ultimo Community Centre	Ultimo Community Centre – seminar room 2	1	\$26.25
14 Aug 2022	Friends of Ultimo	Ultimo Community Centre – Littlebridge Hall	3	\$208.50
24 Aug 2022	Millers Point Movement Association	Abraham Mott Hall	83	\$2,448.50
26 Aug 2022	Ultimo Village Voice	Ultimo Community Centre – seminar room 1	2	\$115.50

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
30 Aug 2022	Community card group	Glebe Town Hall – Southern Hall	114	\$4,075.50
08 Sep 2022	City North Men's Shed	Harry Jensen Centre	2.5	\$64.00
15 Sep 2022	Tribal Warrior	Redfern Community Centre – performance space	16	\$488.00
16 Sep 2022	Millers Point Community Resident Action Group	Harry Jensen Centre & Abraham Mott Hall	10	\$267.50
16 Sep 2022	Forest Lodge and Glebe action group	Glebe Town Hall – main hall	5	\$178.75
26 Sep 2022	Helping Hands	Harold Park Community Hall	5	\$297.50
11th Oct 2022	City North Men's Shed	Harry Jensen Centre	32.5	\$840.00
12 Oct 2022	Millers Point Movement Association	Abraham Mott Hall	20	\$860.25
12 Oct 2022	Kinchela Boys Home	Redfern Community Centre – performance space	20.5	\$625.25
31 Oct 2022	Plunkett Street Public School P&C Inc	Juanita Nielsen Community Centre – community hall, community room 1 and 2	4	\$277.00
2 Nov 2022	NSW Council for Civil Liberties	Tote Function room	4.5	\$177.00
2 Dec 2022	Millers Point Community Resident Action Group Rag	Harry Jensen Centre	3	\$219.00
12 Dec 2022	Sydney Quiet Queers	Cliff Noble Community Centre	2	\$52.00

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
13 Dec 2022	Millers Point Community Resident Action Group Rag	Harry Jensen Centre	3	\$78.00
15 Dec 2022	Glebe PCYC	Peter Forsyth Auditorium	5	\$163.00
15 Dec 2022	Mudgin-gal Aboriginal Corp	Redfern Community Centre	6	\$180.00
21 Dec 2022	Pymont Choir	Ultimo Community Centre – Littlebridge Hall	10	\$380.50
Total value			800.25	\$30,109.44

International Travel Expenditure – Quarter 2 2022/23

The following provides details of overseas travel by councillors, council staff or other persons representing the City of Sydney and overseas travel expenditure by the City

Councillor / council officer	Destination	Purpose	Period of travel	Division	Expenditure description	Amount (\$)
Lisa Colley Manager Cultural Strategy Strategy and Urban Analytics	Helsinki	World Cities Cultural Summit	October 2022	Strategic Development and Engagement	Airfares	\$2,583
					Accommodation	\$219
					Incidentals	\$326
Sasha Baroni Executive Manager, Creative City	Helsinki	World Cities Cultural Summit	October 2022	City Life	Airfares	\$6,506
					Accommodation	\$219
					Incidentals	\$76
Bridgit Smyth Executive Manager City Design and Public Art City Design	Helsinki	World Cities Cultural Summit	October 2022	Chief Operations Office	Airfares	\$5,514
					Accommodation	\$219
					Incidentals	\$2,943
Beck Dawson Chief Resilience Officer Resilient Sydney	Bangkok	Asia-Pacific X-Change	November / December 2022	Strategic Development and Engagement	Airfares*	\$0
					Accommodation*	\$0
					Incidentals	\$195
Kate Read Program Manager Resilient Sydney	Bangkok	Asia-Pacific X-Change	November / December 2022	Strategic Development and Engagement	Airfares	\$2,516
					Accommodation*	\$0
					Incidentals	\$288

Councillor / council officer	Destination	Purpose	Period of travel	Division	Expenditure description	Amount (\$)
Graham Jahn Director City Planning, Development and Transport	London	American Institute of Architects International Conference	September 2022	City Planning, Development and Transport	Airfares	\$8,243
					Accommodation	\$1,912
					Incidentals	\$2,116
Graham Jahn Director City Planning, Development and Transport	Venice	Biennale	October 2022	City Planning, Development and Transport	Airfares	\$421
					Accommodation	\$1,658
					Incidentals	\$1,333
Total						\$37,287

* Paid for by Resilient Cities Network

Property, land use and other matters approved under delegation – Quarter 2 2022/23

The following provides detail of property, land use and other matters approved under delegations to the CEO under paragraphs 13 and 14:

13. Approval to occupy and use public land (as defined in the Local Government Act 1993), crown land or any other land managed by Council in respect of approvals where:

- a) the rental or fee does not exceed \$500,000 pa
- b) the term does not exceed 5 years; and
- c) the term of any option does not exceed 5 years.

Table 13.1: During the period 1 October to 31 December 2022 the following leases were approved under delegation for public land under third party access agreement.

Licensee / tenant	Location	Term of Lease
Puch Construction & Building Pty Ltd	Victoria Barracks – 75B Oxford Street Paddington	03/01/2023 to 17/01/2023
Ark Trade Services Pty Ltd T/A Planned Group	5A Cumberland Street	05/12/2022 to 04/04/2023

Table 13.2: During the period 1 October to 31 December 2022 the following leases were approved under delegation for crown land.

Licensee / tenant	Location	Term of Lease
nil		

Table 13.3: During the period 1 October to 31 December 2022 the following leases were approved under delegation for community land.

Licensee / tenant	Location	Term of Lease
Dream Chanel	247 Paddington Town Hall	01/07/2023 to 30/04/2023
Wayside Chapel	4/4 Huntley Street, Alexandria	28/11/2022 to 28/11/2023

Table 13.4: During the period 1 October to 31 December 2022 the following leases were approved under delegation for commercial land.

Licensee / tenant	Location	Term of Lease
Intergen Property Partners Pty Ltd	Suite 303, Level 3, 343 George Street, Sydney	01/01/2023 to 31/12/2027 + 5 years
CPL International Pty Ltd	Suite 2.03B, Level 2, 309 Pitt Street, Sydney	01/10/2022 to 30/11/2025 + 3 years
West 1 Students Services Pty Ltd	Suite 803, Level 8, 307 Pitt Street, Sydney	01/12/2022 to 30/11/2024 + 2 years
Calibre Concepts Pty Ltd	Unit 7, 4 Huntley Street, Alexandria	01/07/2022 to 30/06/2024 + 2 years

14. Approval to occupy and use public land (as defined in the Local Government Act 1993), crown land or any other land managed by Council in respect of approvals:

- a) involving the erection of a hoarding for a period of up to 5 years and which conform to Council’s policy on hoardings; or
- b) relating to a temporary use of public land or crown land (including parks and open spaces) not exceeding 40 days; or
- c) for the use on footways for outdoor dining for a period of up to 7 years including options.

Table 14.1: During the period 1 October to 31 December 2022 the applications were approved under delegation for hoardings.

Applicant	Location	Term
NSW Design and Build – B/2021/425	70 Devonshire Street, Surry Hills	28/11/2022 to 20/02/2023
Growthbuilt Pty Ltd – B/2022/50	5010 Foley Street, Darlinghurst	07/12/2022 to 28/02/2023
Renascent Australia Pty Ltd – B/2022/56	2-26 Park Street, Sydney	11/11/2022 to 01/12/2022
Dallad (Developing The Future) – B/2022/83	10 James Street, Waterloo	01/11/2022 to 13/12/2022
Buildcorp Group Pty Ltd – B/2022/101	123 Pitt Street, Sydney	17/10/2022 to 30/09/2023
Structural Building Management – B/2022/139	88 King Street, Newtown	11/10/2022 to 20/12/2022
Nexlevel Projects Pty Ltd – B/2022/177	49 Henderson Road, Eveleigh	14/09/2022 to 05/10/2022
Heuvel Construction Pty Ltd – B/2022/180	4 Young Street, Redfern	12/09/2022 to 30/01/2023
CBS Builders Pty Ltd – B/2022/186	2-30 Lyons Road, Camperdown	12/09/2022 to 07/11/2022
FDC Fitout & Refurbishment (NSW) Pty Ltd – B/2022/187	64 Clarence Street, Sydney	04/12/2022 to 31/03/2023

Applicant	Location	Term
CJ Duncan Builders – B/2022/188	2-14 Kings Cross Road, Potts Point	27/09/2022 to 29/11/2022
Kane Constructions Pty Ltd – B/2022/190	17-31 Cowper Street, Glebe	27/10/2022 to 01/12/2022
Belmadar Pty Ltd – B/2022/195	79A John Street, Pyrmont	04/10/2022 to 31/03/2023
CPB Contractors – B/2022/196	175-183 Castlereagh Street, Sydney	26/08/2022 to 26/02/2023
Jones Lang Lasalle – B/2022/197	644 George Street, Sydney	07/11/2022 to 18/12/2022
RM Watson Pty Ltd – B/2022/200	418A Elizabeth Street, Surry Hills	10/10/2022 to 02/01/2023
Robertsons Painting & Decorating – B/2022/203	381-383 Liverpool Street, Darlinghurst	07/11/2022 to 26/12/2022
RM Watson Pty Ltd – B/2022/205	418A Elizabeth Street, Surry Hills	17/10/2022 to 09/01/2023
Marine & Civil Maintenance – B/2022/207	5010 Munn Street, Barangaroo	04/10/2022 to 16/12/2022
Ms Helen Tsoukaris – B/2022/208	5-15 Orwell Street, Potts Point	20/11/2022 to 10/12/2022
Metropolitan Demolitions Pty Ltd – B/2022/211	895-899 Bourke Street, Waterloo	28/11/2022 to 23/01/2023
Trescon Pty Ltd – B/2022/213	9-13 Brisbane Street, Surry Hills	01/12/2022 to 15/06/2023
Nicom Interiors Pty Ltd – B/2022/214	104 King Street, Sydney	17/10/2022 to 08/01/2023
Decode Sydney Pty Ltd – B/2022/216	139 York Street, Sydney	31/10/2022 to 28/11/2022
FJ Scoot Pty Ltd – B/2022/217	8-10 Marlborough Street, Surry Hills	17/10/2022 to 29/01/2023
Everytrade Building Services Pty Ltd – B/2022/221	97 Boundary Street, Darlinghurst	19/12/2022 to 11/03/2023

Applicant	Location	Term
HSN Construction Pty Ltd – B/2022/223	81 Foveaux Street, Surry Hills	02/11/2022 to 30/11/2022
Laing O'Rourke Australia – B/2022/225	20-28 Chalmers Street, Surry Hills	15/10/2022 to 14/10/2023
Integrated Tenancy Services – B/2022/226	2A Defries Avenue, Zetland	03/12/2022 to 17/12/2022
Just Tube Scaffolding – B/2022/227	199 Regent Street, Redfern	31/10/2022 to 26/12/2022
Waynes High Access – B/2022/230	6 Dalley Street, Sydney	29/12/2022 to 08/02/2023
Richard Crookes Constructions Pty Ltd – B/2022/231	194 Pitt Street, Sydney	16/01/2023 to 24/04/2023
Lendlease (Millers Point) Pty Ltd – B/2022/233	1005 Upper Fort Street, Millers Point	31/10/2022 to 01/05/2023
Inone Projects – B/2022/235	147-153 Castlereagh Street, Sydney	27/10/2022 to 23/11/2022
Built NSW Pty Ltd – B/2022/236	25 Martin Place, Sydney	31/10/2022 to 15/01/2023
The Walsh Group Construction – B/2022/240	479 South Dowling Street, Surry Hills	29/10/2022 to 15/04/2023
CLG Building Pty Ltd – B/2022/243	48 Regent Street, Redfern	04/10/2022 to 24/01/2023
Orwell Constructions – B/2022/244	29-41 Hutchinson Street, Surry Hills	07/11/2022 to 27/06/2023
Buildcorp – B/2022/245	123 Pitt Street, Sydney	10/01/2023 to 21/05/2023
Aesthetic Building & Facades – B/2022/247	3 Parramatta Road, Camperdown	28/11/2022 to 23/01/2023
Laing O'Rourke Australia – B/2022/248	20-28 Chalmers Street, Surry Hills	18/11/2022 to 03/03/2023
Sydney Trains – B/2022/250	5010 Eddy Avenue, Haymarket	18/11/2022 to 25/11/2022

Applicant	Location	Term
HVN Pty Ltd – B/2022/252	9-15 Danks Street, Waterloo	24/11/2022 to 22/12/2022
Horizon Habitats Pty Ltd – B/2022/254	40 Macleay Street, Elizabeth Bay	09/12/2022 to 30/06/2023
Andersal Pty Ltd – B/2022/256	109-133 Point Street, Pyrmont	09/01/2023 to 20/03/2023
Above All Solutions – B/2022/257	18-20 Darlinghurst Road, Potts Point	07/12/2022 to 26/04/2023
Paynter Dixon Remedial – B/2022/261	850 Bourke Street, Waterloo	15/12/2022 to 26/01/2023
Traditional Restoration Company Pty Ltd – B/2022/262	84-110 Castlereagh Street, Sydney	21/11/2022 to 29/01/2023
Lendlease Construction Pty Ltd– B/2022/263	8 Castlereagh Street, Sydney	08/12/2022 to 23/03/2023
Infinity Constructions Group Pty Ltd – B/2022/265	66 Bay Street, Ultimo	06/02/2023 to 30/06/2023
Lendlease – B/2022/271	37-51 Martin Place, Sydney	30/11/2022 to 27/12/2022
Maksim Potential – B/2022/277	552-554 Botany Road, Alexandria	15/01/2023 to 29/01/2023
Sydbuilt Projects Pty Ltd – B/2022/278	1 Copeland Avenue, Newtown	09/01/2023 to 03/04/2023
FDC Constructions (NSW) Pty Ltd – B/2022/281	43-51 Cowper Wharf Roadway, Woolloomooloo	16/01/2023 to 27/03/2023

Table 14.2: During the period 1 October to 31 December 2022 the following leases were approved under delegation for public land or crown land not exceeding 40 days.

Licensee / tenant	Location	Term of Lease
King Hoists	Beare Park	11/11/2022 to 12/11/2022
Geotech – Sydney Trains	Hyde Park	10/12/2022 to 11/12/2022
Lend Lease	Upper Fort St, Observatory Hill	09/01/2023 to 28/01/2023

Table 14.3: During the period 1 October to 31 December 2022 the following leases were approved under delegation for use on footways*.

Licensee / tenant	Location	Term of Lease
Forest Lodge Hotel RR	Reallocated roadway – 11 Arundel Street	27/09/2022 to 30/06/2023
Chester White Cured Diner	Reallocated roadway – 3 Orwell Street	27/09/2022 to 30/06/2023
Kandy Luxe	Footway – adjoining 114-126 Bourke Street	28/09/2022 to 30/06/2023
Sticky Fingers	Reallocated roadway – 23 Pelican Street	28/09/2022 to 30/06/2023
Despana RR	Reallocated roadway – adjoining 101 Glebe Point Road	26/09/2022 to 30/06/2023
Souks Mediterranean Street Food	Reallocated roadway – 190 Harris Street	28/09/2022 to 30/06/2023
Thai Power Restaurant	Footway – adjoining 130-136 Victoria Street	30/09/2022 to 30/09/2027
Elizabeth Bay Cafe	Footway – adjoining 43-47A Elizabeth Bay Road	29/09/2022 to 29/09/2027

Licensee / tenant	Location	Term of Lease
Chinese Noodle House	Footway – adjoining 8 Quay Street – 2nd consent	26/09/2022 to 26/09/2024
Funkatello	Footway – adjoining 80 Stanley Street	27/09/2022 to 27/09/2023
Tudor Hotel	Footway – adjoining 90 Pitt Street	26/09/2022 to 26/09/2024
Verde Restaurant	Footway – adjoining 115-117 Riley Street	26/09/2022 to 26/09/2027
Grecos Cafe	Footway – adjoining 273-279 Sussex Street	21/09/2022 to 21/09/2023
Urban Distillery	Footway – adjoining 5 McCauley Street	30/09/2022 to 30/04/2023
Hustle and Flow Bar	Footway – adjoining 105 Regent Street	6/09/2022 to 6/9/2023
Lord Roberts Hotel	Reallocated roadway – 64 Stanley Street	14/09/2022 to 30/04/2023
Hannibal's Restaurant RR	Reallocated roadway – adjoining 95-97 Glebe Point Road	26/09/2022 to 30/04/2023
Brix Distillers	Reallocated roadway – adjoining 91 Glebe Point Road	26/09/2022 to 30/04/2023
Nomad	Reallocated roadway – 16-28 Forster Street	27/09/2022 to 30/04/2023
Imperial Hotel	Reallocated roadway – adjoining 35-37 Erskineville Road	27/09/2022 to 30/04/2023
Humble Bakery	Reallocated roadway – 50 Holt Street	26/09/2022 to 30/04/2023
Porteno	Reallocated roadway – 50 Holt Street	26/09/2022 to 30/04/2023
Bastardo RR	Reallocated roadway – 50 Holt Street	23/09/2022 to 30/04/2023
Lucio Pizzeria / Il Falcone	Reallocated roadway – 2 Defries Ave	25/08/2022 to 30/04/2023
Dominos Redfern	Reallocated roadway – 154 Redfern Street	5/10/2022 to 30/04/2023

Licensee / tenant	Location	Term of Lease
La Coppola Woodfired Pizza	Reallocated roadway – 152 Redfern Street	5/10/2022 to 30/04/2023
Lord Wolseley Hotel	Reallocated roadway – 265 Bulwara Road	5/10/2022 to 30/04/2023
Woolpack Hotel	Reallocated roadway – adjoining 229 Chalmers Street	7/10/2022 to 30/04/2023
Surry Hills Hotel	Footway – adjoining 198-200 Elizabeth Street	6/10/2022 to 6/10/2024
Redfern Surf Club	Footway – adjoining 60 Botany Road	6/10/2022 to 6/10/2023
Samirs Indian Kitchen	Footway – adjoining 662 Crown Street	10/10/2022 to 10/10/2025
Hotel Harry RR	Reallocated roadway – 40-44 Wentworth Avenue	7/10/2022 to 30/04/2025
Ricos Tacos	Footway – adjoining 15 Meagher Street	12/10/2022 to 4/11/2026
Chaco Ramen	Footway – adjoining 238 Crown Street	5/10/2022 to 6/10/2023
Toxteth Hotel	Footway – adjoining 345 Glebe Point Road	4/10/2022 to 4/10/2023
SETA Sydney	Footway – adjoining 11 Barrack Street	11/10/2022 to 29/10/2022
Kent Street Fare	Footway – adjoining 339-347 Kent Street	11/10/2022 to 11/10/2024
Bang Tang	Footway – adjoining 5-15 Orwell Street	11/10/2022 to 11/10/2023
Flave	Footway – adjoining 70 Stanley Street	18/10/2022 to 18/10/2023
Red Bird Chinese	Footway – adjoining 95-99 Redfern Street	25/10/2022 to 25/10/2023
Starbucks	Footway – adjoining 11-17 York Street	25/10/2022 to 25/10/2027
Quick Brown Fox Eatery	Footway – adjoining 22 Union Street	24/10/2022 to 24/10/2024

Licensee / tenant	Location	Term of Lease
Naked Brew	Footway – adjoining 110 Swanson Street	26/10/2022 to 26/10/2027
Vermuteria	Footway – adjoining 69-77 Bayswater Road	19/10/2022 to 19/10/2027
Cafe Fredas	Footway – adjoining 191-195 Oxford Street	20/10/2022 to 20/10/2023
The Resch House Hotel	Footway – adjoining 557-559 George Street	3/11/2022 to 3/11/2023
Tokki	Footway – adjoining 44A Foveaux Street	1/11/2022 to 1/11/2024
Veriu Green Square	Footway – adjoining 18 O'Riordan Street	1/11/2022 to 1/11/2023
Copains	Footway – adjoining 67 Albion Street	1/11/2022 to 1/11/2023
Soho Espresso CBD	Footway – adjoining 173-179 Pitt Street	3/11/2022 to 3/11/2027
Kura Dining	Footway – adjoining 141 Harris Street	4/11/2022 to 4/11/2023
Grilld	Footway – adjoining 241-247 Crown Street	4/11/2022 to 4/11/2027
Fat Thaiger	Footway – adjoining 737-739 George Street	4/11/2022 to 30/06/2023
Alexandria Seafood	Footway – adjoining 196-198 Mitchell Road	4/11/2022 to 7/11/2027
Made In Italy	Footway – adjoining 362 Mitchell Road	4/11/2022 to 8/11/2027
Bar Conte RR	Reallocated roadway – 340 Riley Street	3/11/2022 to 30/04/2023
Eggshell Cafe	Footway – adjoining 187-191 Macquarie Street	8/11/2022 to 8/11/2027
Beirut Falafel	Footway – adjoining 254 Abercrombie Street	9/11/2022 to 9/11/2027
Small Talk Bar and Kitchen	Footway – adjoining 1 John Street	9/11/2022 to 9/11/2027

Licensee / tenant	Location	Term of Lease
The Flynn	Footway – adjoining 2 Bligh Street	7/11/2022 to 7/11/2023
Chongqing Street Noodles	Footway – adjoining 10-18 Gadigal Avenue	11/11/2022 to 11/11/2024
Nutie Cafe	Reallocated roadway – 42-44 Holt Street	23/09/2022 to 30/04/2023
Cafe Portman	Footway – adjoining 2 Portman Street	14/11/2022 to 14/11/2027
Cafe 424	Footway – adjoining 424-426 Harris Street	14/11/2022 to 14/11/2024
Friend in Hand Hotel	Reallocated roadway – 58 Cowper Street	29/09/2022 to 30/04/2023
East Village Sydney	Footway – adjoining 234-236 Palmer Street	29/09/2022 to 30/04/2023
The Carrington RR	Reallocated roadway – 563-565 Bourke Street	21/09/2022 to 30/04/2023
Argyle Bar	Footway – adjoining 1-7 Argyle Place	16/11/2022 to 16/11/2023
Hannibal's Restaurant RR	Reallocated roadway – adjoining 95-97 Glebe Point Road	26/09/2022 to 30/04/2023
Little Momo	Footway – adjoining 398-402 King Street	17/11/2022 to 17/11/2027
The Italian Style Pizza Pasta	Footway – adjoining 46 Harris Street	11/11/2022 to 11/11/2023
The Laneways	Footway – adjoining 74-84 Union Street	17/11/2022 to 17/11/2023
Masala Theory	Reallocated roadway – 545 Crown Street	5/09/2022 to 30/04/2023
The Charleston Bar & Kitchen RR	Reallocated roadway – adjoining 199 Glebe Point Road	28/09/2022 to 30/04/2023
Jane	Footway – adjoining 478 Bourke Street	18/11/2022 to 26/07/2025
The Republic Hotel	Footway – adjoining 69-73 Pitt Street	17/11/2022 to 17/11/2027

Licensee / tenant	Location	Term of Lease
Bloodwood Restaurant and Bar	Footway – adjoining 416 King Street	16/11/2022 to 16/11/2023
Kelapa Sydney Cafe	Footway – adjoining 127-139 Macleay Street	17/11/2022 to 17/11/2027
The Noble Hops	Footway – adjoining 125 Redfern Street – 1st consent	21/11/2022 to 21/11/2024
The Noble Hops	Reallocated roadway – adjoining 125 Redfern Street – 2nd consent	21/11/2022 to 30/04/2023
Bank Hotel	Footway – adjoining 324 King Street	21/11/2022 to 21/11/2024
Cambodge Cafe	Footway – adjoining 281-285 Parramatta Road	21/11/2022 to 21/11/2025
The Italian Style Pizza Pasta	Reallocated roadway – 46 Harris Street	22/11/2022 to 30/04/2023
Great Southern Hotel	Footway – adjoining 715-723 George Street	22/11/2022 to 30/06/2023
Wagyu Square	Footway – adjoining 10-18 Gadigal Ave	23/11/2022 to 23/11/2025
House Bar Bistro	Footway – adjoining 54-64 Kellett Street	24/11/2022 to 24/11/2024
Good Ways Deli	Footway – adjoining 81 Buckland Street	23/11/2022 to 23/11/2023
New Britannia	Footway – adjoining 103 Cleveland Street	24/11/2022 to 25/11/2023
Bar Conte RR	Reallocated roadway – 340 Riley Street	23/11/2022 to 30/04/2023
Bar Conte	Footway – adjoining 340 Riley Street	25/11/2022 to 25/11/2023
The Mashawi Spot	Footway – adjoining 281-285 Parramatta Road	28/11/2022 to 28/11/2027
Calico Cafe	Footway – adjoining 146 Abercrombie Street	29/11/2022 to 29/11/2025

Licensee / tenant	Location	Term of Lease
Baja Cantina	Footway – adjoining 43-45 Glebe Point Road	24/11/2022 to 24/11/2027
New Hampton Hotel	Footway – adjoining 9-11 Bayswater Road	30/11/2022 to 30/11/2023
Coffee Cart - Agro Beans	Footway – adjoining 56-58 York Street	14/10/2022 to 30/06/2023
Pinos Vino e Cucina	Footway – adjoining 199 Lawrence Street	5/12/2022 to 5/12/2023
Gins Lane	Footway – adjoining 12 Kensington Street	6/12/2022 to 6/12/2027
Laneway Dumplings and Momo	Footway – adjoining 84-86 Mary Street	1/12/2022 to 30/04/2023
Lukumades Chippendale	Footway – adjoining 2 Central Park Avenue	7/12/2022 to 7/06/2026
Kings Cross Hotel	Footway – adjoining 244-246 William Street	7/12/2022 to 7/12/2024
Viet Streetfood	Footway – adjoining 12 Kensington Street	7/12/2022 to 7/12/2027
Revy Food and Wine	Footway – adjoining 34 Pirrama Road	6/12/2022 to 6/12/2024
The Flynn	Footway – adjoining 2 Bligh Street	7/12/2022 to 7/12/2023
Mr Chaixi	Footway – adjoining 644 George Street	12/12/2022 to 12/12/2027
Edition Roasters	Footway – adjoining 197 Pitt Street	14/12/2022 to 30/06/2023
Nomidokoro Indigo	Footway – adjoining 393 Liverpool Street	16/12/2022 to 16/12/2023
Nth Degree Cafe	Footway – adjoining 219-227 Elizabeth Street	8/12/2022 to 8/12/2023
Wholegreen Bakery	Reallocated roadway – 25-27 McCauley Street	14/12/2022 to 30/04/2023
The Art Centre of Sydney	Footway – adjoining 259 Victoria Street	19/12/2022 to 19/12/2025

Licensee / tenant	Location	Term of Lease
Lil Darlin	Footway – adjoining 420-422 Elizabeth Street	14/12/2022 to 30/06/2023

* includes approvals to lease footways under paragraph 13

Contract Order Details - Quarter 2 - October to December 2022

New contracts approved within the Quarter over \$50,000 and yet to be fully performed

	Order Date	Order Amount	Outstanding Amount
Supplier: 32 Hundred Lighting Pty Ltd			
PU260333	1 November 2022	\$246,840.00	\$148,104.00
Sydney New Year's Eve 2022 - Lighting services			
Supplier: Addisons			
PU261156	7 December 2022	\$99,000.00	\$85,613.00
1	Legal Fees - Property		
2	Disbursement Fees		
Supplier: A E Smith & Son			
PU260183	25 October 2022	\$907,353.79	\$847,285.26
1	Town Hall Trigeneration - Operation and maintenance		
Supplier: ARA Security Services Pty Ltd			
PU260298	1 November 2022	\$131,017.43	\$101,196.41
Integriti Alarm system upgrade - various locations			
Supplier: Art of Communicating			
PU259865	7 October 2022	\$80,850.00	\$80,850.00
1	Provision of Communication Skills Training Courses include:- Interpersonal Skills, Minute Taking, Running Effective Meetings/Virtual Meetings		
Supplier: Ausgrid			
PU260374	3 November 2022	\$533,500.00	\$312,607.15
1	FY23 Ausgrid duct rental charges payable under clause 14.1 of the existing Smartpole Sale Agreement between the City and Ausgrid		
Supplier: Aurora Information Technology Pty Ltd			
PU261379	16 December 2022	\$90,529.01	\$90,529.01
1	Annual Licence, Support & Hosting of Aurora LMS for 76 Licences (96-171) for period 1/1/2023 - 31/12/2023. as per quote		
2	Annual Licence, Support & Hosting of Aurora LMS for 42 Licences (172-213) for period 1/1/2023 - 31/12/2023 as per quote		
Supplier: Aust Concert & Entertainment Security			
PU260470	7 November 2022	\$62,554.16	\$62,554.16
1	Security services - at Martin Place Christmas tree from 6am 21 Nov 2022 to 11pm 1 Jan 2023		
PU261515	28 December 2022	\$146,898.73	\$146,898.73
Sydney New Year's Eve 2022 - security services for various locations			
Supplier: Australian Data Storage Pty Ltd			
PU261461	22 December 2022	\$59,400.00	\$59,400.00
1	Digitisation Services - Digitisation of archival albums and photographs until 30/06/2025		
Supplier: Australian General Practice Accreditation Ltd			
PU260957	29 November 2022	\$60,885.00	\$60,885.00
1	Aboriginal and Torres Strait Islander Cultural Awareness and Competency. Initial term of 3 years from 2022-2024		

	Order Date	Order Amount	Outstanding Amount
Supplier: Bikewise Australia Co-Operative Ltd			
PU260677	16 November 2022	\$62,291.00	\$24,670.45
1	Cycling courses for 2022 New PO - trading under different entity (refer to PU254862)		
PU261413	20 December 2022	\$551,745.16	\$551,745.16
1	Delivery of Cycling Courses 2023-2025		
Supplier: Built Environment Collective Pty Ltd			
PU261223	9 December 2022	\$56,100.00	\$56,100.00
1	ABC Pool - structural review of existing data		
2	ABC Pool - specifications (design)		
3	ABC Pool - Request for Tender assessment		
4	ABC Pool - Constuction stage services		
Supplier: Carriageworks Ltd			
PU261187	8 December 2022	\$90,860.00	\$90,860.00
1	Art & About - Carriageworks - staged payments		
Supplier: Cato Logistics Pty Ltd			
PU261509	28 December 2022	\$230,918.99	\$230,918.99
	Sydney New Year's Eve 2022 - traffic control services for various locations		
Supplier: Clayton Utz			
PU261376	16 December 2022	\$61,050.00	\$53,665.07
1	Legal services - property		
Supplier: C.M GLYNN-BRAUN & D GOLDING			
PU259848	7 October 2022	\$134,200.00	\$81,400.00
	Sydney New Year's Eve 2022 - Calling Country Creative production services		
Supplier: Coates Hire			
PU261462	22 December 2022	\$139,653.80	\$139,653.80
1	Sydney New Year's Eve 2022 - fencing and barrier lump sum as per contract		
PU261508	28 December 2022	\$93,112.05	\$93,112.05
	Sydney New Year'e Eve 2022 - provision of site sheds and toilets for various locations		
Supplier: Complete Urban Solutions			
PU260865	24 November 2022	\$335,467.00	\$332,541.00
	Head Design Consultancy for the design of the Rosebery Quietway		
Supplier: Content Security Pty Ltd			
PU259857	7 October 2022	\$99,000.00	\$99,000.00
1	Cyber Security Penetration Testing for the period of 1/7/2022 - 30/6/2023		
Supplier: Diligent Board Services Australia Pty Ltd			
PU261470	22 December 2022	\$73,730.30	\$73,730.30
1	Diligent Boards Services renewal from 31/01/2023 - 30/01/2024		

	Order Date	Order Amount	Outstanding Amount
Supplier: DPLR Pty Ltd			
PU260728	17 November 2022	\$679,211.50	\$407,726.90
Construction, installation and deinstallation of 12 illuminated plinths for Sydney Lunar Festival			
Supplier: Enhance Entertainment			
PU260652	15 November 2022	\$313,500.00	\$94,050.00
Sydney Christmas 2022 - entertainment services			
Supplier: Enigma Indigenous Peoples Pty Ltd			
PU260162	25 October 2022	\$100,360.70	\$100,360.70
Supply and install PaperCut print management software			
Supplier: EventSound Pty Ltd			
PU260805	22 November 2022	\$198,440.00	\$25,960.00
Provision of audio for Sydney Christmas 2022			
Supplier: Frame Set & Match Pty Ltd			
PU259923	12 October 2022	\$132,000.00	\$52,800.00
Sydney New Year's Eve 2022 - pylon projection content			
Supplier: Glaeba (02) Pty Ltd			
PU259792	5 October 2022	\$61,952.00	\$46,288.00
1	Environmental Consultancy Services - Sydney Park former Nursery Depot site.		
2	VO1: Locate Transgrid cable administrative works required to establish a zone of no-works around the existing Transgrid cable running between the existing building and road		
Supplier: GML Heritage Pty Ltd			
PU260538	9 November 2022	\$68,860.00	\$55,088.00
1	Haymarket Chinatown Gates - Heritage Study and Conservation schedule of works		
Supplier: Gorilla Constructions Pty Ltd			
PU261449	21 December 2022	\$332,200.00	\$199,320.00
Sydney Lunar Festival - construction, installation and deinstallation of rabbit lanterns			
Supplier: GRC Hydro Pty Ltd			
PU260592	11 November 2022	\$64,900.00	\$35,860.00
1	Blackwattle Bay Catchment flood modelling services		
Supplier: Green Options			
PU259917	12 October 2022	\$220,563.08	\$220,563.08
1	Ernest Wright Playground renewal - 24 Hordern St Newtown- design as per schedule of rates		
PU260458	7 November 2022	\$70,916.23	\$70,916.23
1	Returfing works - Joynton Park Zetland returfing works - Joynton Park Zetland. As per agreed scope in project assessment under SOR contract 1896 part A minor landscape works		
PU261025	1 December 2022	\$349,388.68	\$349,388.68
1	Contract 1896 Part A - Prince Alfred Park - post event turf rectification		

	Order Date	Order Amount	Outstanding Amount
Supplier: Hub Australasia Pty Ltd			
PU261091	5 December 2022	\$76,153.00	\$76,153.00
1	Rectification of pedestrian and road lighting along the George Street light rail corridor		
PU261440	21 December 2022	\$324,846.50	\$260,013.85
1	Annual storage charge for Star Lights Annual storage charge for Star Lights		
2	Maintenance charges for Beacon/Star/CMS maintenance		
Supplier: Infor Global Solutions (ANZ) Pty Ltd			
PU260813	22 November 2022	\$75,114.72	\$75,114.72
1	Pathway Core - external connector DPIE PWY-CR-34 (Authorised Function). Total license fee		
2	Pathway Core - External Connector DPIE PWY-CR-34 (Authorised Function). Additional annual maintenance & support fee		
Supplier: Kelly Slessor			
PU261184	8 December 2022	\$50,000.00	\$39,000.00
1	Curator/host/delivery services for the Business Recovery Series (Reboot Webinar Series)		
2	Program delivery (hosting, copywriting, software costs).		
3	Speakers and MC fees		
4	Technical support		
Supplier: Kinship Digital Pty Ltd			
PU260527	9 November 2022	\$146,202.10	\$0.22
	Supply of social media platform - year 1 license fees		
Supplier: Kronos Australia			
PU261329	14 December 2022	\$58,384.25	\$58,384.25
1	Workforce Management System - software supports Services renewal 30 January 2023 - 29 January 2024		
Supplier: Liftronic Pty Ltd			
PU261480	23 December 2022	\$1,622,124.90	\$1,622,124.90
	Lift upgrade/replacement at Corporation Building, Alexandria Town Hall, Redfern Town Hall, Waterloo Library and Pittsway Arcade		
Supplier: Lisa Karen Williams			
PU261273	13 December 2022	\$277,137.75	\$277,137.75
	Staff training - Aboriginal and Torres Strait Islander Cultural Awareness and Competency		
Supplier: Mack Civil Pty Ltd			
PU260823	23 November 2022	\$388,568.40	\$352,774.84
	Site drainage and turfing works - former stoneyard depot, 201 Euston Road, Alexandria		
PU261473	22 December 2022	\$895,941.41	\$709,126.66
1	Huntley St and Mitchell Rd cycleway construction		
Supplier: Marine and Civil Maintenance Pty Ltd			
PU259847	6 October 2022	\$149,446.86	\$149,446.86
1	Chelsea St heritage sandstone wall remediation works		
2	Chelsea St Playground heritage sandstone wall remediation works - work permits and fees		
3	Additional Works No.1 - site security arrangements over the Christmas break - was not a part of the agreed program		

		Order Date	Order Amount	Outstanding Amount
PU260287		31 October 2022	\$75,584.30	\$42,660.75
1	Glebe War Memorial Stairs conservation			

Supplier: Matrix Traffic and Transport Data Pty Ltd

PU260744		18 November 2022	\$98,118.90	\$50,021.40
1	Pedestrian Count October 2022 and March 2023			

Supplier: Maxam & Co Pty Ltd

PU260499		8 November 2022	\$995,721.23	\$995,721.23
1	City Recital Hall front of house upgrade stage 1 (bathrooms and digital poster screens)			

PU261233		12 December 2022	\$164,226.68	\$164,226.68
1	City Recital Hall Green Room upgrade including kitchenette, lighting, curtains and painting			

Supplier: McCulloch & Buggy Solicitors

PU260139		24 October 2022	\$50,000.00	\$50,000.00
	Legal Services - slip and fall incident			

Supplier: New Zealand Micrographic Services Ltd

PU261186		8 December 2022	\$238,059.84	\$125,147.57
	Recollect product - Online Community Engagement and Collection Management Software- 2 years subscription			

Supplier: Optus Billing Services Pty Ltd

PU259964		14 October 2022	\$858,070.90	\$792,188.35
	Managed Security Services Provider - Optus Networks			

Supplier: Our Community Pty Ltd

PU260206		26 October 2022	\$97,500.00	\$65,000.00
1	Licence and admin support for Smarty Grants. Subscription period from 13/11/2022 for 3 years			

Supplier: Outcomex Pty Ltd

PU259963		14 October 2022	\$701,429.25	\$650,984.75
1	Skype for Business migration to MS Teams Solution - design, implementation services, hardware and project management. As per submission for RFQ			

Supplier: The P A People

PU260664		16 November 2022	\$174,130.00	\$174,130.00
	Data and Communications Services for 2022 - 2024 Sydney New Year's Eve			

Supplier: Performance at Work Pty Ltd

PU259864		7 October 2022	\$136,290.00	\$136,290.00
1	Communication Skills Training courses include - facilitation / virtual facilitation skills, influencing and negotiation skills, emotional intelligence, resolving conflict, business writing			

Supplier: Peter Warren Automotive Pty Ltd

PU261299		14 December 2022	\$52,870.78	\$52,870.78
1	New vehicle replacing C514			
2	Registration cost for new vehicle			

PU261301		14 December 2022	\$52,870.78	\$52,870.78
1	New vehicle replacing C515			
2	Registration cost			

		Order Date	Order Amount	Outstanding Amount
PU261302		14 December 2022	\$52,870.78	\$52,870.78
1	New vehicle replacing c516			
2	Registration cost for new vehicle			
PU261303		14 December 2022	\$52,870.78	\$52,870.78
1	New vehicle replacing C519			
2	Registration cost for new vehicle			
PU261304		14 December 2022	\$52,870.78	\$52,870.78
1	New vehicle replacing c520			
2	Registration cost for new vehicle			
PU261306		14 December 2022	\$52,870.78	\$52,870.78
1	New vehicle replacing C521			
2	Registration cost for new vehicle			
PU261307		14 December 2022	\$52,870.78	\$52,870.78
1	New vehicle			
2	Registration cost for new vehicle			

Supplier: Peter Karl Brueck

PU261384		17 December 2022	\$137,781.60	\$137,781.60
	Contract T-2021-653 Irrigation condition inspections - Year 1			

Supplier: Polaris Marine Pty Ltd

PU260618		14 November 2022	\$400,054.60	\$400,054.60
1	Barges and tugs for Sydney New Year's Eve - lump sum amount less Navy barge reduction (x2), on completion of deliverables as per contract variation			

Supplier: Pure Magic International Business Solutions Pty Ltd

PU260727		17 November 2022	\$53,130.00	\$48,702.50
1	Provide Presentation Skills/Virtual Presentation Skills Workshops			

Supplier: QMS Media Pty Ltd

PU261280		13 December 2022	\$200,000.00	\$200,000.00
1	The Street Furniture & Outdoor Media contract 3393 and variation dated 18th October 2022 specifics that CoS are to pay QMS for any future installations, removals, relocations and storage of Street Furniture assets in accordance with schedule B11 - SOR's or approved quotation if required			

PU261281		13 December 2022	\$200,000.00	\$200,000.00
1	The Street Furniture & Outdoor Media contract 3393 and variation dated 18th October 2022 specifics that any City owned Street Furniture assets provided to QMS after the variation date CoS are to pay QMS future management, maintenance and repairs in accordance with schedule B11 - SOR			

Supplier: Quality Management & Constructions Pty Ltd

PU260019		17 October 2022	\$167,991.08	\$167,991.08
1	Newcombe Street - public domain completion works - pavements, kerb & gutter, Asphalt, line-marking			

PU260532		9 November 2022	\$132,952.48	\$11,225.33
1	Hyde Park South temp lights			

PU260547		10 November 2022	\$111,774.64	\$111,774.64
1	Reinstate Batch 2307 as per quote reinstate			
2	Betterment - Jemena HP Gas Spotter			

		Order Date	Order Amount	Outstanding Amount
PU260662		16 November 2022	\$55,781.39	\$55,781.39
1	Reinstate CWO 47342 as per quote reinstate			
2	Betterment - Jemena HP Gas Spotter			
PU260672		16 November 2022	\$111,308.19	\$92,823.87
1	Reinstate Batch 2317 as per quote			
2	Betterment - Jemena HP Gas Spotter			
PU260850		23 November 2022	\$234,661.08	\$234,661.08
1	Prince Alfred Park - pathways widening; entries upgrade on Cleveland Street and Chalmers Street. Engagement based on quotation under SOR Contract B 1840			
PU260903		28 November 2022	\$53,153.75	\$53,153.75
1	Parramatta Road & Missenden Road, Camperdown			
PU261242		12 December 2022	\$91,697.30	\$91,697.30
1	Hyde Park temp lighting previous order PU251803 accidentally cancelled			
PU261436		21 December 2022	\$90,504.91	\$90,504.91
1	Reinstate CWO 40839 as per quote			
2	Betterment - Jemena HP Gas Spotter			
PU261437		21 December 2022	\$59,440.79	\$59,440.79
1	Reinstate Batch 2321 as per quote reinstate Batch 2321 as per quote			
2	Betterment - Jemena HP Gas Spotter			
PU261439		21 December 2022	\$167,302.78	\$167,302.78
1	Reinstate Batch 2318 as per quote reinstate			
2	Betterment - Jemena HP Gas Spotter			
PU261467		22 December 2022	\$50,165.61	\$50,165.61
1	Reinstate Batch 2319 as per quote reinstate			
2	Betterment - Jemena HP Gas Spotter			

Supplier: Regal Innovations Pty Ltd

PU260390		3 November 2022	\$3,786,310.00	\$3,786,310.00
1	Sydney Park - frontage landscape upgrade & wetlands amenities building			
2	Treatment of contaminated material provisional sum item No. 1			
3	Wayfinding signage provisional item No. 2			
PU260571		10 November 2022	\$7,572,268.00	\$7,522,988.00
1	Lump sum engagement of the head contractor for the construction of Wimbo Park, Surry Hills			
2	Provisional sum 01 electrical works to private residences, including make good			
3	Provisional sum 02 hammering down and removal of existing piles of basement wall			
4	Provisional sum 03 landscape treatment on southern and northern side of the western end of light rail tracks			

Supplier: Reino International Pty Ltd

PU261134		6 December 2022	\$176,000.00	\$176,000.00
1	TX Meters credit card trans Dec 22-Jun 23 new contract ID 3878			
PU261136		6 December 2022	\$66,000.00	\$66,000.00
1	TX Meters ticket rolls (Dec 22-Jun 23) new contract ID3878			

		Order Date	Order Amount	Outstanding Amount
PU261137		6 December 2022	\$71,500.00	\$71,500.00
1	TX Meters work instructions Dec 22-Jun 23 new contract ID 3878.			
PU261144		7 December 2022	\$2,145,000.00	\$2,145,000.00
1	TX Meters maintenance fees (Dec 22-Jun 23) Contract ID 3878			
Supplier: RJC Group Pty Ltd				
PU261456		22 December 2022	\$401,219.09	\$401,219.09
	Conservation works to the Frazer, Trough & Tobruk Memorials			
Supplier: Schiavello Construction (NSW) Pty Ltd				
PU260264		28 October 2022	\$1,084,751.58	\$909,609.58
1	Undertake the speculative fit-out at 343 George Street, Sydney			
Supplier: SmartOSC Australia Pty Ltd				
PU261194		8 December 2022	\$209,440.00	\$209,440.00
1	Senior developers and test analyst for the Social Media Platform Project			
2	Senior developers and test analyst for the Community Engagement System Project			
Supplier: Specialised Pavement Services Pty Ltd				
PU260192		26 October 2022	\$94,078.00	\$83,012.00
1	Hire of 1x MacDonald Johnston CN201 for 6 months			
2	Delivery to Ultimo from Brisbane			
3	Collection and return to Brisbane			
4	Repairs for City/Driver at fault repairs			
Supplier: Standards Australia				
PU260015		17 October 2022	\$65,131.26	\$63,000.00
1	AS Contracts copyright licence fee - contract standards. AS 4000-4949 - standards - start date: 21/06/2022; end date: 20/06/2023			
2	AS Contracts copyright royalties fee for usage of AS 4000-4949 contracts for 2022-23			
Supplier: Strata Plan 72040				
PU259941		13 October 2022	\$118,800.00	\$88,225.30
1	Cladding supply agreement with Owners Corporation, Strata Plan 72040, for contribution to replacement of non-compliant cladding at 437-439 Bourke Street Surry Hills in proportion with the City's stratum ownership (basement and ground floor)			
Supplier: Sydney Civil Pty Ltd				
PU259889		10 October 2022	\$238,228.57	\$73,532.32
1	Maintenance works - LGA wide - FY23 maintenance works batch 6/footway			
PU259894		10 October 2022	\$92,099.21	\$16,997.31
1	Maintenance works - LGA wide - FY23 maintenance works batch 6/footway			
PU260211		26 October 2022	\$517,000.00	\$517,000.00
1	2022/23 Water quality infrastructure 2022/23			
PU260216		27 October 2022	\$467,500.00	\$467,500.00
1	2022/23 Cycling safety works and bike 2022/23			
PU260217		27 October 2022	\$443,520.00	\$443,520.00
1	2022/23 Survey mark renewal program			

		Order Date	Order Amount	Outstanding Amount
PU260218		27 October 2022	\$115,500.00	\$80,062.95
1	2022/23 City centre pedestrian 2022/23			
PU260236		27 October 2022	\$1,101,710.28	\$888,493.76
1	FY22/23 C30075 Crown St design annual purchase order			
PU260238		28 October 2022	\$187,592.44	\$135,811.27
1	Maintenance works - LGA wide - FY23 maintenance works batch 6/ Erskineville Road			
PU260533		9 November 2022	\$169,951.32	\$60,713.93
1	Maintenance works - LGA wide - FY23 program of works - maintenance works - Oxford Street, Darlinghurst. Paver replacement program			
PU260537		9 November 2022	\$183,896.57	\$39,685.08
1	Maintenance works - LGA wide - FY23 Infrastructure Maintenance Projects - Road works -O'Connell and Hunter Streets, Sydney			
PU260548		10 November 2022	\$388,956.48	\$133,633.12
1	Infrastructure Maintenance Jobs FY23 maintenance works batch 5. Location - across LGA			
PU260549		10 November 2022	\$167,828.10	\$65,846.55
1	Maintenance works - LGA wide - FY23 program of works - Darlinghurst Road, Darlinghurst. Paving and line marking			
PU260904		28 November 2022	\$84,221.50	\$84,221.50
1	Maintenance works - LGA wide - FY23 program of works - Pitt Street Mall, Sydney. Paver replacement program			
PU261065		1 December 2022	\$562,157.78	\$562,157.78
1	Barlow St - design & construction - Urban Forest and Pedestrianisation - quote dated 21 November 2023			
PU261471		22 December 2022	\$1,593,081.60	\$1,593,081.60
1	Maintenance works - LGA wide - FY23 - clean & seal program. Across LGA contract 22/23			

Supplier: Sydney Water Corporation

PU260515		9 November 2022	\$207,818.60	\$197,431.60
1	Green Square Town Centre water reuse operation and maintenance Yrs 1 to 3. Period 31 Oct 2022 to 30 October 2025			
2	Green Square Town Centre water reuse - variation 1			

Supplier: Telstra Corporation Ltd

PU260815		22 November 2022	\$86,513.92	\$86,513.92
1	Varonis Data Governance Suite annual renewal for the period of 31 Dec 2022 to 30 Dec 2023. As per quote			

Supplier: The Technical Direction Company Of Australia Pty Ltd

PU260953		29 November 2022	\$290,214.28	\$290,214.28
1	Sydney New Year's Eve 2022 - delivery of Harbour Bridge pylon projection infrastructure as per contract			

Supplier: The University Of Sydney

PU261334		15 December 2022	\$55,000.00	\$55,000.00
1	Financial contribution towards Executive Officer position, Tech Central Alliance, for 12 months to December 2023			

	Order Date	Order Amount	Outstanding Amount
Supplier: Thomas Duryea Logicalis Pty Ltd			
PU260750	18 November 2022	\$1,722,982.85	\$1,722,982.85
Compute Environment Hardware Refresh project- supply of hardware, software and support			
Supplier: Thomson Lawyers			
PU260633	15 November 2022	\$56,872.20	\$24,120.25
1	Legal Fees		
2	Legal Fees as per statement of work		
Supplier: Total Drain Cleaning Services Pty Ltd			
PU259790	5 October 2022	\$111,306.25	\$111,306.25
1	Federal Park Wetland dredging project - October 2022 - for the excavation and removal of sediment build-up in main channel of wetland		
Supplier: Transport for NSW			
PU261514	28 December 2022	\$82,500.00	\$82,500.00
1	Sydney New Year's Eve 2022 - Sydney Harbour Bridge costs as per agency agreement		
Supplier: The Trustee for Makela Family Trust			
PU260591	11 November 2022	\$79,271.24	\$79,271.24
Blackwattle Bay Playground - supply and installation of playground equipment			
Supplier: TTW NSW Pty Ltd			
PU260255	28 October 2022	\$60,500.00	\$60,500.00
1	Structural Engineering Services - Goulburn Street Carpark		
Supplier: Ultimate Security Australia Pty Ltd			
PU260362	2 November 2022	\$54,522.15	\$54,522.15
1	Roving Village Tree Security Guard. Roving security guard for Sydney Christmas village trees. Patrol car to visit village tree sites between 7pm and 7am, from 8 November to 31 December inclusive and provide weekly log		
Supplier: United Stone Aust Pty Ltd			
PU261226	9 December 2022	\$70,383.50	\$70,383.50
1	FY22/23 paver supply of 335m2 of Austral Black granite pavers - Druitt Street project		
Supplier: Urbis Pty Ltd			
PU260121	21 October 2022	\$139,975.00	\$139,975.00
Heritage Consultancy Services, design, construction stage services amd closeout - Town Hall House			
Supplier: Urban Maintenance Systems Pty Ltd			
PU259945	13 October 2022	\$224,400.00	\$128,628.14
1	Public art maintenance services 22/23 to end March 2023		
Supplier: Visual Inspirations Australia Pty Ltd			
PU260365	2 November 2022	\$1,264,642.59	\$658,171.29
1	Sydney Christmas 2022 - install and dismantle of Sydney Christmas 2022 suite of infrastructure as per major services agreement		
2	Sydney Christmas 2022 - maintenance of Sydney Christmas 2022 suite of infrastructure		

3

Sydney Christmas 2022 - other costs to cover vandalism and storm mitigation of Sydney Christmas 2022 infrastructure. The total amount will be invoiced after the season has finished and the cost is known

Order Date

Order Amount

Outstanding Amount

Supplier: WMA Water Pty Ltd

	Order Date	Order Amount	Outstanding Amount
PU260047	18 October 2022	\$71,313.00	\$71,313.00
1	Additional flood modelling - Joynton Ave stormwater trunk drainage project		

Supplier: WT Partnership

PU259820	5 October 2022	\$139,634.00	\$131,659.00
	Provision of cost planning and quantity surveying services for Gunyama Park Stage 2 and George Julius Avenue North		